

Docket No.: A.25-03-010 et seq.
ALJ: Jonathan Lakey
Exhibit No.: SC/PCF-08
Witness: Mark E. Ellis

**BEFORE THE PUBLIC UTILITIES COMMISSION
OF THE STATE OF CALIFORNIA**

Application of Pacific Gas and Electric
Company for Authority to Establish Its
Authorized Cost of Capital for Utility
Operations for 2026.

Application 25-03-010
(Filed March 20, 2025)

And Related Matters.

Application 25-03-011
(Filed March 20, 2025)
Application 25-03-012
(Filed March 20, 2025)
Application 25-03-013
(Filed March 20, 2025)

**REBUTTAL TESTIMONY OF MARK E. ELLIS
ON BEHALF OF SIERRA CLUB AND THE PROTECT OUR COMMUNITIES
FOUNDATION**

AUGUST 20, 2025

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1 **I. INTRODUCTION**

2 **Q. Please state your name and professional affiliation.**

3 A. My name is Mark E. Ellis. I am an economic and financial consultant and Senior Fellow for
4 Utilities at the American Economic Liberties Project (“AELP”). My business address is 8595
5 Nottingham Place, La Jolla, CA 92037.

6
7 **Q. On whose behalf are you testifying?**

8 A. I am testifying on behalf of the Protect Our Communities Foundation (“PCF”) and the Sierra
9 Club (“SC”).

10

11 **Q. Do you certify under penalty of perjury that, to the best of your knowledge, the**
12 **testimony you will give in this proceeding is true and correct?**

13 A. Yes.

14

15 **Q. Have you reviewed the direct testimony submitted in this proceeding?**

16 A. Yes.

17

18 **Q: What is your opinion of the direct opening testimony?**

19 A. I have several high-level observations and critiques of the other non-Utility parties’
20 (“Parties”) direct testimonies.¹

21

22 **Q. Please summarize your testimony.**

23 A. My rebuttal testimony focuses on two key issues:

- 24 • Nearly all the other Parties’ cost of equity (“COE”) estimates for the Utilities are
25 *substantially higher* than the consensus return expectation for the more-risky market as a
26 whole among dozens of the world’s largest and most sophisticated investors. The
27 Commission should not give any weight to the analysis of witnesses testifying in this
28 proceeding that deviate so sharply from that of these highly-regarded and well-resourced
29 institutions with demonstrated market experience and experience.

¹ EDF-01 (McCann); EPUC/IS/TURN-01 (Gorman); PAO-01 (Woolridge); SBUA-01 (Reno); UCAN-01 (Bandyk); WTF-01 (Rothschild).

- 1 • Unrealistic and unsupportable long-term growth assumptions constitute the key factor
2 inflating Parties' COE estimates.

3 I also discuss a handful of common issues across multiple Parties' testimony, as well as
4 several concerns specific to Energy Producers and Users Coalition ("EPUC")/Indicated
5 Shippers ("IS")/The Utility Reform Network's ("TURN's"), Environmental Defense Fund's
6 ("EDF's"), and Wild Tree Foundation's ("WTF's") testimony.

7
8 **II. PARTIES' COE ESTIMATES FAR EXCEED THE CONSENSUS AMONG THE**
9 **LARGEST, MOST SOPHISTICATED MARKET PARTICIPANTS.**

10 **Q. How do the Parties' COE estimates compare to the consensus view among finance**
11 **professionals of the cost of equity?**

12 A. As described in my direct testimony, utility regulatory proceedings are not the only context
13 in which analysts estimate the cost of equity. In fact, the cost of equity is one of the most
14 commonly applied and thoroughly researched topics in all of finance. Dozens of reputable,
15 well-known investment management firms routinely publish forward-looking estimates of
16 the cost of capital for a variety of asset classes, in what are known as their capital market
17 assumptions ("CMA") reports.² CMAs are a particularly useful benchmark for utility COE
18 estimates because they are numerous (published by dozens of firms), frequently updated (at
19 least annually; sometimes quarterly), independent, freely available to the public, and the
20 product of organizations with both substantial research capabilities and extensive, ongoing
21 practical expertise in financial markets. These firms are also professionally incentivized to
22 produce accurate, unbiased estimates.³ The largest, most active market participants are the
23 best source for estimates of the cost of capital, which, by definition, equals investors' market-
24 based expectations.⁴

25 Unsurprisingly, the consensus among these firms for the long-term cost of equity for the
26 market as a whole averages approximately 6%, with differences arising from each firm's
27 views on (1) the degree to which current market valuations (relative to other financial and

² SC/PCF-01 (Ellis), p. 15-18.

³ See, e.g., Fajasy, Why Analyst Estimates Are Often Useless (Mar. 20, 2025), available at <https://stablebread.com/why-analyst-estimates-useless/> [last accessed July 30, 2025].

⁴ SC/PCF-03, pdf p. 5 (page 13 of the book) ("The cost of capital is the minimum rate of return necessary to attract capital to an investment.").

1 economic indicators⁵) differ from investors' long-term expectations; and (2) the pace at
2 which valuations will approach investors' long-term expectations.

3 All of the Utilities' and most of the Parties' COE estimates for the Utilities – which are
4 lower-risk than the market as a whole and therefore should have a correspondingly lower cost
5 of equity – fall well *above* the range of consensus among these institutions for the cost of
6 equity of the market as a whole.

7
8 **Q. Are CMAs analogous to the market-based cost of equity that is the objective in utility
9 regulatory proceedings?**

10 A. Yes. CMAs reflect each firm's expected returns based on current market prices. The
11 equivalence between “expected return” and “cost of capital” is one of the bedrock principles
12 of finance. They are two sides of the same coin: expected return reflects the view of the
13 *providers of funds* – the return they expect to receive; cost of capital reflects the view of the
14 *firm using the funds* – the return they must provide investors in exchange for the use of their
15 funds.

16 The cost of capital to the firm is the expected return to the investor in a competitive, well-
17 functioning market, where investors have numerous choices among financial assets they can
18 purchase. This is because the firm must offer exactly the return investors require to induce
19 them to supply funds – no more, no less. If the firm offered less than the required return,
20 investors wouldn't invest. If the firm offered more than the required return, other investors
21 would bid up the price of the firm's securities until the expected return matched the required
22 return. As summarized in the popular introductory finance textbook, Brealey and Myers's
23 *Principles and Corporate Finance*:

24 The cost of capital is the minimum acceptable rate of return on capital
25 investment. It is an opportunity cost of capital, because it equals the expected
26 rate of return on investment opportunities open to investors in financial
27 markets.⁶

28 None of the Parties or Utilities disputes the foundational financial principle that expected
29 return and cost of capital are equivalent.

⁵ E.g., price-to-earnings ratios.

⁶ Richard A. Brealey et al., *Principles of Corporate Finance* (10th ed. 2011), p. 709.

1
2 **Q. Why do you think the Utilities’ and most of the Parties’ estimates are so much higher**
3 **than market consensus?**

4 A. None of the Utilities or Parties acknowledge, much less provide any justification for, the
5 wide disparity between their COE estimates and the market consensus. CMAs are well-
6 known among finance professionals and are readily available, so the omission of any mention
7 of their existence, much less explanation of the expert’s widely divergent view, demonstrates
8 that the Utilities’ and Parties’ high COEs involve faulty methodologies or facially
9 implausible assumptions. Neither the Utilities nor the Parties provide any evidence to suggest
10 that any of them have some unique insight into the market that has eluded *every single one* of
11 these institutions, including well-known firms like BlackRock, J.P. Morgan, Morningstar,
12 and Vanguard.

13 The Utilities’ and the Parties’ witnesses do not provide any rationale for the Commission
14 to determine that their COE results are reasonable given that they far exceed independent
15 benchmarks and conflict with the world’s foremost experts on this topic.
16

17 **Q. Can you think of any reason that the Utilities and Parties continue to provide estimates**
18 **so far above the consensus of sophisticated financial market participants?**

19 A. As I have already testified, the Utilities have powerful incentives to maximize returns on
20 equity (“ROEs”) for the benefit of shareholders and executives.⁷ I know at least some of the
21 consumer side experts are aware of the discrepancy between their recommendations and the
22 consensus among the most sophisticated and active market participants, but they feel
23 prohibited from providing what they know is a more accurate estimate. I have spoken with
24 financial leaders within utility regulatory commissions and consumer advocacy organizations
25 who admit they know their ROE estimates are too high. They explain their continued
26 provision of flawed estimates as “just the way it’s always been done.” As a result, billions of
27 dollars of unearned gains are unjustly transferred from consumers to utility shareholders.
28

⁷ SC-PCF-01 (Ellis), p. 22-24.

1 **III. UNREALISTIC LONG-TERM GROWTH ASSUMPTIONS ARE THE MOST**
2 **SIGNIFICANT FACTOR INFLATING PARTIES' COE ESTIMATES.**

3 **A. Long-Term Growth Is the Most Critical Assumption in Both the DCF and**
4 **CAPM.**

5 **Q. What are the key drivers of Parties' inflated ROE recommendations?**

6 A. Economically implausible long-term dividend growth assumptions are the key driver of
7 Parties' inflated ROE recommendations. With two exceptions, all Parties rely solely on one
8 or more versions of the discounted cash flow model ("DCF") and capital asset pricing model
9 ("CAPM")⁸ – both legitimate COE models widely used throughout finance – although the
10 details of their methodologies and assumptions vary. Of these details, the most important – in
11 terms of its influence on their ultimate COE estimates – are the long-term dividend growth
12 assumptions, both explicit and implied, in their utility proxy group DCF analyses and CAPM
13 market risk premium ("MRP") market return forecasts.

