Decision 07-05-058 May 24, 2007

BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF CALIFORNIA

Application of Pacific Gas and Electric Company (U 39-M) for Authorization, Among Other Things, to Increase Rates and Charges for Electric and Gas Service Effective on January 1, 2007.

Order Instituting Investigation on the Commission's Own Motion into the Rates, Operations, Practices, Service, and Facilities of Pacific Gas and Electric Company (U 39-M). Application 05-12-002 (Filed December 2, 2005)

Investigation 06-03-003 (Filed March 2, 2006)

OPINION ADOPTING A SETTLEMENT AGREEMENT REGARDING THE CLOSURE OF NINE FRONT COUNTERS

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OPINION ADOPTING A SETTLEMENT AGREEMENT REGARDING THE CLOSURE OF NINE FRONT COUNTERS

1. Summary

This Opinion adopts an uncontested Settlement Agreement (Settlement) that allows Pacific Gas and Electric Company (PG&E) to close nine of its 84 front counters where customers can pay their bills and perform other transactions. The Settlement requires PG&E to provide customers with notice of the closure and to take certain steps to mitigate the impact of the closure on customers. PG&E will reduce its gas and electric rates by a total of \$2,757,000 through 2010 to reflect cost savings from the closure.

This Opinion resolves all remaining issues identified in the Scoping Memo and is being issued within 18 months of the Scoping Memo as mandated by Pub. Util. Code § 1701.5.¹ However, this proceeding cannot be closed at this time because of pending applications to rehear a prior decision in this proceeding.

2. Procedural Background and Chronology

PG&E has 84 front counters throughout its service territory that offer a variety of customer services. For example, customers can pay their utility bills with cash at front counters, turn service on and off, resolve billing and service issues, and restore service following discontinuation for nonpayment of bills.

In Application (A.) 05-12-002, PG&E requested, among other things, authority to increase its general rate case (GRC) revenue requirement and to close all 84 of its front counters by June 30, 2007. PG&E asserted that it could provide the services offered by front counters at less cost through its Call Center

¹ All statutory references pertain to the Public Utilities Code.

and Neighborhood Payment Centers (NPCs) operated by third parties. Closing all front counters would reduce PG&E's revenue requirement by \$24 million annually starting in 2008. If the Commission rejected PG&E's proposal, PG&E requested \$37.1 million in expenses for front counters in 2007 and \$0.15 million for capital expenditures in 2007.

The following parties submitted testimony responding to PG&E's proposal to close its front counters: the Division of Ratepayer Advocates (DRA), the California Farm Bureau Federation (CFBF), the Greenlining Institute (Greenlining), and The Utility Reform Network (TURN). The Coalition of California Utility Employees (CCUE) intervened but did not submit testimony.

Ten public participation hearings (PPHs) were held during April and May, 2006.² Hundreds of letters were also received from the public. Much of the public's input focused on PG&E's proposal to close all front counters.

On May 26, 2006, most of the active parties for front-counter issues filed a joint motion to defer to Phase 2 of this proceeding all issues regarding PG&E's proposal to close its front counters. The unopposed motion was granted by the assigned Administrative Law Judge (ALJ) in a ruling issued on May 30, 2007.

In Decision (D.) 07-03-044, the Commission resolved all GRC issues except PG&E's proposal to close its front counters. That Decision also provided PG&E with funding to operate all of its front counters, and ordered PG&E to not make any significant reductions to the staffing or operations of its front counters pending the Commission's consideration of front-counter issues in Phase 2.³

² The PPHs were held in Oakland, Ukiah, Santa Rosa, King City, Salinas, San Louis Obispo, Modesto, Fresno, Woodland, and Chico.

³ D.07-03-044, Ordering Paragraph 5.

