

**BEFORE THE PUBLIC UTILITIES COMMISSION
OF THE STATE OF CALIFORNIA**



FILED

09/24/26

04:59 PM

A2609018

Application of Aspire Fiber OpCo Inc. for
a certificate of public convenience and
necessity to provide Fixed Interconnected
VoIP services

Application No.

**APPLICATION OF ASPIRE FIBER OPCO INC. FOR
A CERTIFICATE OF PUBLIC CONVENIENCE AND NECESSITY
PURSUANT TO PUBLIC UTILITIES CODE SECTION 1001**

PUBLIC VERSION

Dated: September 22, 2026

Matt Richards
Vice President-Engineering
11943 Discover Ct.
Moorpark, CA 93021
Telephone: 352-586-5994
MRichards@aspirefiber.com

**BEFORE THE PUBLIC UTILITIES COMMISSION
OF THE STATE OF CALIFORNIA**

CPCN Application Form Pursuant to Public Utilities Code Section 1001

1. APPLICANT INFORMATION

Applicant Name: Aspire Fiber OpCo Inc.
Business Address: 11943 Discover Ct., Moorpark, CA 93021
Telephone No.: 352-586-5994
E-mail Address: MRichards@aspirefiber.com

1.a. Principal Place of Business: (if different from address above)

11943 Discover Ct., Moorpark, CA 93021

1.b. List all fictitious business names under which Applicant has done business in the last five years:

Aspire Broadband Holdings, Inc., Aspire Communications, Aspire Fiber, LLC

1.c. Applicant is (check one only)

- | | |
|---|---|
| ☒ Corporation (Inc) | ☐ General Partnership |
| ☐ Limited Partnership (LP) | ☐ Sole Proprietor |
| ☐ Limited Liability Company (LLC) | ☐ Trust |
| ☐ Other, specify: | |

Attach **Appendix A** with the following: 1) a copy of the entity's organizing documents; and (2) a copy of its Certificate of Good Standing Status certified by the California Secretary of State and/or additional evidence of the Applicant's qualification to transact business in California.

1.d. FCC Registration No.: 0037544376

1.e CSOS Entity No.: 20250331059

1.f. Applicant has a foreign ownership interest

☒ NO ☐ YES, Foreign entity interest:

2. APPLICANT REGISTERED AGENT FOR SERVICE OF PROCESS

Agent Name: Stephen Weatherford
Address: 11943 Discover Ct., Moorpark, CA 93021
Telephone No.: 805-322-0086

3. APPLICANT LEGAL DOMICILE (check one only)

☐ California ☒ Other, specify: Delaware

4. APPLICANT PROPOSED SCHEDULE OF PROCEEDING (check all that apply)

Ratesetting	DATE(s)	Other Proposed Schedule	DATE(s)
☒ Prehearing Conference	10/22/26	☐	
☒ Scoping Memo	11/22/26	☐	
☐ Testimony (Optional)		☐	
☐ Briefing (Optional)		☐	
☐ Evidentiary Hearing (Optional) (Appendix B)		☐	
☒ Proposed Decision	12/22/26	☐	

If Evidentiary Hearing is selected, attach **Appendix B** describing the issues which require hearing and length of hearing needed.

5. WHAT ISSUES ARE THERE TO BE RESOLVED IN THIS APPLICATION?

(check all that apply)

- ☒ Whether this application meets all state and California Public Utilities Commission (Commission) requirements for a certificate of public convenience and necessity (CPCN), including but not limited to financial, technical, and California Environmental Quality Act (CEQA) requirements.
- ☒ Whether the proposed construction is eligible for the Commission's 21 day expedited process for CEQA review.
- ☐ Consideration of a safety issue. (Provide a description of the issue below.)

- ☐ Consideration of an Environmental and Social Justice (ESJ) issue. (Provide a description explaining the ESJ issue for resolution. Otherwise, Applicant attests that there is no ESJ issue for consideration in this Application.)
- ☐ Other (Provide a description of the issue(s) below.)

6. APPLICANT WILL OPERATE AS (check all that apply)		
☐ Competitive Local Exchange Service Provider 6.a. Proposed Facilities ☐ Full Facilities-Based ☐ Limited Facilities-Based ☐ Switchless-Reseller / Non-Facilities-Based 6.d. Service Territories ☐ Within ALL the service territories of uniform regulatory framework incumbent local exchange carrier ☐ Within ALL the service territories of the small incumbent local exchange carrier ☐ In specific portions of the state only (Appendix C)	☐ Interexchange (Intra / Inter-LATA) Service Provider 6.b. Proposed Facilities ☐ Full Facilities-Based ☐ Limited Facilities-Based ☐ Switchless-Reseller / Non-Facilities-Based 6.e. Service Territories ☐ Throughout the state of California. ☐ In specific portions of the state only (Appendix C)	☒ Fixed Interconnected Voice over Internet Protocol (VoIP) Service Provider 6.c. Proposed Facilities ☒ Full Facilities-Based ☐ Limited Facilities-Based ☐ Non-Facilities-Based 6.f. Service Territories ☐ Within the service territories of uniform regulatory framework incumbent local exchange carriers ☐ Within the service territories of small incumbent local exchange carrier ☒ In specific portions of the state only (Appendix C)
Applicant that <i>only</i> selected non-Facilities-based for Proposed Facilities (Section 6.a, 6.b. and 6.c.) is not required to respond to Section 11 and 12 of the CPCN Application form. If no facilities are proposed, Applicant may be eligible to use the 1013 registration process pursuant to Pub. Util. Code Section 1013. Attach Appendix C to include a list of the specific portion(s) or geographical location(s) of the State, and /or ILEC territory(ies); and a copy of the map(s). Applicant seeking to operate in any Small Incumbent Local Exchange Carriers territories must meet the requirements contained in Appendix A of D.20 08 011.		

7. DATE APPLICANT EXPECTS TO BEGIN OR HAS BEGUN OFFERING SERVICE(S) IN CALIFORNIA (If already operating in California, attach **Appendix D**)

04/20/26

8. APPLICANT WILL PROVIDE THE FOLLOWING SERVICES IN CALIFORNIA
(check all that apply)

- ☒ Provide voice services (traditional wireline and/or Fixed Interconnected VoIP) directly to customers
- ☐ Build facilities which will transmit or facilitate voice services (traditional wireline and/or Interconnected VoIP) through third parties.
- ☐ Other (Describe below other services applicant offers, whether or not they are within Commission's jurisdiction.)

9. SWORN AFFIDAVIT

☒ TRUE ☐ NOT TRUE (**Appendix E**)

Neither Applicant, any of its affiliates, officers, directors, partners, agents, or owners (directly or indirectly) of more than 10% of Applicant, or anyone acting in a management capacity for Applicant: (a) held one of these positions with a company that filed for bankruptcy; (b) been personally found liable, or held one of these positions with a company that has been found liable, for fraud, dishonesty, failure to disclose, or misrepresentations to consumers or others; (c) been convicted of a felony; (d) been (to his/her knowledge) the subject of a criminal referral by judge or public agency; (e) had a telecommunications license or operating authority denied, suspended, revoked, or limited in any jurisdiction; (f) personally entered into a settlement, or held one of these positions with a company that has entered into settlement of criminal or civil claims involving violations of Sections 17000 et seq., 17200 et seq., or 17500 et seq. of the California Business & Professions Code, or of any other statute, regulation, or decisional law relating to fraud, dishonesty, failure to disclose, or misrepresentations to consumers or others; (g) been found to have violated any statute, law, or rule pertaining to public utilities or other regulated industries; and/or (h) entered into any settlement agreements or made any voluntary payments or agreed to any other type of monetary forfeitures in resolution of any action by any regulatory body, agency, or attorney general.

Attach **Appendix E** if Applicant's response to this section is anything other than an unqualified "True." Applicant must declare exceptions by attaching documentation and describing any such bankruptcies, findings, judgments, convictions, referrals, denials, suspensions, revocations, limitations, settlements, voluntary payments or any other type of monetary forfeitures.