14
15 **Q. How does long-term growth influence the result of the DCF?**

16 A. As explained in my direct testimony, the DCF is a model of future expected dividends into
17 perpetuity.⁹ The long-term growth rate is used to forecast the DCF's perpetuity dividend
18 stream. In the most basic version of the DCF, the constant-growth DCF ("CG DCF"), COE is
19 equal to the dividend yield plus the long-term dividend growth rate.

20 Other versions of the DCF, such as the multi-stage DCF ("MS DCF") incorporate one or
21 more near-term growth rates, in addition to the long-term rate.¹⁰ Mathematically, the MS
22 DCF can be expressed in the same form as the CG DCF – dividend yield plus a composite
23 perpetuity growth rate equal to a weighted average of the near- and long-term growth rates,
24 as in Utility Consumers' Action Network's ("UCAN's") two-step DCF.¹¹ Under a wide
25 range of reasonable assumptions, the long-term growth rate accounts for approximately 80%
26 of the MS DCF's CG DCF-equivalent blended growth rate.¹²

⁸ EPUC/IS/TURN uses the risk premium analysis, as well as the DCF and CAPM; EDF uses only a version of the DCF.

⁹ SC/PCF-01 (Ellis), p. 40.

¹⁰ SC/PCF-01 (Ellis), p. 50-52.

¹¹ UCAN-01 (Bandyk), p. 18-20.

¹² A CG DCF-equivalent single perpetuity growth rate can be calculated by subtracting the dividend yield from the MS DCF COE. The CG DCF-equivalent growth rate can, in turn, be expressed as the weighted average of

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Q. How does long-term growth influence the result of the CAPM?

A. The CAPM is also based on a forecast of future dividends, but for the market as a whole (e.g., the S&P 500 Index) instead of the individual utilities directly modeled in the DCF. I explained in my opening testimony that the CAPM is a model of risk relative to the market.¹³ One of the CAPM’s three input assumptions – the MRP – is intended to reflect the expected future dividends for the entire market. Just as the long-term growth rate assumption strongly influences the ultimate DCF COE estimates for individual utilities, so too, the long-term growth rate assumption for the market as a whole will strongly influence the ultimate CAPM COE estimates for individual utilities.

Q. Why is the long-term growth rate more critical than the other assumptions in the DCF and CAPM?

A. Most other model inputs – the DCF’s dividend yield and near-term growth rate and the CAPM’s risk-free rate – are based on observable third-party data, so there is less opportunity for manipulation.¹⁴ Even in the case of the CAPM’s beta, substantial differences in assumptions should have relatively modest effects on results – if the MRP estimate (which is based on the forward-looking market return forecast) is reasonable. In contrast, long-term growth is an assumption that analysts commonly posit without any substantive evidentiary or economic support.

For example, when they are not erroneously extrapolating analysts’ earnings-per-share (“EPS”) growth forecasts into perpetuity,¹⁵ cost of capital experts often implausibly assume long-term growth equal to forecast gross domestic product (“GDP”), without explanation.

the near- and long-term growth rates. Under a wide range of reasonable assumptions for both utilities and the market as a whole, the weight of the long-term rate in the single blended rate is approximately 80%. UCAN’s two-step DCF assigns only a 20% weight to the long-term growth rate. UCAN does not provide any such analysis in support of its 20% weight on the long-term growth rate.

¹³ SC/PCF-01 (Ellis), p. 40, 66.

¹⁴ Although, as explained in my testimony, that does not prevent the Utilities from manipulating what should be straightforward assumptions – e.g., excessively long trailing price histories, adjusted betas using weekly returns – and, unfortunately, many of the Parties from using the same upwardly biased methods.

¹⁵ Utility- and even some consumer-side cost of capital analysts (e.g., EPUC/IS/TURN, SBUA) often implement the CG DCF by extrapolating analysts’ near-term growth rates into perpetuity. There is no basis for doing so: per the analysts’ own guidance, their growth forecasts are valid for, at most, six years. *See* SC/PCF-01 (Ellis), p. 43-45.

1 Their assumption is incorrect. Basic mathematical, economic, and financial principles bound
2 the range of reasonable long-term per-share earnings and dividend growth, and it is –
3 *necessarily* – below GDP.
4

5 **B. For the Market as a Whole, Per-Share Dividend Growth Is Capped at Per-**
6 **Capita GDP.**

7 **Q. How do you know EPS can't grow as fast as GDP?**

8 A. As explained in my testimony, we know from simple mathematical logic that aggregate
9 corporate earnings growth can't exceed GDP because, if it did, eventually corporate profits
10 would overtake the entire U.S. economy – an obviously implausible result because a part
11 (profits are a component of GDP) can't be greater than the whole.

12 We also know, from basic financial and economic logic, that per-share earnings and
13 dividend growth must be *less* than GDP growth. Over time, the total earnings of all
14 companies tends to grow in line with the overall economy. But that does not mean investors
15 see their EPS grow at the same rate. GDP measures the full churn of business activity; both
16 investment and earnings (on past investment) contribute to GDP at the time they occur. But
17 the economy is dynamic: companies are constantly being created and failing. When a
18 business fails and an asset is written down, the earnings disappear, but there is no
19 corresponding capital loss recorded in GDP. New investment replaces the lost earnings, such
20 that aggregate profits keep pace with GDP, but that requires new equity issuance. The owners
21 of equity in failed businesses permanently lose some of the earnings that once contributed to
22 the economy; on a per-share basis, their earnings cannot keep pace with aggregate GDP.
23 Business failure and creation therefore create a persistent “failure wedge” between GDP
24 growth and earnings-per-share and dividend-per-share (“DPS”) growth.

25 In practice, that wedge tends to be about the same size as population growth. New equity
26 issuance and the earnings they generate are allocated across the population as new potential
27 investors are born and eventually enter the market. As a result, EPS and DPS tend to track
28 GDP *per capita*, not total GDP. Essentially, over time, aggregate earnings and dividends–
29 which track GDP – must be spread over more investors as population increases.
30

1 **C. Utility EPS and DPS Growth Track Inflation.**

2 **Q. In your testimony, you said that utilities’ long-term growth is lower than per-capita**
3 **GDP and tracks inflation. Can you explain why that’s the case?**

4 A. Utilities’ EPS and DPS growth tracks inflation, not per-capita GDP.

5 Utility returns are regulated and stable, and they rarely fail. As a result, as a sector, they
6 do not need to constantly replace lost earnings through new equity. Instead, they behave
7 more like fixed-income investments: they generate reliable profits, so they can afford, and
8 are expected by investors, to pay out most of them as dividends. Because most earnings are
9 paid out, there is limited reinvestment, so organic per-share growth is low.

10 When utilities do need to grow, they commonly issue new equity. Utilities issue more
11 equity, relative to their market capitalization, than every other industry sector except real
12 estate (which, for tax reasons, distribute substantially all their income).¹⁶ Over time, the
13 combination of high payout ratios, limited reinvestment, and continuous equity issuance
14 leads to per-share earnings and dividends growing only with inflation, not per-capita GDP. It
15 is not a mathematical inevitability, like the broader market’s failure wedge between GDP and
16 EPS, but rather a long-standing investor equilibrium: steady income now in exchange for
17 limited growth, roughly equivalent to inflation protection, later.

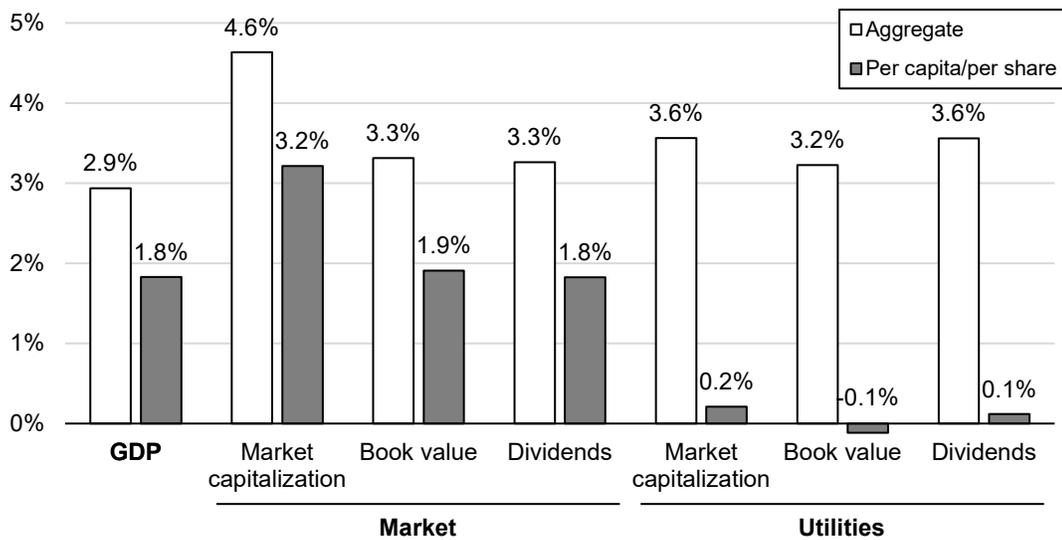
18 Figure 1 compares the growth rates for GDP, the market as a whole, and the utility sector,
19 all adjusted for inflation, for the nearly 100 years from 1927 through 2024.¹⁷ The white bars
20 are aggregates – total GDP, market capitalization, book value, and dividends; gray bars are
21 normalized: per capita for GDP; per share for price, book value, and dividends. Several
22 patterns are clear. As anticipated, aggregate investment, as reflected in book value, in both
23 the market as a whole and utilities tracks aggregate GDP, at around 3%. But the per-share
24 income generated from that investment has grown at very different rates: per-capita for the
25 market, inflation (0% in real terms) for utilities.