The active parties on front-counter reached a settlement and held a noticed settlement conference on February 15, 2007, as required by Rule 12.1(b) of the Commission's Rules of Practice and Procedure (Rule). On April 3, 2007, the active parties filed and served a Settlement Agreement⁴ and a Motion to adopt the Settlement.⁵ The Settlement resolves all issues regarding PG&E's proposal to close its front counters. The parties that signed the Settlement are PG&E, CFBF, CCUE, DRA, Greenlining, and TURN (together, "the Settling Parties"). A copy of the Settlement Agreement is in Appendix B of today's Opinion.

There were no comments submitted on the Settlement Agreement pursuant to Rule 12.2. Thus, the Settlement is unopposed.

On April 24, 2007, the Settling Parties filed additional information regarding the Settlement in response to an inquiry from the assigned ALJ.

3. Summary of the Settlement Agreement

3.1. The Settling Parties' Litigation Positions

In A.05-12-002, PG&E requested authority to close all 84 of its front counters by June 30, 2007, and to reduce rates by \$24 million annually starting in 2008. DRA, CFBF, and TURN opposed any closures. TURN also recommended that PG&E reduce the cost of front counters by 20%. Greenlining did not oppose PG&E's proposal, but expressed concern about the impact that PG&E's proposal

⁴ Settlement Agreement Among Pacific Gas and Electric Company, Division of Ratepayer Advocates, The Utility Reform Network, the Greenlining Institute, the California Farm Bureau Federation and the Coalition of California Utility Employees (referred to hereafter as "the Settlement Agreement" or "the Settlement").

⁵ Motion of Pacific Gas and Electric Company, Division of Ratepayer Advocates, the California Farm Bureau Federation, the Coalition of California Utility Employees, the Greenlining Institute and The Utility Reform Network for Approval of Settlement Agreement filed (referred to hereafter as the "Settlement Motion" or "the Motion").

would have on underserved communities. CCUE intervened on behalf of union members affected by PG&E's proposal.

The Settling Parties represent all the active parties on front-counter issues. They ask the Commission to approve the Settlement Agreement without modification and to find that the Settlement is reasonable in light of the whole record, consistent with the law, and in the public interest.

3.2. Summary of the Settlement Terms

The Settlement Agreement allows PG&E to close nine of its 84 front counters within six months of Commission approval. The front counters to be closed are located in Alameda, Corcoran, Geyserville, Half Moon Bay, Newman, Orland, Petaluma, Willits, and Willow Creek. These front counters were selected based on their relatively low transaction volumes and their proximity to other PG&E front counters. PG&E will reduce rates by a total of \$2,757,000 through 2010 to pass through the savings from the closure of the nine front counters.⁶

The Settlement includes a Closure Plan that requires PG&E to notify by mail all customers who have used the nine front counters in the prior 12 months that these counters will be closed. The notice will provide information about alternatives to the closed front counters, including the locations of nearby NPCs. PG&E will also meet with representatives of the towns affected by the closures to discuss ways to reduce the impacts on these communities.⁷

⁶ Settlement, paras. 9 and 25. This projected savings of \$2,757,000 assumes a July 1, 2007, closure date and will be prorated if the front counters are closed at a later date.

⁷ Settlement, para. 26 and Attachment 3 of the Settlement.

PG&E will maintain for three years at least the same number of NPCs in close proximity to the nine front counters as existed on January 1, 2007.⁸ Each of these NPCs will have a public phone located on premises or within one block that customers can use to call PG&E. PG&E will encourage NPCs to provide multilingual staff, to maximize the hours and days of operation, and to stock brochures on PG&E's low-income programs. PG&E will also work with Greenlining to incorporate additional criteria in PG&E's semi-annual NPC audits to address Greenlining's concerns about NPC service.⁹

On a pilot basis, PG&E will establish a call center for agricultural customers staffed by agricultural specialists. The new call center will have its own toll-free number that is separate from the toll-free number for PG&E's main Call Center. The call center for agricultural customers will be staffed weekdays from 7:00 a.m. to 7:30 p.m. and on Saturdays from 7:00 a.m. to 4:30 p.m. PG&E will work with CFBF to promote the use of this call center. PG&E agrees to operate the pilot program for at least one year, and PG&E may make the program permanent if it proves useful to agricultural customers.¹⁰

PG&E will dedicate two field representatives to agricultural issues. If an agricultural customer has a problem that cannot be resolved over the phone by the new call center, the problem will be referred to the dedicated field

⁸ As required by D.98-07-077, PG&E provided in A.05-12-002 a list of all NPC locations and their general proximity to each of the 84 front counters. (Exhibit PG&E-5-WP06A&B, pp. 6AB-2 to 6AB-6.) PG&E listed a total of 378 NPCs.