9.a. List of all affiliated entities (Attach **Appendix F**)

10. APPLICANT HAS THE REQUIRED MANAGERIAL AND TECHNICAL EXPERTISE TO OPERATE AS A SERVICE PROVIDER OF THE TYPE INDICATED IN SECTION 6 OF THIS FORM.

☒ TRUE

Attach **Appendix G** with the following: 1) List of the names, titles, and street addresses of all officers, directors, partners, agents, or owners (directly or indirectly) of more than 10% of Applicant, or any person acting in such capacity whether or not formally appointed, and 2) all resumes for each personnel identified listing all employment for each officer, director, partner, agent, or owner (directly or indirectly) of more than 10% of Applicant, or any person acting in such capacity whether or not formally appointed.

10.a. APPLICANT ATTESTATION

☒ TRUE ☐ NOT TRUE (**Appendix H**)

To the best of Applicant's knowledge, neither Applicant, any affiliate, officer, director, partner, nor owner of more than 10% of Applicant, or any person acting in such capacity whether or not formally appointed, is being or has been investigated by the Federal Communications Commission or any law enforcement or regulatory agency for failure to comply with any law, rule or order.

Attach **Appendix H** if Applicant's response to this section is anything other than an unqualified "True." Applicant must declare exceptions by attaching documentation and describing all such investigations, whether pending, settled voluntarily or resolved in another manner.

11. CONSTRUCTION OR EXTENSION OF FACILITIES FOR LIMITED AND FULL FACILITIES-BASED APPLICANTS ONLY.

☒ YES. Attach **Appendix I** that includes all responses to 11.a. thru 11.j.

11.a. Description of proposed construction activities, documentation attached.

11.b. List of competing entities

11.c. Map showing proposed construction

11.d. Statement of franchises and health and safety permits

11.e. Facts showing public convenience and necessity requiring the proposed construction.

11.f. Statement showing cost of construction.

11.g. Statement showing financial ability to render service.

11.h. Statement showing proposed rates.

11.i. Annual Report Statement.

11.j. Estimated number of customers in the first and fifth years in the future

12. APPLICANT'S PROPOSED FULL FACILITIES ARE LIKELY ELIGIBLE FOR A CATEGORICAL EXEMPTION FROM CEQA AND APPLICANT REQUESTS TO UTILIZE THE ENERGY DIVISION'S 21-DAY EXPEDITED CEQA REVIEW PROCESS.

☒ YES. Attach **Appendix J** with list of categorical exemptions and briefly explain the applicability of each exemption to the proposed construction.

☐ NO. Attach **Appendix J** with Preliminary Environmental Assessment.

13. FINANCIAL REQUIREMENT

☒ TRUE

Applicant has a minimum of (a) \$25,000 in the case of a switchless reseller/ non facilities based OR (b) \$100,000 in the case of a Facilities-Based (Full and/or Limited), in each case reasonably liquid and available to meet the firm's first year expenses, including an additional \$25,000 for deposits which may be required by local exchange carriers or interexchange carriers; OR (c) has profitable interstate operations to generate the required cash flow.

Attach **Appendix K** containing a financial instrument pursuant to Appendix F of D.24-11-003 that demonstrates the Applicant's financial ability as required above.

14. APPLICANT IS ELIGIBLE AND SEEKS AN EXEMPTION FROM TARIFFING REQUIREMENTS

☒ TRUE ☐ NOT TRUE (Attach **Appendix L** with Applicant's Draft Initial Tariff)

15. OTHER LICENSE(S) HELD WITH THE COMMISSION, EITHER CURRENT AND/OR PRIOR

☒ NONE

☐ CURRENT AND/OR PRIOR, specify:

16. PERFORMANCE BOND REQUIREMENT

☒ TRUE

Applicant attests that, upon approval of its request, it will comply with the California Public Utilities Commission's performance bond requirements in accordance with Decision (D.) 10-09-017, D.11-09-026, D.13-05-035 and D.24-11-003.

I hereby declare under penalty of perjury under the laws of the State of California that the forgoing information, and all attachments, are true, correct, and complete to the best of my knowledge and belief after due inquiry, and that I am authorized to make this application on behalf of the Applicant named above.

Signed Matthew Richards

 Digitally signed by Matthew Richards
Date: 2026.09.21 09:22:50 -04'00'

Name Matt Richards

Title Vice President of Engineering

Dated 09/21/26

Address 11943 Discover Ct., Moorpark, CA 93021

Telephone 352-586-5994

Email Address MRichards@aspirefiber.com

List of Attachments, Appendices and Statement of Confidentiality

Attachment A	Sworn Affidavit
Appendix A	Aspire Fiber OpCo Inc. Organizing Documents
Appendix B	Evidentiary Hearing Issues – Not Applicable
Appendix C	Service Territories - Specific Portions of the State
Appendix D	Service Start Date
Appendix E	Sworn Affidavit Exceptions – Not Applicable
Appendix F	List of Affiliated Entities of Aspire Fiber OpCo Inc. – Not Applicable
Appendix G	List of Officers, Directors, Partners, Agents, and Owners of More Than 10% of Applicant and Resumes
Appendix H	Applicant Attestations Exceptions – Not Applicable
Appendix I	Construction or Extension of Facilities For Full-Facilities Based Applicant – Confidential and Public Versions
Appendix J	CEQA Exemptions
Appendix K	Financial Information – Confidential and Public Versions
Appendix L	Applicant is Eligible For and Elects Detariffing – Not Applicable
Appendix M	Proof of Payment
Statement of Confidentiality – filed with Confidential Appendices I and K	

ATTACHMENT A

SWORN AFFIDAVIT

ASPIRE FIBER OPCO INC.

My name is Matt Richards. I am the Vice President of Engineering of Aspire Fiber OpCo Inc. My personal knowledge of the facts stated herein has been derived from my employment with Aspire Fiber OpCo Inc.

I affirm that Aspire Fiber OpCo Inc.:

- Agrees to comply with all federal and state statutes, rules, and regulations, Commission requirements as a Telephone Corporation, and state contractual rules and regulations, if granted the request as stated in this application;
- Certifies that all responses to the attached Application for CPCN are true and correct; and

I affirm and declare under penalty of perjury under the laws of the State of California, including Rule 1.1 of the California Public Utilities Commission's Rules of Practice and Procedure, that, to the best of my knowledge, all of the statements and representations made in this Application are true and correct.

Matt Richards

Signature

Matt Richards, Vice President of Engineering

Name and Title

Appendix A

Aspire Fiber OpCo Inc. Organizing Documents



Secretary of State

Certificate of Status

I, SHIRLEY N. WEBER, PH.D., California Secretary of State, hereby certify:

Entity Name: Aspire Fiber OpCo Inc.
Entity No.: B20250331059
Registration Date: 10/14/2025
Entity Type: Stock Corporation - Out of State - Stock
Formed In: DELAWARE
Status: Active

The above referenced entity is active on the Secretary of State's records and is qualified to transact intrastate business in California.

This certificate relates to the status of the entity on the Secretary of State's records as of the date of this certificate and does not reflect documents that are pending review or other events that may impact status.

No information is available from this office regarding the financial condition, status of licenses, if any, business activities or practices of the entity.



IN WITNESS WHEREOF, I execute this certificate and affix the Great Seal of the State of California this day of September 02, 2026.

SHIRLEY N. WEBER, PH.D.
Secretary of State

Certificate No.: 495526832

To verify the issuance of this Certificate, use the Certificate No. above with the Secretary of State Certification Verification Search available at bizfileOnline.sos.ca.gov.