¹⁶ Yardeni Research, S&P 500 Shares Outstanding (sectors), Figure 27, *available at* <https://yardeni.com/charts/sp-500-shares-outstanding-sectors/> [last accessed Aug. 8, 2025].

¹⁷ M. Ellis analysis of French Data Library (“FDL”) data (Eugene F. Fama and Kenneth R. French, “Data Library,” *available at* https://mba.tuck.dartmouth.edu/pages/faculty/ken.french/data_library.html); Federal Reserve Economic Data (“FRED”) data (Federal Reserve Bank of St. Louis, *available at* <https://fred.stlouisfed.org/>); Bureau of Labor Statistics (“BLS”) <https://www.bls.gov/cpi/data.htm>); measuringworth.com data [all last accessed Aug. 6, 2025].

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Figure 1. Long-term historical inflation-adjusted growth rates, 1927-2024



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3 **D. The Market’s and Utility Sector’s Long-Term Historical Growth Rates**
 4 **Provide Benchmarks to Assess the Reasonableness of DCF Long-Term**
 5 **Growth Rate Assumptions.**

6 **Q. Why are these findings about the market’s and utility sector’s long-term growth rates**
 7 **important for the Commission to understand?**

8 A. The fact that large-scale economic and demographic factors determine long-term dividend
 9 growth – per-capita GDP for the market, inflation for utilities – is important because these
 10 benchmarks provide an easy test for the reasonableness of the assumptions used in the DCF
 11 model, whether estimating COE for utility proxy group members or for the market as a
 12 whole. With a few exceptions, both Parties’ and Utilities’ DCF models are based on explicit
 13 long-term growth assumptions that are implausible when compared to these economically
 14 robust benchmarks.

15 Regardless of how the DCF long-term growth rate is derived – whether from analyst
 16 estimates, GDP, specific relationships between accounting and financial metric (as in the
 17 sustainable growth DCF that will be discussed next), or any other approach – it must pass
 18 two reasonableness tests. The first test doesn’t even require looking at the growth rate itself;
 19 simply compare the result to market consensus. When the world’s most sophisticated
 20 investors think the expected return for the market as a whole is approximately 6%, a DCF

1 that produces 9% (or higher) for the market, or 8% (or higher) for a lower-risk utility, lacks
2 credibility unless its proponent offers a compelling explanation for the discrepancy.

3 The second test is to compare the long-term growth rate to forecast GDP per capita (for
4 the market) or expected inflation (for utility proxy group members); they should not differ by
5 more than 0.5% or so. The long-term growth rate is into perpetuity – forever. The best
6 available benchmark for perpetuity is almost always the entirety of the historical record.¹⁸

7 8 **E. The Sustainable-Growth DCF Does Not Provide Reasonable COE Estimates.**

9 **Q. Please describe the sustainable-growth DCF model.**

10 A. The sustainable-growth DCF (“SG DCF”) is a version of the CG DCF in which the
11 perpetuity growth rate is based on utility accounting and financial metrics – specifically
12 ROE, earnings retention, share issuance, and valuation (P/B) – instead of the more common
13 analyst EPS or DPS growth forecasts.

14 The SG DCF replicates the basic cash flow and growth drivers of a utility:

$$15 \quad P = \frac{Br(1-b)}{k-br-sv},$$

16 where P is current stock price, B is current book value, r is ROE, b is the earnings retention
17 ratio, k is the cost of equity, s is the share issuance rate, and v is the accretion ratio, the share
18 of new equity raised that accrues to existing shareholders, equal to $1 - \frac{B}{P}$.¹⁹

19 The SG DCF valuation formula can be rewritten to express k , COE, as:

$$20 \quad k = \frac{B}{P}r(1-b) + br + s\left(1 - \frac{B}{P}\right).$$

¹⁸ The exception is when there has been a one-off change in the historical record, such as the increase in stock market valuations (e.g., price-earnings ratios) that occurred over the 20th century. The market’s repricing of equity market risk boosted realized returns in a manner that is unlikely to be repeated because doing so would require the equity risk premium to turn negative.

¹⁹ See, e.g., Myron J. Gordon, *The Cost of Capital to a Public Utility* (1974), p. 30-33. When a utility issues new shares, it’s selling part of the company to raise money. The ownership stake existing shareholders give up depends on how highly the company is valued. If the stock price is high compared to the company’s book value, it can raise more money while giving up less ownership, which is good for existing shareholders. Because utilities are allowed to earn a return higher than their market-based cost of capital on any new equity they raise, the new capital ends up generating more profit than it costs. So even though existing shareholders now own a slightly smaller slice of the company, that slice is worth more because their share of total earnings is now larger than it was before the new equity issuance. The fraction by which existing owners’ share of earnings rises is equal to $1 - \frac{B}{P}$; it reflects how much of the company’s market value is “extra” above the book value that the contributors of new equity have acquired. The higher the stock price relative to book, the less of the company needs to be sold to bring in each dollar of new capital, and the bigger the gain for existing shareholders.

1 The term $\frac{B}{P}r(1 - b)$, meaning ROE x book value x the share of earnings that are distributed
2 (not retained) / price, is the dividend yield. Consequently, the SG DCF formula for COE is
3 sometimes expressed as:

$$4 \quad k = \frac{D}{P} + br + s \left(1 - \frac{B}{P}\right),$$

5 where D is the current dividend. The Parties who use the SG DCF in this proceeding –
6 including EPUC/TURN/IS, SBUA, and WTF²⁰ – use this version.

7 Comparing the SG DCF to the basic constant-growth DCF:

$$8 \quad k = \frac{D}{P} + g,$$

9 where g is the perpetuity growth rate, we see that the SG DCF's perpetuity growth rate can
10 be expressed in terms of a handful of utility accounting and financial metrics – retention rate,
11 ROE, share issuance, and valuation:

$$12 \quad g = br + s \left(1 - \frac{B}{P}\right).$$

13 This expression of the long-term growth rate in terms of the SG DCF's utility accounting
14 and financial assumptions makes clear that the SG DCF is a version of CG DCF.

15
16 **Q. Is the SG DCF widely used to estimate the cost of equity?**

17 A. No. Use of the SG DCF to estimate the cost of equity is utility-specific. The SG DCF is not
18 used to estimate COE for other types of companies because the SG DCF unrealistically
19 assumes that ROE, earnings retention, share issuance, and stock price-to-book ratio (“P/B”)
20 all will remain constant into perpetuity. The SG DCF's various input parameters cannot be
21 forecast accurately into perpetuity, as will be demonstrated below.

22
23 **Q. If the SG DCF is not used elsewhere to estimate COE, why is it used in utility
24 regulatory proceedings?**

25 A. The SG DCF is superficially appealing because it captures the regulated utility financial
26 model's key interactions between ROE, earnings retention and payout, equity issuance,

²⁰ As discussed below, EDF does not explain its COE calculation methodology. From a source cited in its testimony, it appears EDF also uses the SG DCF, although a simplified version that excludes the issuance and accretion terms.

1 valuation (P/B), and growth. But the SG DCF's structural accuracy is the source of its key
2 shortcoming.

3
4 **Q. What is the SG DCF's key shortcoming?**

5 A. The SG DCF's key shortcoming arises from the fact that its growth rate assumption, $br +$
6 $s\left(1 - \frac{B}{P}\right)$, is a *perpetuity* growth rate and therefore must pass the two reasonableness tests
7 described above. The Parties' average SG DCF perpetuity growth rates are all in the range of
8 4% to 6%, well above expected long-term inflation of approximately 2%.²¹ Adding the
9 current dividend yield of approximately 3.7% produces COE estimates approaching 8% to
10 10% – far above market consensus.