Delaware

The First State

Page 1

*I, CHARUNI PATIBANDA-SANCHEZ, SECRETARY OF STATE OF THE
STATE OF DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND
CORRECT COPY OF THE CERTIFICATE OF AMENDMENT OF "ASPIRE
BROADBAND HOLDINGS, INC.", CHANGING ITS NAME FROM "ASPIRE
BROADBAND HOLDINGS, INC." TO "ASPIRE FIBER OPCO, INC.", FILED
IN THIS OFFICE ON THE TENTH DAY OF FEBRUARY, A.D. 2026, AT 9:57
O`CLOCK P.M.*



C. P. Sanchez

Charuni Patibanda-Sanchez, Secretary of State

10212767 8100
SR# 20260530108

You may verify this certificate online at corp.delaware.gov/authver.shtml

Authentication: 203072889
Date: 02-11-26

STATE OF DELAWARE
CERTIFICATE OF AMENDMENT
OF CERTIFICATE OF INCORPORATION

The corporation organized and existing under the General Corporation Law of the State of Delaware, hereby certifies as follows:

1. The name of the corporation is Aspire Broadband Holdings, Inc.
_____.

2. The Certificate of Incorporation of the corporation is hereby amended by changing the Article thereof numbered FIRST so that, as amended, said Article shall be and read as follows:
The name of the Corporation is Aspire Fiber OpCo, Inc.

3. That said amendment was duly adopted in accordance with the provisions of Section 242 of the General Corporation Law of the State of Delaware.

By: /s/ Stephen Weatherford
Authorized Officer

Name: Stephen Weatherford
Print or Type

**CERTIFICATE OF INCORPORATION
OF
ASPIRE BROADBAND HOLDINGS, INC.**

The undersigned, for the purpose of creating and organizing a corporation under the provisions of and subject to the requirements of the General Corporation Law of the State of Delaware (the "**General Corporation Law**"), certifies as follows:

FIRST: The name of this corporation is Aspire Broadband Holdings, Inc. (the "**Corporation**").

SECOND: The address of the registered office of the Corporation in the State of Delaware is 1209 N. Orange Street, in the City of Wilmington, in the county of New Castle, zip code 19801. The name of its registered agent at such address is The Corporation Trust Company.

THIRD: The nature of the business or purposes to be conducted or promoted is to engage in any lawful act or activity for which corporations may be organized under the General Corporation Law.

FOURTH: The total number of shares of all classes of stock which the Corporation shall have authority to issue is 100,000 shares of Common Stock, \$0.0001 par value per share ("**Common Stock**"). The following is a statement of the designations and the powers, privileges and rights, and the qualifications, limitations or restrictions thereof in respect of the Common Stock:

A. Voting. The holders of the Common Stock are entitled to one vote for each share of Common Stock held at all meetings of stockholders (and written actions in lieu of meetings). The number of authorized shares of Common Stock may be increased or decreased (but not below the number of shares thereof then outstanding) by the affirmative vote of the holders of shares of capital stock of the Corporation representing a majority of the votes represented by all outstanding shares of capital stock of the Corporation entitled to vote, irrespective of the provisions of Section 242(b)(2) of the General Corporation Law.

B. Dividend Rights. Subject to the prior rights of holders of all classes of stock at the time outstanding having prior rights as to dividends, the holders of the Common Stock shall be entitled to receive, when and as declared by the Board of Directors of the Corporation (the "**Board of Directors**"), out of any assets of the Corporation legally available therefor, such dividends as may be declared from time to time by the Board of Directors.

C. Redemption. Except as may otherwise be provided in a written agreement between the Corporation and a holder of Common Stock or the Bylaws of the Corporation, neither the Corporation nor the holders of Common Stock shall have the unilateral right to call or redeem or cause to have called or redeemed any shares of Common Stock.

FIFTH: Subject to any additional vote required by the Certificate of Incorporation or Bylaws, in furtherance and not in limitation of the powers conferred by statute, the Board of Directors of the Corporation is expressly authorized to make, repeal, alter, amend and rescind any or all of the Bylaws of the Corporation.

SIXTH: Subject to any additional vote required by the Certificate of Incorporation, the number of directors of the Corporation shall be determined in the manner set forth in the Bylaws of the Corporation. Each director shall be entitled to one (1) vote on each matter presented to the Board of Directors.

SEVENTH: Elections of directors need not be by written ballot unless the Bylaws of the Corporation shall so provide.

EIGHTH: Meetings of stockholders may be held within or without the State of Delaware, as the Bylaws of the Corporation may provide. The books of the Corporation may be kept outside the State of Delaware at such place or places as may be designated from time to time by the Board of Directors of the Corporation or in the Bylaws of the Corporation.

NINTH: To the fullest extent permitted by law, a director of the Corporation shall not be personally liable to the Corporation or its stockholders for monetary damages for breach of fiduciary duty as a director. If the General Corporation Law or any other law of the State of Delaware is amended after approval by the stockholders of this Article Ninth to authorize corporate action further eliminating or limiting the personal liability of directors, then the liability of a director of the Corporation shall be eliminated or limited to the fullest extent permitted by the General Corporation Law as so amended.

Any repeal or modification of the foregoing provisions of this Article Ninth by the stockholders of the Corporation shall not adversely affect any right or protection of a director of the Corporation existing at the time of, or increase the liability of any director of the Corporation with respect to any acts or omissions of such director occurring prior to, such repeal or modification.

TENTH: The following indemnification provisions shall apply to the persons enumerated below.

A. Right to Indemnification of Directors and Officers. The Corporation shall indemnify and hold harmless, to the fullest extent permitted by applicable law as it presently exists or may hereafter be amended, any person (an "**Indemnified Person**") who was or is made or is threatened to be made a party or is otherwise involved in any action, suit or proceeding, whether civil, criminal, administrative or investigative (a "**Proceeding**"), by reason of the fact that such person, or a person for whom such person is the legal representative, is or was a director or officer of the Corporation or, while a director or officer of the Corporation, is or was serving at the request of the Corporation as a director, officer, employee or agent of another corporation or of a partnership, joint venture, limited liability company, trust, enterprise or nonprofit entity, including service with respect to employee benefit plans, against all liability and loss suffered and expenses (including attorneys' fees) reasonably incurred by such Indemnified Person in such Proceeding. Notwithstanding the preceding sentence, except as otherwise provided in subparagraph C of this Article Tenth, the Corporation shall be required to indemnify an Indemnified Person in connection with a Proceeding (or part thereof) commenced by such Indemnified Person only if the commencement of such Proceeding (or part thereof) by the Indemnified Person was authorized in advance by the Board of Directors.

B. Prepayment of Expenses of Directors and Officers. The Corporation shall pay the expenses (including attorneys' fees) incurred by an Indemnified Person in defending any

Proceeding in advance of its final disposition; provided, however, that, to the extent required by law, such payment of expenses in advance of the final disposition of the Proceeding shall be made only upon receipt of an undertaking by the Indemnified Person to repay all amounts advanced if it should be ultimately determined that the Indemnified Person is not entitled to be indemnified under this Article Tenth or otherwise.

C. Claims by Directors and Officers. If a claim for indemnification or advancement of expenses under this Article Tenth is not paid in full within thirty (30) days after a written claim therefor by the Indemnified Person has been received by the Corporation, the Indemnified Person may file suit to recover the unpaid amount of such claim and, if successful in whole or in part, shall be entitled to be paid the expense of prosecuting such claim. In any such action the Corporation shall have the burden of proving that the Indemnified Person is not entitled to the requested indemnification or advancement of expenses under applicable law.

D. Indemnification of Employees and Agents. The Corporation may indemnify and advance expenses to any person who was or is made or is threatened to be made or is otherwise involved in any Proceeding by reason of the fact that such person, or a person for whom such person is the legal representative, is or was an employee or agent of the Corporation or, while an employee or agent of the Corporation, is or was serving at the request of the Corporation as a director, officer, employee or agent of another corporation or of a partnership, joint venture, limited liability company, trust, enterprise or nonprofit entity, including service with respect to employee benefit plans, against all liability and loss suffered and expenses (including attorneys' fees) reasonably incurred by such person in connection with such Proceeding. The ultimate determination of entitlement to indemnification of persons who are non-director or non-officer employees or agents shall be made in such manner as is determined by the Board of Directors in its sole discretion. Notwithstanding the foregoing sentence, the Corporation shall not be required to indemnify a person in connection with a Proceeding initiated by such person if the Proceeding was not authorized in advance by the Board of Directors.