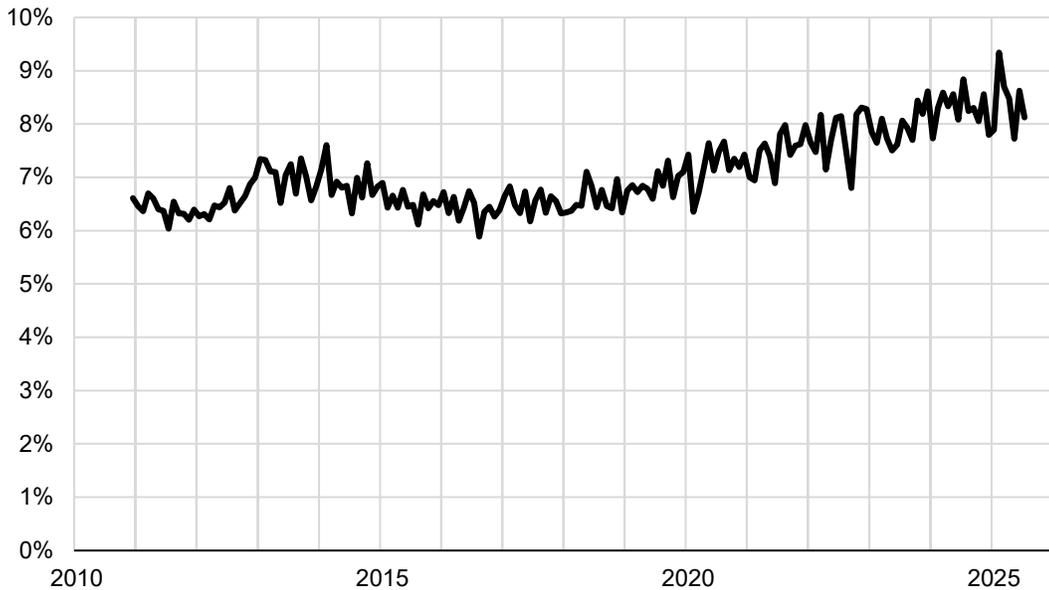
11 The Parties' SG DCF results are not unique to the recent utility accounting and financial
12 metrics used in the Parties' SG DCF models.²² Back-testing the SG DCF using comparable
13 input assumptions from prior years yields similarly unrealistic perpetuity growth rates. Figure
14 2 shows the SG DCF perpetuity growth rate, $br + s\left(1 - \frac{B}{P}\right)$, calculated using trailing-5-year
15 averages for ROE, retention, issuance, and accretion. The resulting perpetuity growth rate is
16 consistently greater than 6%, far above expected inflation. Clearly, the market does not
17 expect all four of the constituent input assumptions of the SG DCF – ROE, retention,
18 issuance, and accretion – to remain at their recent levels into perpetuity. The fundamental
19 premise of the SG DCF – that the current levels of its input assumptions will be sustained
20 into perpetuity – simply has no basis.

²¹ EPUC/IS/TURN-01 (Gorman), p. 75, 137, 209, 264: 5.53 % (PG&E), 5.20% (SCE), 5.26% (SDG&E), 6.46% (SCG); SBUA-01 (Reno), Exhibit MLR-1, Schedules MLR-6c and MLR-6f: 5.12% and 5.15% (PG&E); WTF-01 (Rothschild), Exhibit ALR-3, p. 1: 4.51% and 4.61% (PG&E, SCE, SDG&E); Exhibit ALR-8, p. 1: 4.91% and 5.10% (SCG).

²² EPUC/IS/TURN and SBUA use Value Line 5-year forecasts to estimate the parameters of their SG DCF models. The SG DCF input parameters estimated from Value Line forecasts are roughly consistent with the trailing-5-year averages.

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Figure 2. SG DCF perpetuity growth rate for the S&P 1500 Utilities Index²³
December 2010 – July 2025



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4 Use of the SG DCF in utility regulatory proceedings is an example of model blindness,
5 the tendency to mistake a model for reality. For example, EPUC/IS/TURN compares each of
6 its four SG DCF perpetuity growth rates, ranging from 5.20% to 6.46%, to its own multi-
7 stage DCF “maximum long-term sustainable growth rate” of 4.10% to demonstrate the
8 latter’s reasonableness²⁴ – in the process failing to recognize that each of EPUC/TURN/IS’s
9 SG DCF growth rates is substantially higher than 4.10% and therefore not reasonable. Users
10 of the SG DCF and utility commissions need to critically examine whether the SG DCF
11 accurately reflects the real-world system it claims to represent, check whether its
12 assumptions are valid, and test whether its results are consistent with other reliable
13 information.

14

15 **Q. Do you have other concerns with the SG DCF?**

16 A. Yes. I have several other concerns with the SG DCF, beyond the challenge of estimating a
17 perpetuity growth rate from limited historical or forecast data.

²³ M. Ellis analysis of S&P Global Market Intelligence (S&P GMI) data [last accessed Aug. 16, 2025].

²⁴ EPUC/IS/TURN-01 (Gorman), p. 75, 137, 209, 264.

1 A related concern is ensuring consistency among the various assumptions: the assumed
2 ROE, earnings reinvestment ratio, and share issuance rate must all reflect the same time
3 period into the future. Parties' assumptions are not internally consistent.

4 For example, EPUC/IS/TURN and SBUA each implicitly assume two different ROEs
5 and retention ratios in their SG DCFs. In addition to being the primary determinant of the SG
6 DCF's perpetuity growth rate, the earnings retention ratio also sets the assumed dividend
7 yield, equal to $\frac{B}{P}r(1 - b)$. EPUC/IS/TURN and SBUA use the current dividend yield²⁵ –
8 which is based on the *current* ROE and retention ratio – but base their growth rates on
9 *forecast* ROE, retention ratio, and share issuance rate.²⁶ WTF likewise uses the current
10 dividend yield yet bases its growth rate on a mix of historical and forecast data.²⁷

11 Figure 3 compares the current dividend yield to the SG DCF dividend yield implied by
12 the trailing-five-year average B/P, ROE, and retention rate for the S&P 1500 Utilities Index.
13 The dividend yields calculated under the two methodologies are uncorrelated, and the current
14 yield has exceeded the SG DCF-implied yield for the last ten years. Using the current
15 dividend yield in the SG DCF is inconsistent with the model's other, forward-looking
16 assumptions. EPUC/TURN/IS, SBUA, and WTF all make this error in their SG DCF
17 analyses.²⁸

²⁵ Most recent quarterly dividend annualized by multiplying by 4 divided by the recent trailing-average stock price.

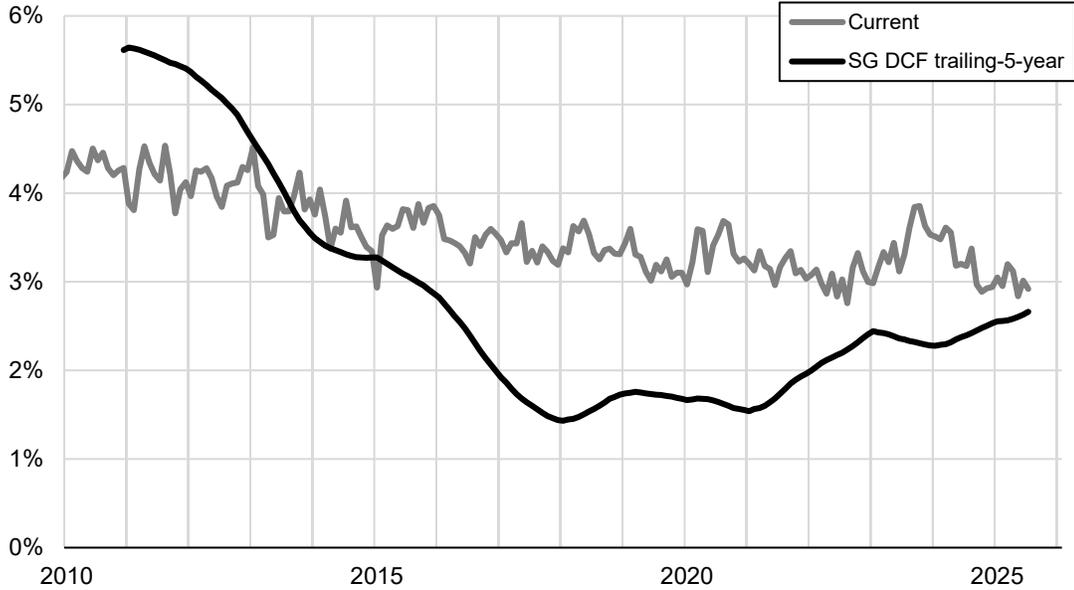
²⁶ See, e.g., EPUC/IS/TURN-01 (Gorman), Exhibit MPG-7, p. 1; SBUA-01 (Reno), p. 47-48.

²⁷ For example, WTF's forecast retention rate is the ratio of the book dividend yield (most recent dividend divided by current book value) to WTF's forecast ROE. WTF-01 (Rothschild), Exhibit ALR-3, p. 1.

²⁸ See, e.g., EPUC/IS/TURN-01 (Gorman), Exhibit MPG-7, p. 1; SBUA-01 (Reno), Exhibit MLR-1, Schedule MLR-6c; WTF-01 (Rothschild), Exhibit ALR-3, p. 1.

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Figure 3. Current vs. SG DCF trailing-5-year dividend yield for the S&P 1500 Utilities Index²⁹
December 2010 – July 2025



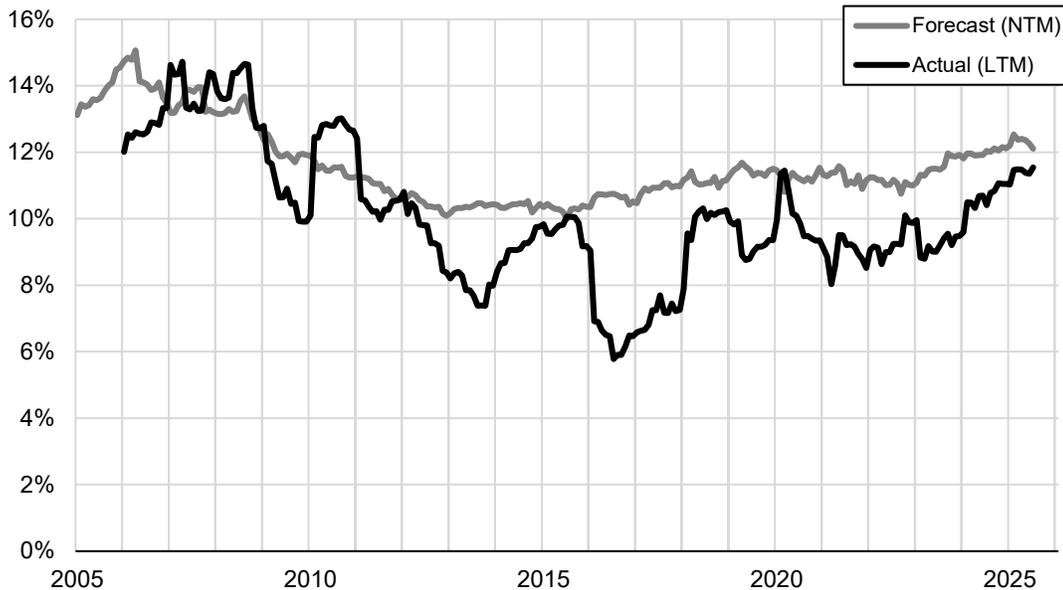
4

5 An additional concern with the SG DCF is upward bias in the analyst forecasts that
6 EPUC/IS/TURN and SBUA use to estimate their future ROEs and growth rates – a well-
7 known and thoroughly researched and documented phenomenon. Figure 4 compares the S&P
8 1500 Utilities Index’s actual ROE, calculated as the last twelve months’ (“LTM”) EPS
9 divided by book value at the start of those twelve months, to the next twelve months’
10 (“NTM”) forecast ROE, based on analyst EPS estimates and current book value. Analysts’
11 estimated ROEs consistently higher, by 1.4% on average.

²⁹ M. Ellis analysis of S&P GMI [last accessed Aug. 16, 2025].

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Figure 4. Forecast vs. actual ROE for the S&P 1500 Utilities Index³⁰
January 2005 – July 2025



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4 A final concern with the SG DCF is that the data are all based on utility holding
5 companies, not the operating affiliates for which the Commission is trying to estimate
6 COE.³¹ Even though proxy group members are typically selected to reflect, as closely as
7 possible, “pure-play” utilities, their capital structures almost always differ from those of the
8 underlying operating companies. Holding companies typically have more debt in their overall
9 capital structure than their utility operating companies. In principle, SG DCF results could be
10 adjusted for differences in capital structure, like the approach described in my direct
11 testimony. None of the Parties makes such an adjustment, though.

12 Stepping back, it is important to recognize that the accounting metrics used in the SG
13 DCF – ROE, earnings retention, and share issuance – are all the product of human decisions.
14 They are discretionary, not grounded in any fundamental economic or financial principle or
15 theory. The data upon which these assumptions are typically based – analyst near-term
16 forecasts or 1-, 5-, 10-, or even 20-year trailing histories – provide little guidance on how
17 these metrics might evolve into perpetuity.

18

³⁰ M. Ellis analysis of S&P GMI [last accessed Aug. 16, 2025].

³¹ EDF-01 (McCann), p. 34; EPUC/IS/TURN-01 (Gorman), p. 66-67, 129-130, 202-203, 257; SBUA-01 (Reno), Exhibit MLR-1, Schedule MLR-4; WTF-01 (Rothschild), p. 42-43.

1 **Q. What is your recommendation to the Commission and the Parties regarding the SG**
2 **DCF?**

3 A. Given the practical infeasibility of implementing the SG DCF with input assumptions that
4 can reasonably be expected to remain valid forever, I recommend the Commission disregard
5 all SG DCF results in this proceeding and exclude it altogether from future utility COE
6 analyses.

7
8 **Q. What about exceptions, like DCF models that do not have explicit long-term forecasts?**

9 A. The only DCF model used by Parties that does not include an explicit long-term growth rate
10 is WTF's non-constant-growth DCF ("NCG DCF").³² WTF's NCG DCF results are higher
11 than the results of WTF's other DCF models, which themselves are based on unrealistically
12 high long-term growth rates – indicating that the NCG DCF's implied long-term growth rates
13 are even more unrealistically inflated.³³

14

15 **F. Third-Party MRPs Must Be Scrutinized to Ensure Their Validity for Utility**
16 **COE Estimation.**

17 **Q. Some witnesses use independent MRPs for their CAPM analyses that imply a higher**
18 **expected market return than both your own estimate and your CMA survey average.**
19 **How do you explain the discrepancies between your and the CMAs' market return**
20 **forecasts and the witnesses' independent market return forecasts?**

21 A. The objective in setting the rate of return in utility regulatory proceedings is to estimate the
22 current, long-term, forward-looking, market-based cost of equity. Independent MRPs should
23 therefore also reflect the current, long-term, forward-looking,³⁴ market-based cost of equity.
24 Several of the independent MRPs used by the Utilities and Parties fail to meet one or more of
25 these criteria and must be either adjusted (if possible) or given no weight. Moreover, these

³² WTF-01 (Rothschild), p. 52-54; Exhibit ALR-3, p. 3; Exhibit ALR-8, p. 3-4.

³³ WTF-01 (Rothschild), Exhibit ALR-3, p. 1-3.

³⁴ As explained in my direct testimony, the MRP must be forward-looking and not based on the historical average. This is because historical market returns benefited from a number of one-off factors that economists broadly agree are unlikely to be repeated in the future. One such factor is "multiple expansion": a market-wide compression of the equity risk premium. Assuming multiple expansion will continue indefinitely would require the equity risk premium to turn negative in the future, in defiance of basic financial logic.

1 specific MRPs are just individual estimates and should be given no more weight than any of
2 the dozens of other estimates compiled in my CMA survey.³⁵

3 For example, CalAdvocates bases its MRP in part on a survey of various third-party
4 estimates, but the constituent estimates are not screened or adjusted to reflect the four criteria
5 listed above.³⁶ As cited in my testimony, the appropriate basis for long-term COE estimation
6 is the current geometric average return,³⁷ but CalAdvocates' survey is based on a mix of
7 *historical* averages, both *arithmetic* and geometric.³⁸ The survey therefore is not current,
8 forward-looking, and or long-term and therefore is not valid for estimating utility COE.

9 Another independent estimate used by several witnesses, from Kroll,³⁹ is a single-year
10 arithmetic average so must be adjusted to a long-term geometric average before use⁴⁰ – an
11 adjustment none of the witnesses make. Even then, it should be considered with equal weight
12 to the dozens of other independent forecasts that might be used.⁴¹

³⁵ An exception might be surveys of third-party estimates, such as those compiled by CalAdvocates and Horizon Actuarial Services (<https://www.horizonactuarial.com/survey-of-capital-market-assumptions>). Nonetheless, the individual responses in these surveys must likewise be scrutinized to ensure they meet the same four criteria: current, long-term, forward-looking, and market-based.

³⁶ PAO-01 (Woolridge), p. 63-71.

³⁷ SC/PCF-01 (Ellis), p. 77, fn. 167. The arithmetic average return is the simple mean of periodic returns, while the geometric average return accounts for compounding over time. For example, suppose an investment gains 50% in year 1 and loses 50% in year 2, such that at end of year 2, the ending value is $1.5 \times 0.5 = 0.75$ of the starting value, i.e., the cumulative return is negative. The arithmetic average is $(50\% - 50\%)/2 = 0\%$, which clearly misrepresents the fact that the investment lost value. The geometric average is $[(1 + 50\%) \times (1 - 50\%)]^{0.5} - 1 = -13.4\%$. The arithmetic average overstates the true growth rate when returns vary, because it ignores compounding effects. This is known as “volatility drag.” For the market as a whole, historical volatility drag is approximately 1.7%, i.e., the historical arithmetic average is about 1.7% higher than the historical geometric average. A more detailed explanation of the difference between arithmetic and geometric returns and why geometric returns must be used for long-term COE estimation is contained in my direct testimony in the 2023 Cost of Capital proceeding (A.22-04-008 et seq., PCF-09 (Ellis), p. 84-88).

³⁸ PAO-01 (Woolridge), Exhibit JRW-6, p. 5.

³⁹ E.g., SCE-03 (Villadsen), p. x; PAO-01 (Woolridge), p. 71; UCAN-01 (Bandyk), p. 14.

⁴⁰ See, e.g., Duff & Phelps, Client Alert: Duff & Phelps Increases U.S. Equity Risk Premium Recommendation to 5.5%, Effective January 31, 2016 (Mar. 2016), p. 41, *available at* <https://edge.sitecorecloud.io/krolllllc17bf0-krolll6fee-proda464-0e9b/media/Assets/PDFs/Publications/Valuation/COC/us-erp-recommendation-increase-2016.pdf>. Kroll acquired Duff and Phelps's cost of capital service.

⁴¹ Another MRP used by several witnesses (e.g., CalAdvocates, UCAN), comes from NYU finance professor Aswath Damodaran. He assumes long-term DPS growth equal to the yield on the 10-year Treasury. He provides no theoretical or empirical support for this assumption, and the current value is significantly higher than forecast long-term pre-capita GDP growth. Although the method is clearly flawed, it should not be disregarded. Rather, it should be considered as just one of several dozen long-term, forward-looking forecasts in a comprehensive survey. See Damodaran, *Equity Risk Premiums (ERP): Determinants, Estimation, and Implications – The 2025 Edition*, March 2025, p. 96, *available at* https://papers.ssrn.com/sol3/papers.cfm?abstract_id=5168609.

1 Of the three parameters in the CAPM – risk-free rate, expected market return, beta⁴² – the
 2 expected market return is the most critical due its potentially outsize influence on the
 3 ultimate result and *perceived* subjectivity and wide range of reasonable values. This
 4 perception is incorrect, though. Once we account for our four criteria – current, long-term,
 5 forward-looking, market-based – the range of reasonable values is much narrower, as my
 6 CMA survey demonstrates.