E. Advancement of Expenses of Employees and Agents. The Corporation may pay the expenses (including attorneys' fees) incurred by an employee or agent in defending any Proceeding in advance of its final disposition on such terms and conditions as may be determined by the Board of Directors.

F. Non-Exclusivity of Rights. The rights conferred on any person by this Article Tenth shall not be exclusive of any other rights which such person may have or hereafter acquire under any statute, provision of this Certificate of Incorporation, the Bylaws of the Corporation, the vote of stockholders, or disinterested directors or otherwise.

G. Other Indemnification. The Corporation's obligation, if any, to indemnify any person who was or is serving at its request as a director, officer or employee of another Corporation, partnership, limited liability company, joint venture, trust, organization, or other enterprise shall be reduced by any amount such person may collect as indemnification from such other corporation, partnership, limited liability company, joint venture, trust, organization, or other enterprise.

H. Insurance. The Board of Directors may, to the fullest extent permitted by applicable law as it presently exists, or may hereafter be amended from time to time, authorize an appropriate officer or officers to purchase and maintain at the Corporation's expense insurance:

(a) to indemnify the Corporation for any obligation which it incurs as a result of the indemnification of directors, officers and employees under the provisions of this Article Tenth; and (b) to indemnify or insure directors, officers and employees against liability in instances in which they may not otherwise be indemnified by the Corporation under the provisions of this Article Tenth.

I. Amendment or Repeal. Any amendment, repeal, or modification of the foregoing provisions of this Article Tenth shall not (a) adversely affect any right or protection of any director, officer or other agent of the Corporation existing at the time of such amendment, repeal or modification or (b) increase the liability of any director of the Corporation with respect to any acts or omissions of such director, officer, or agent occurring prior to, such amendment, repeal, or modification.

ELEVENTH: The Corporation renounces, to the fullest extent permitted by law, any interest or expectancy of the Corporation in, or in being offered an opportunity to participate in, any Excluded Opportunity. An “**Excluded Opportunity**” is any matter, transaction, or interest that is presented to, or acquired, created, or developed by, or which otherwise comes into the possession of (a) any director of the Corporation who is not an employee of the Corporation or any of its subsidiaries, or (b) any shareholder or any partner, member, director, stockholder, employee, or agent of any such holder, other than someone who is an employee of the Corporation or any of its subsidiaries (collectively, “**Covered Persons**”), unless such matter, transaction or interest is presented to, or acquired, created, or developed by, or otherwise comes into the possession of, a Covered Person expressly and solely in such Covered Person’s capacity as a director of the Corporation while such Covered Person is performing services in such capacity. Any repeal or modification of this Article Eleventh will only be prospective and will not affect the rights under this Article Eleventh in effect at the time of the occurrence of any actions or omissions to act giving rise to liability.

TWELFTH: Unless the Corporation consents in writing to the selection of an alternative forum, the Court of Chancery in the State of Delaware shall be the sole and exclusive forum for any stockholder (including a beneficial owner) to bring (a) any derivative action or proceeding brought on behalf of the Corporation, (b) any action asserting a claim of breach of fiduciary duty owed by any director, officer or other employee of the Corporation to the Corporation or the Corporation’s stockholders, (c) any action asserting a claim against the Corporation, its directors, officers or employees arising pursuant to any provision of the Delaware General Corporation Law or the Corporation’s Certificate of Incorporation or Bylaws, or (d) any action asserting a claim against the Corporation, its directors, officers or employees governed by the internal affairs doctrine, except for, as to each of (a) through (d) above, any claim as to which the Court of Chancery determines that there is an indispensable party not subject to the jurisdiction of the Court of Chancery (and the indispensable party does not consent to the personal jurisdiction of the Court of Chancery within ten (10) days following such determination), which is vested in the exclusive jurisdiction of a court or forum other than the Court of Chancery, or for which the Court of Chancery does not have subject matter jurisdiction. If any provision or provisions of this Article Twelfth shall be held to be invalid, illegal, or unenforceable as applied to any person or entity or circumstance for any reason whatsoever, then, to the fullest extent permitted by law, the validity, legality and enforceability of such provisions in any other circumstance and of the remaining provisions of this Article Twelfth (including, without limitation, each portion of any sentence of this Article Twelfth containing any such provision held to be invalid, illegal or

unenforceable that is not itself held to be invalid, illegal or unenforceable) and the application of such provision to other persons or entities and circumstances shall not in any way be affected or impaired thereby

THIRTEENTH: The name of the incorporator of the Corporation shall be Stephen Weatherford (the “**Incorporator**”). The mailing address of the Incorporator of the Corporation shall be 201 North Franklin Street, Suite 2000, Tampa, Florida 33602.

* * *

[Signature Page Follows]

IN WITNESS WHEREOF, this Certificate of Incorporation has been executed by the Incorporator of the Corporation on this 30th day of May, 2025.

ASPIRE BROADBAND HOLDINGS, INC.

By Stephen Weatherford
Name: Stephen Weatherford
Title: Incorporator

Appendix B

Evidentiary Hearing Issues – Not Applicable

Appendix C

Service Territories - Specific Portions of the State

APPENDIX C

Service Territory:

Moorpark, CA

Santa Clarita, CA

Ventura County, CA

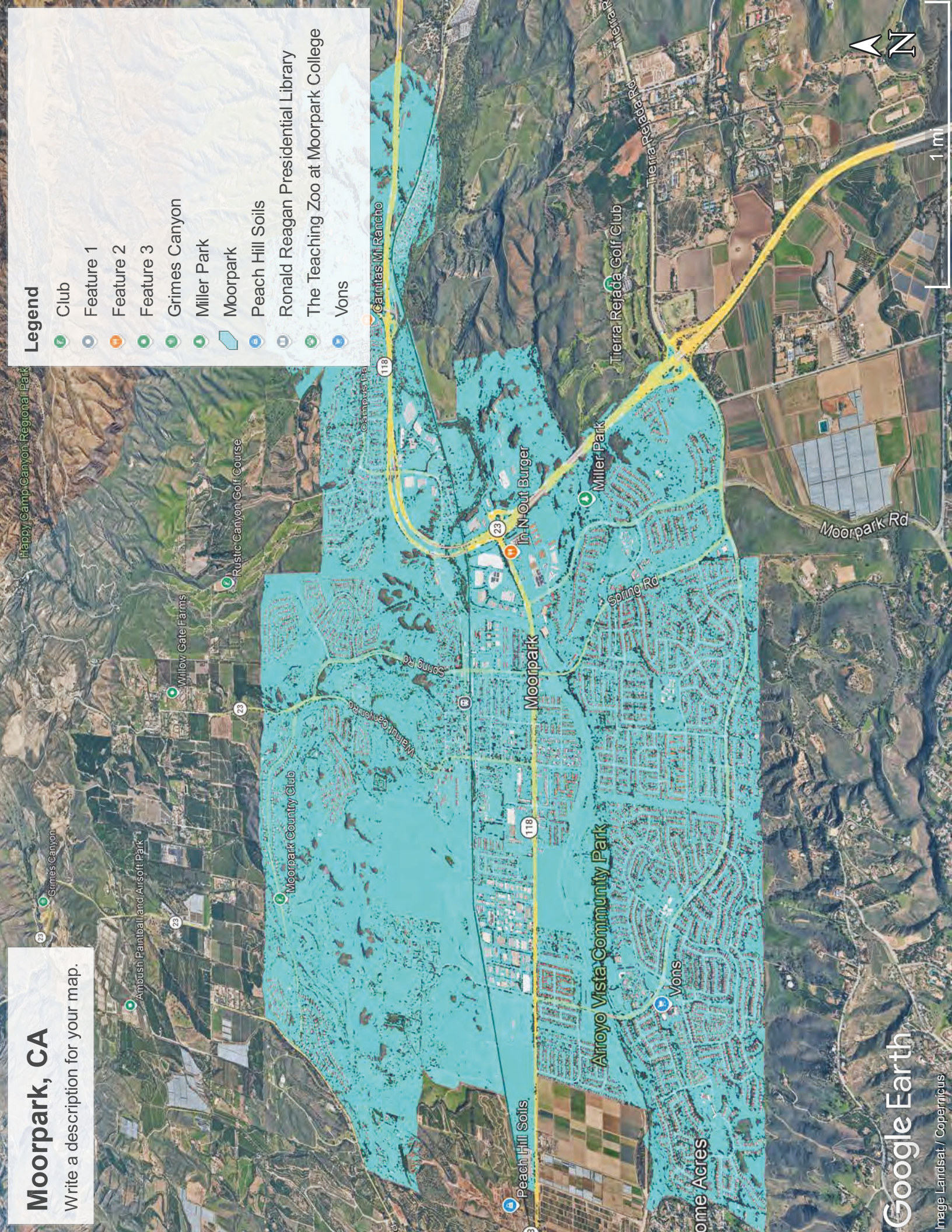
Los Angeles County, CA

Moorpark, CA

Write a description for your map.