7 To illustrate the strength of consensus among the most sophisticated and active market
 8 participants about the future long-term market return, Figure 5 summarizes a mini-update of
 9 my CMA survey that uses only forecasts as of April 25, 2025, or later and also includes their
 10 long-term Treasury return forecasts. The average of their market and long-term Treasury
 11 return forecasts, 5.25% and 4.33%, are both approximately 0.6% lower than my 5.81% and
 12 4.89% estimates. Consequently, their 0.91% average MRP is nearly identical to my 0.88%
 13 estimate. The consistency of the market’s largest and most sophisticated investors’ most
 14 recent forecasts with my own further supports the validity of my approach and results.

15 **Figure 5. Recent investment firm market and long-term Treasury return forecasts⁴³**
 16 Percent, nominal geometric

Firm	As of	Horizon (years)	Scenario	Return		
				Market	Long-term Treasury	MRP
BlackRock	4/25/2025	30	Base	7.67	3.72	3.95
		30	Alternative	4.79	3.05	1.75
Invesco	5/30/2025	10		5.10	4.80	0.30
Morningstar	6/30/2025	10		2.90	4.80	-1.90
Nuveen	6/30/2025	10		6.33	4.63	1.70
Research Affiliates	6/30/2025	10	Valuation dependent	3.32	4.72	-1.40
		10	Yield & growth	6.52	4.80	1.72
State Street	6/30/2025	10+		5.17	4.06	1.10
Vanguard	6/30/2025	30		5.40	4.40	1.00
Average				5.25	4.33	0.91

⁴² In addition to all four Utilities, several Parties use adjusted betas in their CAPM models (PAO-01 (Woolridge), p. 62; EPUC/IS/TURN-01 (Gorman), p. 94-95; SBUA-01 (Reno), p. 55). As explained in my testimony (SC/PCF-01 (Ellis), p. 70-71), adjusted betas are not valid for utilities. These Parties’ and the Utilities’ use of adjusted beta invalidates their CAPM analyses.

⁴³ SC/PCF-09, BlackRock Investment Institute, Capital Market Assumptions (May 2025), *available at* <https://www.blackrock.com/institutions/en-us/insights/charts/capital-market-assumptions>; SC/PCF-10, Paul Jackson, Quarterly Global Asset Allocation Outlook (Jul. 2, 2025), *available at*

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IV. TESTIMONY-SPECIFIC CONCERNS.

A. EPUC/IS/TURN Uses the Risk Premium Analysis, a Conceptually Invalid Method That Other Commissions Have Rejected.

Q. Do any Parties’ witnesses use ROE-based models, like the risk premium or expected earnings analyses that do not estimate investors’ market-based return expectations?

A. Only one witness uses a financial model that does not actually estimate the cost of capital: EPUC/IS/TURN’s testimony includes the risk premium analysis (“RPA”). As discussed in my testimony, ROE-based models like the RPA do not even purport to estimate a market-based COE and therefore are of no use in utility regulatory proceedings.⁴⁴ The witness for EPUC/IS/TURN provides no rationale or justification for using a model that is not based on investor’s market-based expectations and that has been known for decades to be conceptually invalid.

Reliance on any ROE-based model constitutes a severe deficiency in the professional competence and diligence required of expert witnesses, as well as of the parties who rely on their testimony, in cost of capital proceedings. The stakes in California cost of capital directly proceedings are enormous – tens of billions of dollars – and directly impact the well-being of tens of millions of Californians. It is reasonable to expect consultants submitting cost of capital testimony to have the basic financial and regulatory awareness to know that the RPA “defies general financial logic”⁴⁵ – those are table stakes.

The now well-known invalidity and conceptual circularity of ROE-based models are not new insights, nor unique to regulation. When Kahn wrote about the problem of excessive ROEs in 1970, he was not introducing a new theory; he was simply stating the most

<https://www.invesco.com/ch/en/insights/quarterly-global-asset-allocation-portfolio-outlook.html>; SC/PCF-11, Morningstar, Morningstar Markets Observer: Q3 2025, *available at* <https://www.morningstar.com/business/insights/research/markets-observer>; SC/PCF-12, Nuveen, Capital Market Assumptions, *available at* <https://documents.nuveen.com/Documents/Nuveen/Default.aspx?uniqueid=383ec787-32b9-40cf-adae-04db99f75bdf>; Asset Allocation Interactive, *available at* <https://interactive.researchaffiliates.com/asset-allocation>; SC/PCF-13, State Street Investment Management, Long-Term Asset Class Forecasts: Q3 2025 (Jul. 25 2025), *available at* <https://www.ssga.com/us/en/institutional/insights/long-term-asset-class-forecasts-q3-2025>; SC/PCF-14, Vanguard, Vanguard Capital Markets Model® Forecasts (Jul. 23 2025), *available at* <https://corporate.vanguard.com/content/corporatesite/us/en/corp/vemo/vemo-return-forecasts.html>.

⁴⁴ SC/PCF-01 (Ellis), p. 34-39.

⁴⁵ *Ass’n of Bus. Advocating Tariff Equity v. Midcontinent Indep. Sys. Operator, Inc.*, Opinion No. 569 (Nov. 21, 2019)

1 foundational principle of finance – discounted present value – in the language of utility
2 regulation:

3 The source of the discrepancy between market and book value has been that
4 commissions have been allowing r 's in excess of k ; if instead they had set r
5 equal to k , or proceeded at some point to do so, both the discrepancy between
6 market and book value and the inconsistency would have disappeared, or
7 would never have arisen.

8 ...

9 The cost of capital, which is what a utility company must match if it is to
10 attract funds, is what investors could obtain by buying the *securities* of other
11 companies in the open market – not what the companies themselves earn on a
12 dollar of additional investment.

13 ...

14 If the cost of capital is lower, any attempt of a regulatory commission,
15 persuaded by the comparable earnings argument, to permit investors the
16 higher returns would only be self-defeating. Investors would respond to the
17 higher earnings per share by bidding up the prices of the securities to the point
18 at which the new purchases would earn only the old cost of capital on their
19 investments. The only beneficiaries would be those who happened to own the
20 stock at the time the policy change was announced or anticipated. There is no
21 way of giving new purchasers of stock more than the cost of capital, except by
22 changing the rules after they have made their purchases.⁴⁶

23 Continuing to use ROE-based models (sometimes referred to as “comparable earnings”
24 approaches⁴⁷) because they have been used for a long time,⁴⁸ or because a consultant is
25 simply unaware of their conceptual invalidity falls far short of the professional standards of
26 competence and diligence expected in cost of capital proceedings, especially in light of the
27 stakes involved.

⁴⁶ Alfred E. Kahn, *The Economics of Regulation*, The MIT Press (The MIT Press: 1970). p. 50, 52, 52 fn. 79 (emphasis in original).

⁴⁷ David C. Parcell, *The Cost of Capital – A Practitioner’s Guide*, Society of Utility and Regulatory Financial Analysts (“SURFA”) (SURFA: 2020), p. 117-125.

⁴⁸ SURFA defends its continued teaching of the comparable earnings method to students in its utility ROR training program on the grounds that it was accepted practice in the 1960s – logic on par with a medical school reviving cigarette prescriptions because it was common practice in the same era. SURFA’s argument isn’t just flawed; it advertises the bankruptcy of its case. *See The Economic Populist, Utility Finance Insiders Are Upset About Our Utility Finance Paper* (Apr. 2025), available at <https://economicpopulist.substack.com/p/utility-finance-insiders-are-upset>.

1 **B. The Commission Should Disregard EDF’s Recommendations Due Its Lack of**
2 **Transparency.**

3 **Q. What is your assessment of EDF’s testimony?**

4 A. EDF does not provide any substantive explanation for how it calculates its recommended
5 ROEs, beyond a vague description of its process:

6 Based on the analyses presented by other researchers indicating a current
7 premium on utilities’ ROEs of approximately 1% to 5%, an expressed interest
8 by the Commission to have market and authorized book values converge, and
9 my finding of a significant premium that appears to incentivize
10 overinvestment by the utilities, Table EDF-7 presents EDF’s proposed ROE
11 for each utility. The proposals are based on two calculations of the market
12 value premium of either the most recent as of July 2025 or the 12-month
13 average. These ROEs include a 10% adder to account for ongoing financial
14 transaction and management costs.⁴⁹

15 Although EDF earlier explains that it calculates a “premium created by authorized ROE over
16 the market valuation of that ROE,”⁵⁰ nowhere does it explain how that premium is
17 calculated.

18 I find EDF’s recommendations concerning for several reasons. Most critical is that EDF
19 provides no explanation of its methodology and how it arrives at its recommendations. Why
20 should the Commission, Utilities, or any Party give its recommendations any consideration at
21 all if it provides no explanation for how it arrived at them, the models used, and the sources
22 for its assumptions? Even though EDF’s recommended ROEs are the closest to my own –
23 although far above market consensus and much too high – I cannot endorse them due to this
24 lack of transparency.⁵¹

25 A minor concern is EDF’s “10% adder to account for ongoing financial transaction and
26 management costs.” Again, EDF provides no explanation for the motivation for this
27 adjustment, the specific costs it is intended to cover, or how it arrived at 10%.

⁴⁹ EDF-01 (McCann), p. 36-37.

⁵⁰ EDF-01 (McCann), p. 34.