Legend

- Club
- Feature 1
- Feature 2
- Feature 3
- Grimes Canyon
- Miller Park
- Moorpark
- Peach Hill Soils
- Ronald Reagan Presidential Library
- The Teaching Zoo at Moorpark College
- Vons

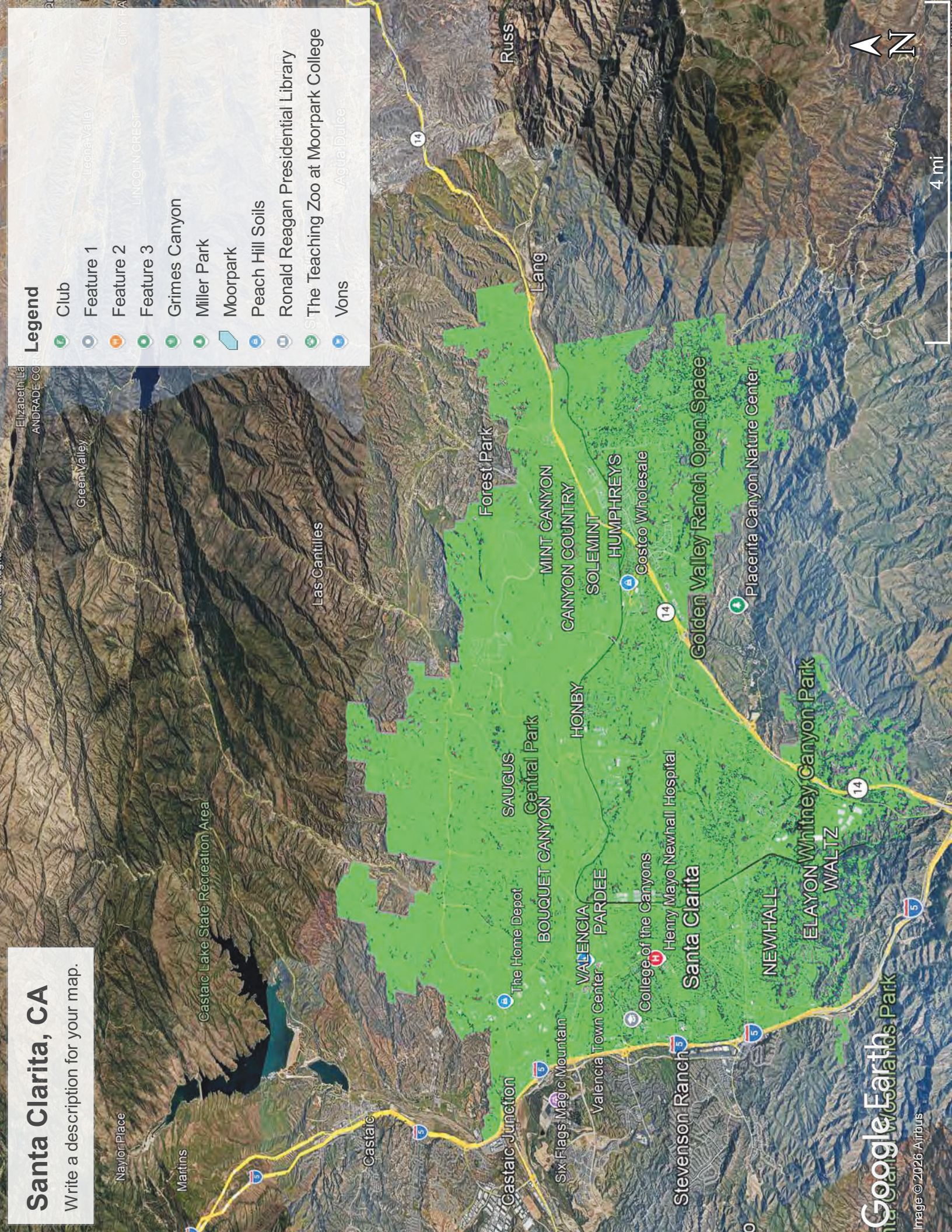


Santa Clarita, CA

Write a description for your map.

Legend

- Club
- Feature 1
- Feature 2
- Feature 3
- Grimes Canyon
- Miller Park
- Moorpark
- Peach Hill Soils
- Ronald Reagan Presidential Library
- The Teaching Zoo at Moorpark College
- Vons



Appendix D

Service Start Date

Aspire Fiber OpCo Inc. offers fiber-to-the-premises Internet service in California pursuant to nonexclusive right-of-way agreements with the City of Moorpark and the City of Santa Clarita.

Aspire Fiber OpCo Inc., currently has interconnected VoIP telephone service available to customers in California through a third-party arrangement, which commenced in April 20, 2026. Upon grant of this application, Aspire Fiber OpCo Inc. will begin offering interconnected VoIP telephone service on a facilities-based basis.

Appendix E

Sworn Affidavit Exceptions – Not Applicable

Appendix F - Not Applicable

List of Affiliated Entities of Aspire Fiber OpCo Inc.

Appendix G

List of Officers, Directors, Partners, Agents, and Owners of More Than 10% of Applicant and Resumes

Stephen Weatherford - Chief Executive Officer

Anja Franke - Chief Financial Officer

Matt Richards - Vice President of Engineering

Juan Pinzon - Network Director

STEPHEN WEATHERFORD

Founder & CEO | Telecom & Infrastructure | Venture Builder

stephen.weatherford@gmail.com • Ventura County, CA

EXECUTIVE PROFILE

Serial entrepreneur and operator with a track record of building and scaling capital-intensive infrastructure businesses from zero. Founded Aspire Communications in 2019 and grew it to 230+ employees and \$45M+ in annual revenue as Southern California's premier telecom design-build contractor. In 2024–2025, launched Aspire Fiber, a residential fiber ISP, raising \$50M in committed equity and deploying active networks across Ventura County and the greater Los Angeles market. Combines hands-on operational depth with the ability to attract institutional capital, negotiate public-sector agreements, and build high-performance teams.

230+

Employees Built

\$45M+

Annual Revenue

\$50M

Equity Raised

4+

Markets Launched

EXPERIENCE

Aspire Fiber | Founder & CEO

2024 – Present

Residential fiber ISP — Ventura County & Greater Los Angeles, CA

- Founded and launched Aspire Fiber as a full-stack residential fiber ISP, building the business from concept through active network deployment in multiple Southern California markets including Moorpark, Santa Clarita, Ventura, and Agoura Hills.
- Raised \$50M in committed equity, securing a majority capital partnership with a regional infrastructure fund (Arenova) and executing a complex holding company structure.
- Negotiated and obtained municipal license agreements across multiple jurisdictions, navigating Caltrans, city, and county permitting frameworks.
- Designed and implemented full operational infrastructure: NOC systems, OSS/BSS stack (Sonar, CrowdFiber, Smartsheet, Power BI), digital marketing, and D2D sales partnerships.
- Built integrated go-to-market model leveraging Aspire Communications as primary design-build contractor, creating a vertically integrated deployment advantage.
- Executed targeted subscriber acquisition campaigns including direct mail, door-to-door sales, and digital marketing with measurable penetration tracking across deployment areas.
- Established D2D sales partnerships with regional ISPs (Flume Internet, Gigabit Now) for Simi Valley and surrounding markets.

Aspire Communications LLC | Founder & CEO

September 2019 – Present

Telecom design-build contractor — Southern California

- Founded the company with zero capital and scaled to 230+ employees and \$45M+ in annual revenue, establishing Aspire Communications as one of Southern California's leading telecom design-build firms.
- Built a full turnkey fiber construction capability spanning aerial, underground, and microtrenching deployments; primary contractor for multiple FTTH network buildouts.
- Assembled and led senior leadership team across operations, estimating, project management, and field execution, driving consistent execution across active markets.

- Secured and managed major construction contracts with regional fiber ISPs and national carriers, sustaining a diversified revenue base.
- Implemented enterprise-grade financial and operational infrastructure: QuickBooks, Ramp, Paylocity, and integrated analytics dashboards for real-time production and payroll visibility.
- Navigated complex permitting and public agency relationships across LADWU, Caltrans, and local municipalities to support accelerated deployment timelines.
- Developed proprietary production tracking systems in Smartsheet integrating crew-level footage-per-man-hour metrics with payroll data, enabling data-driven field management.

Qypsys | *Project Manager*

February 2018 – September 2019

Telecom engineering & network deployment — multi-state

- Managed design and deployment of FTTx (Fiber to the Home/Premises/Curb) networks for telecom clients, overseeing project schedules, subcontractors, and quality control from design through commissioning.
- Led deployment of Distributed Antenna Systems (DAS) networks in commercial and hospitality environments, coordinating RF design, installation, and carrier acceptance testing.
- Coordinated with engineering, permitting, and field crews across multiple simultaneous projects, ensuring on-time delivery and client satisfaction.
- Developed deep expertise in structured cabling, fiber splicing (mechanical and fusion), and network testing protocols across diverse deployment environments.

WiseConnect Inc. | *Lead Field Supervisor*

July 2016 – February 2018

- Managed 20+ field technicians across four states in the Pacific Northwest, serving as primary client liaison for ADTRAN and CenturyLink.
- Led CO and remote site installations, copper splicing (MS2/710), CAT5-6A termination and testing, TTU configuration (Calix and ADTRAN), and DC power/BBU installations.
- Established training programs and daily reporting workflows that improved quality metrics and reduced rework.

Weatherford Capital LLC | *Office Manager*

December 2014 – August 2015

Private equity investment firm

- Managed monthly financial reporting, executive calendars, board communications, and internal presentations for a private equity investment firm.

EDUCATION

Pasco-Hernando Community College | *Associate of Arts (A.A.)*

2012 – 2014

University of Cincinnati | *Attended — Business*

2011 – 2012

Recruited on full scholarship to play Quarterback for the Division I football program.

CORE COMPETENCIES

- | | | |
|---------------------------------------|--|---|
| • Company Formation & Capital Raising | • P&L Ownership & Financial Management | • Strategic Planning & Market Expansion |
|---------------------------------------|--|---|

- Fiber Network Design-Build
- Municipal & Government Relations
- Telecom OSS/BSS Systems
- Workforce Scaling (0 to 230+)
- M&A / Partnership Structuring
- FTTx & DAS Network Deployment
- Digital Marketing & GTM Strategy
- Enterprise Tech Stack Implementation
- Investor Relations

ANJA FRANKE

Newton, MA 02460 | +1 [REDACTED] | [REDACTED] | [linkedin.com/in/anja-franke-0359741/](https://www.linkedin.com/in/anja-franke-0359741/)

CHIEF FINANCIAL OFFICER ENERGY & INFRASTRUCTURE

EXECUTIVE SUMMARY

- Strategic CFO with 20+ years of progressive finance leadership experience spanning energy, infrastructure, and industrial sectors.
- Proven ability to build and scale the finance function from the ground up.
- Deep expertise in financial operations, P&L management, project finance, and cross-border operations across the US, Europe, and Asia.
- Known for succinctly translating complex financial data into actionable business insights that drive fiscal discipline, margin protection, and organizational alignment.
- Fluent in English and German.

PROFESSIONAL EXPERIENCE

AlphaStruxure (a Carlyle Group / Schneider Electric JV) Chief Financial Officer

Boston, MA
Nov 2020 – Present

AlphaStruxure is a PE-backed Energy-as-a-Service startup that designs, builds, owns, and operates customized clean energy systems for commercial and institutional clients.

- Serve as CFO overseeing all finance functions (portfolio management, accounting, FP&A, treasury, risk management, compliance and insurance) across a multi-entity structure
- Drive controls and operating rhythms of \$250+M CapEx portfolio to on-time and on-budget delivery
- Integral part of the leadership team, providing data-driven business insights, aligning the organization around common financial goals and fiscal discipline
- Key successes include a seamless carve out from a parental transition services agreement to a standalone setup (benefits, payroll and IT), close of \$200+M project finance debt facility and recent \$25M tax equity monetization
- Built the corporate finance infrastructure from inception: established internal controls, implemented ERP system (Dynamics 365), and continue to drive digitization initiatives for operational efficiency
- Established a high level of trust with the CEO and Board of Directors through consistent, accurate, and transparent reporting
- Hired, onboarded, and developed a diverse team of four finance professionals, scaling responsibly in line with business growth

Primetals Technologies (a Mitsubishi / Siemens JV) Performance Controller

Boston, MA
Sep 2015 – Oct 2020

Primetals Technologies is a global leader in metals engineering, plant building, and lifecycle services for the iron and steel industry, with operations in 16+ countries.

- Owned the full P&L for an \$80M annual revenue business segment spanning Sales & Proposals, R&D, Manufacturing, Engineering, Project Management, and Site Services
- Developed annual business plans, monthly and quarterly forecasts, and close procedures
- Prepared recurring and ad-hoc reporting on all key financial KPIs: order intake, revenue, cost, and margin performance
- Evaluated backlog, pipeline, and resource requirements to develop annual labor rates and capacity plans
- Reviewed and approved proposals; provided commercial guidance and finance training to technical managers

Interim Plant Controller (*concurrent*)

- Oversaw all financial operations of a \$20+M OpEx manufacturing facility serving two business units; supervised two direct reports

Senior Commercial Project Manager

- Managed all commercial aspects executing \$100+M steel mill project portfolio, consisting of up to 8 concurrent projects
- Forecast and reported on project KPIs including revenue, estimate-to-complete (ETC), and cash flows
- Leveraged deep contractual knowledge for risk management and performance assurance; proposed and negotiated settlements

Senvion SE (formerly REpower Systems SE)

Hamburg, Germany

Commercial Project Manager, Offshore

Mar 2012 – Aug 2015

- Led commercial execution for 300+MW international offshore wind farm projects (\$500+M), interfacing with senior management, clients, Treasury, Controlling, Accounting, and project lenders
- Analyzed and forecast revenue recognition, costs, cash flow, and L/C utilization, valuating project-level risks and opportunities
- Negotiated contract change requests, maximizing margin performance
- Oversaw two Commercial Site Managers; hired, onboarded, and trained a Commercial Project Assistant and Document Manager
- Initiated and managed cross-divisional process improvements

Project Development Group

Beverly Hills, CA

Senior Financial Analyst / Financial Analyst

Dec 2007 – Feb 2012

- Controlled, forecast, and reported on construction projects up to \$75M as an embedded consultant: drove accuracy and efficiency for clients; managed project loan administration; supported all stages of contract negotiations from RFP through close-out

Asia Economic Institute

Los Angeles, CA

Project Manager

- Led two projects to advance core service offerings analyzing economic indicators and financial trends across several Asian economies

WIRO Wohnungsgesellschaft mbH

Rostock, Germany

Treasury & Finance Associate

- Forecast and analyzed annual corporate budget; supported raising capital from commercial and governmental sources; optimized project profitability, target rent structures, and real estate pricing

EDUCATION

Harvard Business School, Cambridge, MA, Executive Education: Succeeding as a Strategic CFO