⁵¹ Based on the source cited in EDF’s testimony, I believe EDF uses a sustainable growth DCF similar to SBUA’s and WTF’s. EDF-01 (McCann), p. 36. The cited source, Steve Kihm et al., *You Get What You Pay For: Moving Toward Value in Utility Compensation – Part One – Revenue and Profit* (Jun. 2015), p. 7, describes a “residual income model” that is mathematically equivalent to the sustainable growth model, except it does not include the share issuance (*sv*) contribution to growth.

1 A final concern is the results themselves. EDF provides two sets of estimates, one based
2 on EDF's most recent monthly estimate of each Utility's ROE premium, the other on the
3 trailing twelve-month average.⁵² The differences in these two sets of estimates are wide,
4 ranging from 1.0 to 1.4% depending on the Utility – equivalent to 14% to 28% of his
5 recommended ROEs. EDF provides no guidance on how to interpret these results, namely,
6 which EDF believes is more representative of the current, forward-looking, long-term,
7 market-based COE, or what factors should the Commission consider in deciding between
8 them.

9
10 **C. WTF Erroneously Complexifies Its DCF and CAPM, Invalidating Its**
11 **Results.**

12 **Q. Do you have any observations about WTF's analysis?**

13 A. Yes. WTF introduces several proprietary methods in both its DCF and CAPM analyses.
14 Many of these methods and their underlying assumptions are conceptually flawed or lack
15 empirical support.

16 With respect to its DCF, WTF's proprietary NCG DCF version incorporates an
17 assumption – that the P/B will remain unchanged while the expected growth rate changes⁵³ –
18 that contradicts basic financial principles.

19 With respect to its implementation of the CAPM, WTF's option-derived betas and market
20 return forecast are all based on options that expire within 6 months.⁵⁴ Despite WTF's
21 arguments to the contrary, they are only valid for estimating a short-term cost of equity. In
22 addition, WTF's claim that using a long-term Treasury yield as the risk-free rate in the
23 CAPM is not valid because the long-term Treasury is not zero-beta is incorrect. The long-
24 term Treasury does, in fact, have zero beta.

52 EDF-01 (McCann), p. 37.

53 WTF-01 (Rothschild), p. 52-53.

54 WTF-01 (Rothschild), p. 66, Exhibit ALR-3, p. 2.

1 **1. The assumptions implicit in WTF’s non-constant-growth DCF are**
2 **internally contradictory, rendering the model economically invalid.**

3 **Q. WTF introduces a novel “non-constant-growth DCF” model. What is your assessment**
4 **of this analysis?**

5 A. WTF’s NCG DCF is a variation on the MS DCF described in my testimony,⁵⁵ although it has
6 only two stages, near- and long-term (into perpetuity). The near-term dividend forecast is
7 based on Value Line estimates from 2025 to 2029. Long-term dividend growth is not
8 explicitly modeled. Instead, WTF’s NCG DCF assumes a 2029 price at which each proxy
9 group member’s stock is effectively sold. The cost of equity is the discount rate at which the
10 present value of the forecast dividends and stock price sale equals the current stock price.⁵⁶
11

12 **Q. Is WTF’s approach of assuming the sale of the stock at the end of the near-term growth**
13 **phase conceptually valid?**

14 A. Yes. Mathematically, all multi-stage DCF models are equivalent to WTF’s purchase-
15 dividends-sale approach. But WTF’s NCG DCF imposes a constraint on the future stock
16 price that violates basic financial principles, invalidating its results.
17

18 **Q. What constraint does WTF’s NCG DCF impose on the future stock price, and how does**
19 **it violate basic financial principles?**

20 A. WTF’s NCG DCF assumes the future stock price has the same P/B as the current stock price.
21 The price-to-book ratio generally stays constant only if the dividend growth rate does not
22 change.⁵⁷ As the model’s name clearly states, though, the growth rate in WTF’s non-constant
23 growth DCF is not constant. Consequently, the price-to-book ratio should not be constant –
24 but WTF assumes it is.
25

⁵⁵ SC/PCF-01 (Ellis), p. 50-56.

⁵⁶ WTF-01 (Rothschild), p. 52-53.

⁵⁷ For example, in WTF’s constant growth DCF, $P/B = (ROE - \text{growth}) / (\text{COE} - \text{growth})$. Given a constant ROE, which WTF assumes, P/B will vary with the growth rate. See WTF-01 (Rothschild), p. 45-52. While it is possible for P/B to remain constant as the growth rate changes, that would require ROE to vary exactly according to the formula: $ROE = P/B \times (\text{COE} - \text{growth}) + \text{growth}$. WTF provides no explanation for why ROE should or might vary so as to exactly offset the effect on P/B of a change in growth rate, and there is no reason to expect it to do so.

1 **Q. How does WTF justify its constant-P/B assumption?**

2 A. WTF explains its constant-P/B assumption as follows:

3 Q. WHY DID YOU USE BOOK VALUE GROWTH TO PROVIDE THE
4 ESTIMATE OF THE FUTURE STOCK PRICE?
5

6 A. For any given earned return on book equity, earnings are directly
7 proportional to the book value. Furthermore, book value growth is the net
8 result after the company produces earnings, pays a dividend and also, perhaps,
9 either sells new common stock at market price or repurchases its own
10 common stock at market price.⁵⁸

11 WTF’s explanation for its constant-P/B assumption fails to address the financial
12 contradiction between a non-constant growth rate and a constant P/B. Earnings may be
13 directly proportional to book value, but this does not imply that the stock price is
14 proportional to book value. It is well-known that differences in expected growth are the key
15 determinant of differences in the price-to-earnings ratio (“P/E”) across companies within a
16 sector.⁵⁹ If earnings grow with book value, but P/E changes due to a change in expected
17 growth over time – which the model, by definition, assumes – then P/B must also change
18 over time. WTF’s constant-P/B assumption violates this basic financial principle.
19

20 **Q. Is there more direct evidence that WTF’s NCG DCF produces unreasonable results and**
21 **is therefore not valid?**

22 A. One way to demonstrate the invalidity of WTF’s NCG DCF is to look at the long-term
23 growth rate implied by its constant-P/B constraint. At the end of the first stage, in 2029, the
24 stock price can be represented by a simple CG DCF:

$$25 \quad P_{2029} = \frac{D_{2029}(1 + g_{perpetuity})}{k - g_{perpetuity}},$$

26 where P_{2029} and D_{2029} are the stock price (based on Value Line’s forecast book value and
27 WTF’s constant-P/B constraint) and dividend (based on Value Line’s forecast) at the end of
28 the near-term growth phase; $g_{perpetuity}$ is the dividend growth rate from the end of the near-

⁵⁸ WTF-01 (Rothschild), p. 53.

⁵⁹ See, e.g., Jason Fernando, Price-to-Earnings (P/E) Ratio: Definition, Formula, and Examples (Aug. 2025), available at <https://www.investopedia.com/terms/p/price-earningsratio.asp> [last accessed Aug. 15, 2025]: “In general, a high P/E suggests that investors expect higher earnings growth than those with a lower P/E.”

1 term stage into perpetuity; and k is the cost of equity. This formula can be rearranged to
2 express the perpetuity growth rate as:

$$g_{perpetuity} = \frac{k - \frac{D_{2029}}{P_{2029}}}{1 + \frac{D_{2029}}{P_{2029}}}$$

3
4 In general, the perpetuity growth rates should be relatively similar, in principle close to
5 expected long-term inflation, currently approximately 2%, as explained above. The
6 perpetuity growth rates implied by WTF's NCG DCF, though, are substantially higher than
7 long-term expected inflation and vary widely – averaging 4.73% for WTF's electric utility
8 proxy group, with a range of 2.02% to 10.19%.⁶⁰ Such systematically unrealistic perpetuity
9 growth rates directly reveal the conceptual invalidity of WTF's NCG DCF.⁶¹

10
11 **2. WTF's option-implied betas and market return forecast are not valid**
12 **for estimating a long-term COE.**

13 **Q. What is your assessment of WTF's option-based approach?**

14 A. WTF introduces a novel methodology to estimate forward-looking betas and an expected
15 market return, both based on the probability distribution of expected market returns implied
16 by the prices of stock options.⁶²

17 WTF's methodology requires specialized data and software that WTF does not provide,
18 nor to which the other Parties and Utilities have access. Given the practical impossibility of
19 conducting any meaningful review, WTF's proprietary beta analysis should be viewed with
20 skepticism. As a matter of principle, the Commission, Parties, and Utilities should not be
21 expected to rely on a "black box" analysis provided by any Party or Utility.

22 Notably, WTF does not provide the option-implied betas for the individual companies
23 within its two proxy groups, only the proxy-group averages. I suspect the results vary
24 substantially from one company to the next, and from one day to the next. The limited data
25 WTF does provide suggests as much. The range and standard deviation of WTF's electric

⁶⁰ M. Ellis analysis of WTF-01 (Rothschild), Exhibit ALR-3, p. 3.

⁶¹ Beyond the conceptual flaw of WTF's NCG DCF, WTF's use of 12-month trailing average prices across both of CG and NCG DCF models is also erroneous, introducing upward bias, as explained in SC/PCF-01 (Ellis), p. 47-49.

⁶² WTF-01 (Rothschild), p. 58.

1 proxy group option-implied betas are more than 4 times those of WTF’s calculated 5-year
2 historical betas.⁶³ A methodology that produces such inconsistent results, across companies
3 and across short time intervals, is not suitable for estimating a long-term COE.