CFA Institute, Passed CFA Level I Examination

University of California, Los Angeles (UCLA) Extension, Construction Management Certificate Program

University of Oldenburg, Germany Master of Business Administration | Major: Banking & Finance

Universidade de Coimbra, Coimbra, Portugal International Student Exchange | Major: International Finance

University of Rostock, Germany Bachelor of Business Administration | Major: Business & Economics

ADDITIONAL QUALIFICATIONS

-
- **Accounting Standards:** U.S. GAAP | IFRS | HGB (German GAAP)
 - **Languages:** English (fluent) | German (native) | Portuguese (basic)
 - **Software:** Microsoft Office Suite (expert) | SAP FI/CO/PS (expert) | MS Dynamics 365 | QuickBooks | Primavera
 - **Certification:** Falck Nutec Basic Offshore Safety Induction & Emergency Training (BOSIET)

Matt Richards

VP OF ENGINEERING | FIBER NETWORK OPERATIONS & INFRASTRUCTURE

Central Florida, Florida | 352.586.5994 | mattrichards5@gmail.com

Summary

Operations executive with deep experience leading the design, deployment, and operation of large-scale fiber-optic networks across multiple U.S. markets. VP of Engineering at a vertically integrated fiber ISP and infrastructure operator with active FTTP markets in California (Ventura County, Santa Clarita) and Florida, as well as an affiliated design-build construction arm. Proven track record spanning middle-mile transport, GPON/FTTP access network deployment, dark fiber and IRU procurement, DWDM network planning, and municipal franchise navigation. Skilled at integrating engineering, construction, OSS/BSS systems, and commercial strategy to deliver high-performance broadband networks. Adept at capital planning, SPV structuring, and long-term asset positioning for growth and exit.

Skills & Abilities

- Network deployment strategy & execution
- Operational scaling & process standardization
- Cost, margin, and KPI management
- Multi-market program leadership
- Vendor, carrier, and partner management
- OSS/BSS & operational systems integration
- Capital planning, IRU & dark fiber structuring
- Municipal franchise, regulatory & stakeholder engagement

Experience

Aspire Fiber OpCo *current*

Vice President — Florida/California | *January 2025 – Present*

- Lead end-to-end strategy and execution for fiber-to-the-premises (FTTP) and transport network deployments, including market selection, rollout sequencing, and capacity planning.
- Oversee network architecture and design, including GPON, cabinet-based and edge-split MDU strategies, backbone and middle-mile routing, and transport scalability from 10G to 40G/100G.
- Direct construction execution through affiliated construction operations, ensuring schedule adherence, quality control, and unit-rate performance across microtrenching, directional boring, conduit placement, and fiber installation.
- Establish and manage production KPIs, cost-per-foot, and cost-per-passing metrics to maintain margin discipline while scaling deployments.
- Own and integrate Aspire's operational systems stack, including network design, serviceability, provisioning, billing, and lifecycle management platforms.
- Serve as senior liaison with municipalities, utilities, carriers, colocation providers, and strategic partners; negotiated and manages executed franchise and license agreements in Moorpark (Ventura County) and Santa Clarita, and supports pending CPCN application before the California Public Utilities Commission.

- Drive commercial, bulk, and wholesale strategies including enterprise connectivity, municipal transport, and dark fiber; actively evaluating long-haul IRU procurement (GoldenStateNet middle-mile backbone) and DWDM network buildout roadmap anchored at CoreSite LA-1.
- Lead capital planning, SPV market structuring, and long-term asset valuation; align network infrastructure investments with holding-company growth strategy and M&A/exit positioning.

Aspire Communications *current*

Vice President — Lake Mary, FL | *February 2023 – Present*

- Lead day-to-day operations and growth strategy for a design-build FTTx contractor.
- Spearheaded significant revenue and employee growth, driving Aspire Communications from a specialized splicing contractor to a full-service turn-key general contractor offering comprehensive engineering, construction, and splicing services.
- Expanded service offerings, enabling Aspire Communications to handle a full spectrum of projects from initial design through to fiber deployment, increasing project acquisition and retention.
- Led the integration of construction and financial processes, implementing solutions to streamline workflows and increase productivity across teams, resulting in enhanced profitability and a more efficient project delivery model.
- Developed and enforced standardized procedures across the construction, engineering, and financial departments, improving coordination and ensuring seamless project execution.
- Optimized financial tracking and reporting systems, providing real-time insights that empowered leadership to make data-driven decisions and better align operational capacity with market demand.
- Managed multi-county Florida fiber construction programs including permit transfer (Change of Contractor) processes across Collier and Charlotte counties; developed OTDR acceptance testing workflows and browser-based pass/fail tooling for project closeout and owner-operator handoff.

Zayo Group

Director, Outside Plant — Central Florida, FL | *May 2019 – January 2023*

- Led the largest greenfield network deployment in company history, successfully delivering 2,700 miles of underground fiber network and managing \$200M+ in capital projects, exceeding performance and financial goals.
- Directed and mentored a cross-functional team of 30 professionals, ensuring strict compliance with industry regulations, rigorous safety protocols, and high-performance standards to maintain project integrity.
- Spearheaded multiple e-Rate initiatives, overseeing 1,000 small cell deployments, consistently delivering projects on-time and under budget, contributing to significant cost savings and client satisfaction.
- Designed and implemented comprehensive Engineering Quality Control (QC) processes for 7,500 design plans and managed 5,000 Right-of-Way (ROW) permits, enhancing project accuracy, reducing rework, and accelerating permitting timelines.
- Applied advanced project management tools and techniques to streamline project lifecycle management, ensuring alignment with organizational goals and fostering continuous process improvement.
- Excelled in financial oversight, developing budgeting, cost tracking, and reporting systems that drove project profitability while ensuring transparent communication with stakeholders.
- Played a key role in strategic planning, working closely with senior leadership to evaluate and mitigate risks, adjust resources, and optimize workflows for successful and timely network rollouts.

ElectriCom

OSP Project Manager — Tampa/St. Petersburg, FL | *May 2017 – May 2019*

- Executed full project lifecycle management, from budgeting and procurement to scheduling, permitting, and resource allocation, ensuring on-time delivery and exceeding customer expectations.

- Oversaw diverse construction operations, including aerial and underground fiber installation, directional boring, trenching, and restoration activities, while optimizing workflows and maximizing production rates.
- Developed and standardized project management processes, improving tracking, reporting accuracy, and resource management, resulting in a 20% improvement in project efficiency.
- Collaborated closely with internal departments and external stakeholders, including local government agencies and utility companies, to streamline Right-of-Way (ROW) permitting and inspections, reducing permit approval timelines by 30%.

JUAN PINZON

Operations Manager · Fiber Broadband Operations, Construction Delivery, Sales Systems & Automation

Moorpark, CA · jpinzon@aspirefiber.com · (407) 717-9850 · [linkedin.com/in/juanpinzon](https://www.linkedin.com/in/juanpinzon)

SUMMARY

Fiber broadband operations leader with nine years in the industry, from splicing in the field to managing the network build to running the ISP that sells and services it. Today owns day-to-day operations for a fiber-to-the-home provider across two markets: cabinet go-lives, install capacity, technician dispatch, promo pricing, commissions and the door-to-door program. Designed, shipped and operates the in-house platforms for dispatch, sales, public signup, customer communications, billing automation and executive analytics. Comfortable owning a problem end to end, from the field to the database to the customer engagement.

EXPERIENCE

Aspire Fiber — Operations Manager

October 2025 – Present · Moorpark, CA

Fiber-to-the-home ISP serving Moorpark and Santa Clarita, CA. Also acts as Area Sales Manager for the Moorpark door-to-door and inside-sales teams.