4 WTF’s methodology is not conceptually valid for estimating a long-term COE. While the
5 concept of using option prices, which are inherently forward-looking, has merit, WTF’s
6 implementation is not valid because the options used by WTF to estimate the expected
7 market return have an expiration date only 5 years in the future, and those used to estimate
8 beta have expiration dates only 6 months out. Consequently, WTF’s CAPM results are only
9 valid for the 6 months after their calculation – the minimum duration of validity of any of its
10 constituent assumptions – making them entirely inappropriate for long-term utility COE
11 estimation.

12
13 **Q. Do you find WTF’s arguments in support of its option-implied betas compelling?**

14 A. WTF makes several arguments to justify its use of option-implied betas based on data valid
15 only 6 months into the future, but they are unpersuasive.

16 WTF justifies the validity of relying on options valid only 6 months into the future to
17 estimate a long-term utility COE with an appeal to possibility, quoting the research paper
18 from which its methodology is drawn:

19 The methodology ... “allows for the computation of a complete term structure
20 of beta for each company so long as the options data are available,” so there is
21 nothing inherent in the methodology that limits it to a certain time horizon.⁶⁴

22 It might be *conceptually possible* to estimate longer-term betas from option prices, *if the*
23 *appropriate data were available*, but WTF does not, in fact, compute a complete term
24 structure precisely because the option price data are *not* available. WTF’s methodology
25 *would* be valid if they had the appropriate data, but that data is not available, and this
26 argument does not support the use of WTF’s methodology with *inappropriate* data.⁶⁵

⁶³ WTF-01 (Rothschild), Exhibit ALR-4, p. 3.

⁶⁴ WTF-01 (Rothschild), p. 67, citing Peter Christoffersen et al., Forward-Looking Betas (Apr. 25, 2008), p. 24, available at https://papers.ssrn.com/sol3/papers.cfm?abstract_id=891467.

⁶⁵ The fallacy of WTF’s argument is so well-known among analysts that it has its own acronym: GIGO, for “garbage in, garbage out.”

1 WTF also cites the same research paper's finding that 6-month option-based betas had
2 better predictive validity over the next 6 to 24 months than trailing betas for the 30
3 companies in the Dow Jones Index.⁶⁶ This is a faulty generalization, for two reasons. First,
4 predictive validity even as far as 2 years into the future is not relevant for long-term (multi-
5 decade) COE estimate. In addition, as explained in my direct testimony, utility betas don't
6 behave like the typical stock beta; they exhibit mean-reversion – the tendency to trend back
7 to their long-term average of 0.5-0.6 over time.⁶⁷ Option-implied betas' purported superior
8 short-term predictive validity may therefore imply worse long-term predictive validity.

9 Another of WTF's arguments undermines its case, rather than supporting it:

10 Simply because some may argue that it may be preferable to use longer time
11 horizons in place of or in addition to a 6-month horizon, it does not mean that
12 a 6-month 2 option-implied beta is of no relevance or cannot be used. That
13 would be tantamount to saying you cannot use a 1-year Value Line Earnings
14 Per Share estimate [beyond one year].⁶⁸

15 WTF's analogy is a transparent non sequitur. One-year forward EPS estimates are valid only
16 for one year. A moment's reflection reveals this argument's incoherence. If Value Line
17 reports one-year-forward EPS estimate – i.e., for 2026 – that estimate is obviously valid only
18 for 2026 – not 2027, 2028, or any other future year.

19 WTF continues:

20 In fact, for purposes of option-implied betas, it would be difficult to say if a
21 time horizon of 1 year, for instance, is necessarily always better than a time
22 horizon of 6 months.⁶⁹

23 This is another transparent logical fallacy – an argument from ignorance. While it cannot be
24 ruled out that a 6-month forward beta has, for some reason, better predictive validity than a
25 1-year forward beta, without evidence there is no reason to think it should or would be, and
26 WTF provides none. In fact, WTF's own testimony demonstrates the opposite. As Chart 5
27 shows, long-term volatilities are markedly less variable than short-term volatilities, so a 1-

⁶⁶ WTF-01 (Rothschild), p. 138.

⁶⁷ SC/PCF-01 (Ellis), p. 70-75.

⁶⁸ WTF-01 (Rothschild), p. 68.

⁶⁹ WTF-01 (Rothschild), p. 68.

1 year volatility provides a far more reliable representation of long-term expectations than a 6-
2 month measure.⁷⁰ Based on WTF’s own evidence, we *can* say that, in calculating an option-
3 implied beta, “a time horizon of 1 year ... is necessarily always better than a time horizon of
4 6 months.”

5 WTF’s grab bag of specious arguments – appeal to possibility, faulty generalization, non
6 sequitur, argument from ignorance – aren’t just flawed; taken together, they betray the
7 vacuity its case.

8
9 **3. Contrary to WTF’s assertion, the long-term Treasury has a beta of**
10 **zero and is therefore valid for use in the CAPM.**

11 **Q. WTF claims the beta of the long-term Treasury is not zero and therefore should not be**
12 **used in the CAPM. Is this correct?**

13 A. WTF claims it is inappropriate to use a long-term risk-free rate in the CAPM because the
14 beta of long-term Treasuries is not zero, in violation of a key assumption of the CAPM. WTF
15 does not provide any original analysis or citation to independent research in support of this
16 claim.⁷¹ I’d like to provide two clarifications about WTF’s assertion.

17 First, the term “risk-free” to describe the zero-beta asset in the CAPM can be
18 misinterpreted. Risk is a relative concept. For example, a 1-month Treasury bill (“T-bill”)
19 might, on its face, seem risk-free for an investor holding it the entire month until expiration.
20 Repeatedly reinvesting in the 1-month T-bill might, therefore, be considered a risk-free
21 investment strategy.

22 But T-bills are not necessarily a risk-free asset. The perception of risk – both prospective
23 and realized – is relative. In recent years, T-bill returns were substantially lower than
24 inflation. For example, if an investor, spooked by losses during the 2007-08 financial crisis,
25 decided to put all their money in the “risk-free” 1-month T-bill for the next 13½ years, they
26 would have lost 25% of their purchasing power in inflation-adjusted terms.⁷² The “risk-free”
27 T-bill turned out to be anything but.

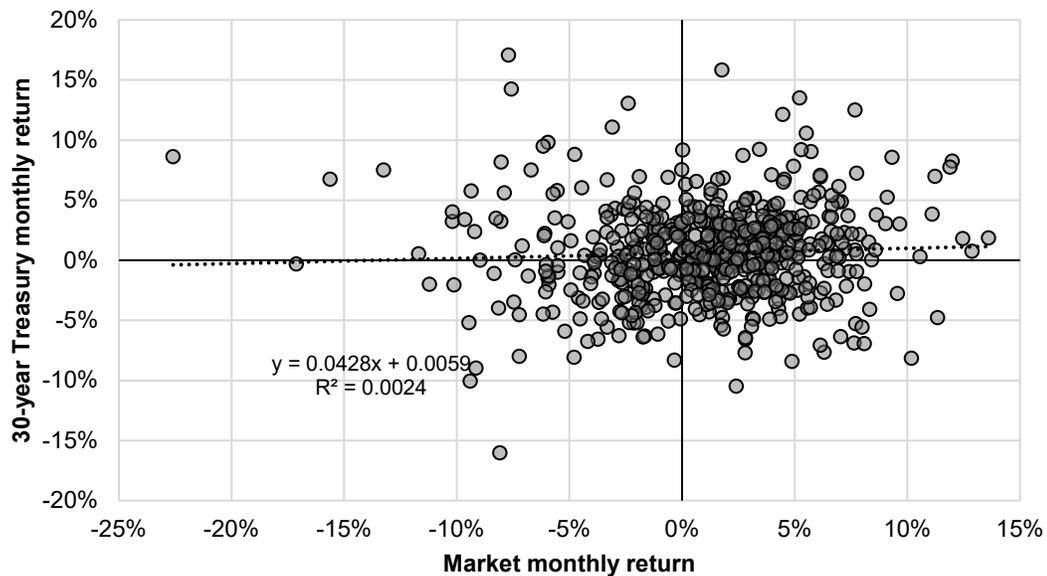
⁷⁰ WTF-01 (Rothschild), p. 36.

⁷¹ WTF-01 (Rothschild), p. 130.

⁷² M. Ellis analysis of FRED and BLS data [last accessed August 8, 2025].

1 The CAPM implicitly recognizes that risk is relative. As WTF correctly notes, for use in
2 the CAPM, the “risk-free” asset need only have zero beta – zero risk *relative to the market*.⁷³
3 Contrary to WTF’s claim, though, the returns on long-term Treasuries are, in fact, zero-beta.
4 Figure 6 is a cross-plot of the historical monthly total returns of the 30-year Treasury against
5 those of the market (interest or dividend income plus capital gain), from March 1977 through
6 June 2025 – the 30-year Treasury’s entire available trailing history. The 30-year Treasury’s
7 beta – the slope of the regression line – of 0.04 is not statistically significantly different from
8 0.0, as indicated by a t-statistic of 1.19.⁷⁴

9 **Figure 6. 30-year Treasury historical beta**⁷⁵
10 March 1977 – June 2025



11
12
13 **Q. Does this conclude your testimony?**

14 A. Yes.

⁷³ WTF-01 (Rothschild), p. 130.

⁷⁴ See SC/PCF-01 (Ellis), p. 83, fn. 187.

⁷⁵ M. Ellis analysis of FDL and FRED data [last accessed August 8, 2025].