- Own launch operations for new fiber cabinets: go-live sequencing against the construction schedule, serviceability flips across every customer system, install capacity planning (crew windows, standing capacity, promo waves), and the pre-subscriber pipeline that converts at go-live.
- Stood up the data platform: a Snowflake warehouse fed nightly from Sonar, the signup site, Calendly, RingCentral call and transcript data, GA4, Google Ads, Meta and Reddit Ads, Postalytics direct mail and the construction schedule, with dbt models on top and secure data shares to construction partners.
- Manage the Moorpark sales organization: internal W-2 reps and 1099 door-knocking teams, rep onboarding and personal signup links, commission structure, and promo design (Back to School, Fall into Fiber) including the Sonar package builds behind each offer.
- Run the analysis behind decisions: door-knock pre-sub drives versus web pre-registrations, churn and win-back patterns, attribution gaps, duplicate-account cleanup, install capacity versus demand, and the daily operating numbers for leadership.
- Network and infrastructure: Adtran Mosaic One and AOE integrations, NOC360 monitoring, ARIN address block management and geofeed, TLS and uptime monitoring across a dozen production services on Linux.

Aspire Communications — Project Manager

October 2021 – October 2025

Fiber construction company that built the Moorpark fiber-to-the-home network Aspire Fiber now operates.

- Managed fiber-to-the-home construction projects from design handoff through as-built: scheduling, subcontractor coordination, materials, permits and city inspections, and progress reporting to the city and to ownership.
- Tracked build progress by cabinet and serviceable location, the same passings data that later became the source of truth for the ISP's launch plan and signup site.
- Coordinated the construction-to-operations handoff: cabinet completion, splice and test verification, and go-live readiness for the ISP.

FOS, Fiber Optic Services — Fiber Splicer

June 2017 – October 2021

- Fusion splicing and testing of fiber optic networks: FDH cabinets, splice closures, distribution and drop splicing, OTDR and power-meter testing, and splice documentation against network design.
- Worked outside plant and in-cabinet builds for telecom and broadband customers, coordinating with construction crews and engineers to keep splicing on the build schedule.

Hospitality — Bartender and Server

While attending college

- Front-of-house roles worked while attending college; the start of the customer-first habits that carry into operations and sales management today.

SKILLS

- **Fiber and field:** fusion splicing, OTDR and power-meter testing, FDH cabinet and closure work, fiber construction project management, permitting and inspections, as-builts, Vetro GIS
- **Systems:** Sonar (GraphQL API, billing, packages, custom fields), RingCentral SMS and call APIs, QuickBooks Online, Smartsheet, Cloudflare Access and DNS, Postmark and Amazon SES, Mapbox, Google Analytics 4 and Tag Manager, Adtran Mosaic One
- **Data and engineering:** Python (FastAPI), Node.js, SQL, Snowflake, dbt, Postgres, SQLite, Docker, Linux and systemd operations, Git
- **Operations and sales:** dispatch and capacity planning, go-live coordination, door-to-door sales management, promo and pricing design, commission administration, customer communications, vendor replacement

EDUCATION

Valencia College — Associate of Arts coursework

Orlando, FL · 2015-2016

Completed general-education coursework toward an A.A. while working full time in hospitality.

Appendix H

Applicant Attestations Exceptions – Not Applicable

Appendix I

Construction or Extension of Facilities For Full-Facilities Based Applicant –

Protected from Public Disclosure Pursuant to Decision 24-11-003

Document Is Confidential In Its Entirety

Appendix J
CEQA Exemptions

Appendix J

Categorical Exemption from CEQA

Aspire Fiber OpCo Inc. seeks to provide interconnected Voice Over Internet Protocol (“iVoIP”) services over its existing and proposed facilities in the designated service territory in Moorpark, Santa Clarita, Ventura, and Los Angeles Counties.

Aspire Fiber OpCo Inc. currently provides broadband internet access services in Moorpark and Santa Clarita pursuant to nonexclusive right-of-way agreements. As further detailed below, Aspire Fiber OpCo Inc. proposed construction consists of installation of fiber-optic cable, conduit, and associated appurtenances (splice enclosures, utility cabinets, and network interface equipment) within existing public rights-of-way and, where available, through the use of previously installed dark-fiber infrastructure. Aspire Fiber OpCo Inc.’s proposed construction will not consist of above-ground structures, expansion of existing rights-of-way, or construction outside previously developed areas.

Current Construction. Aspire Fiber OpCo Inc. is currently constructing facilities in the City of Moorpark and the City of Santa Clarita, California, pursuant to nonexclusive right-of-way agreements with each city. In Moorpark, construction consists of trenching and installation of conduit for fiber-optic cable within city rights-of-way. In addition, the California Department of Transportation, District 7, issued an encroachment permit (SCH No. 2026070933, filed July 23, 2026) authorizing installation of 4-inch conduit for fiber-optic cable at five locations within the Caltrans right-of-way along State Route 118 (post miles 16.230, R17.499, and 19.136) and State Route 23 (post miles R13.275 and T11.950) in the City of Moorpark, together with related traffic control activities. In Santa Clarita, construction consists of microtrenching within city rights-of-way and installation of utility cabinets, together with use of a leased, previously unused portion of the City's existing dark-fiber network.

Proposed Construction. Aspire Fiber OpCo Inc. proposed construction includes extending similar facilities-based construction — fiber-optic cable and conduit installation within existing public rights-of-way — to additional communities throughout Ventura County and Los Angeles County, California, consistent with Applicant's publicly announced plan to build fiber infrastructure across both counties.

Categorical Exemptions. Aspire Fiber OpCo Inc.’s construction activities are, and are expected to remain, categorically exempt from CEQA review under the following classes of the CEQA Guidelines (14 Cal. Code Regs. §§ 15301, 15303, 15304):

- Class 1 (Existing Facilities, § 15301) — operation, repair, maintenance, permitting, leasing, licensing, or minor alteration of existing facilities involving negligible or no expansion of existing use, including leasing of pre-existing dark-fiber infrastructure;
- Class 3 (New Construction or Conversion of Small Structures, § 15303) — construction of limited numbers of new, small facilities such as utility cabinets and related appurtenances; and

- Class 4 (Minor Alterations to Land, § 15304) — minor trenching and backfilling where the surface is restored, including microtrenching for fiber-optic conduit within existing paved rights-of-way.

These categorical exemptions are consistent with the exemptions identified by the City of Santa Clarita in its Notice of Exemption for Applicant's right-of-way agreement and by Caltrans District 7 in issuing Applicant's Moorpark encroachment permit. Aspire Fiber OpCo Inc. anticipates that proposed construction to additional communities throughout Ventura County and Los Angeles County will similarly qualify, as such work is expected to be limited to fiber-optic cable and conduit installation within existing, previously disturbed rights-of-way. Consistent with Item 12 of this application, Applicant requests use of the Energy Division's 21-day expedited CEQA review process.

Appendix K

Financial Information –Protected from Public Disclosure

Pursuant to Decision 24-11-003

Document Is Confidential In Its Entirety

Appendix L

Applicant is Eligible For and Elects Detariffing – Not Applicable

Appendix M

Proof of Payment



September 4, 2026

Via Federal Express

Tracking No.:

California Public Utilities Commission
Attention Fiscal Office
505 Van Ness Avenue
San Francisco, CA 94102

Subject: Aspire Broadband Holding, Inc./Fee for CPCN Application

Dear Sir or Madam:

Enclosed please find a check for \$680 for Aspire Broadband Holding, Inc.'s filing fee for the CPCN Application filed on September 4, 2026, with the Communications Division.

If you have any questions, please contact the undersigned at 352-586-5994 or our outside counsel, Scott Friedman, at 314-462-9000 or sfriedman@cinnamonmueller.com.

Sincerely,

Matt Richards

A handwritten signature in black ink, appearing to be 'MR' followed by a stylized flourish.

Enclosure

ASPIRE BROADBAND HOLDINGS INC.
201 N FRANKLIN STREET STE 2000
TAMPA, FL 33602

64-60
611 618

1044

Date 9/4/2026

Pay to the order of California Public Utilities Commission \$ 680.00

Six hundred and eighty 00/100

Dollars  Security Features
Synovus Bank
Depository Bank

SYNOVUS

Synovus Bank, Member FDIC

Memo Application filing fee

Steph W...

⑆06⑆100606⑆1021233687⑈

01044