⁹ Settlement, paras. 15, 20, 21, and 22.

¹⁰ Settlement, para. 16, and supplemental filing on April 24, 2007.

representative closest to the customer's location. The representative will then call the customer to resolve the issue or schedule a time to meet.¹¹

PG&E will not close additional front counters for a minimum of three years from the date the Commission approves the Settlement. After three years, PG&E may seek to close up to 20 additional front counters, but such closures will not occur until after the Commission issues a decision authorizing additional closures in PG&E's 2011 test-year GRC. The other Settling Parties reserve the right to protest any future proposal to close front counters.¹²

Finally, the Settlement provides that PG&E employees affected by the closures may exercise their rights under pertinent labor agreements. The Settlement also requires ratification by appropriate union membership,¹³ which was obtained on March 30, 2007.¹⁴

3.3. Declarations in Support of the Settlement Agreement

The Settlement Motion includes two sworn declarations from PG&E's expert witnesses Steve Phillips and Bruce T. Smith.¹⁵ Phillips states that the nine front counters to be closed represent less than 4% of all payment transactions and less than 3% of all non-payment transactions at front counters in 2005. He also represents that PG&E notified customers of its proposal to close all 84 front counters by (1) mailing notices to all customers, and (2) posting notices at all

¹¹ Settlement, para. 17.

¹² Settlement, paras. 9, 10, 11, 12, and 14.

¹³ Settlement, paras. 23 and 27.

¹⁴ Settlement Motion, p. 5.

¹⁵ The declarations were admitted into the evidentiary record as Exhibits PG&E-80 and PG&E-81 pursuant to a ruling issued by the assigned ALJ on April 23, 2007.

front counters from September 1, 2005, to October 21, 2005. During this period, PG&E received approximately 1,000 responses. Of the 1,000 responses, 19 were from customers using one of the nine front counters to be closed. Of the 19, one customer supported the closures and 18 opposed. Of the 18 opposing, one thought the co-located field service center was closing, not the front counter. The remaining commentators mostly cited convenience and the ability to talk to a person face-to-face as their reasons for wanting the front counters to stay open.

Mr. Phillips states that payment alternatives exist for all nine front counters in the form of NPCs that provide longer operating hours at all nine sites and alternative language capabilities at six of the nine. Seven of the nine front counters to be closed have an NPC within one mile. Eight of the nine are located within 30 minutes driving time of another PG&E front counter.

Mr. Phillips also asserts that there are no transactions that require a customer to go to a front counter. Payments can be made in a variety of ways, including by mail, NPCs, by phone, electronic debiting, and on-line at pge.com. Phillips states that all non-payment transactions can be handled by calling PG&E's regular toll-free number, which is available 24 hours a day and can provide services in over 150 languages.

Mr. Smith's declaration provides the details of the forecasted total savings of \$2,757,000 through 2010 from the closure of the nine front counters.

4. Discussion

4.1. Standard of Review

Rule 12.1(d) provides the following standard of review for all settlements:

The Commission will not approve settlements, whether contested or uncontested, unless the settlement is reasonable in light of the whole record, consistent with law, and in the public interest.

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The proponents of a settlement have the burden of demonstrating that the settlement satisfies Rule 12.1(d).

The Commission favors the settlement of disputes. This policy supports many goals, including reducing the expense of litigation, conserving scarce Commission resources, and allowing parties to reduce the risk that litigation will produce unacceptable results. This policy weighs against the Commission's alteration of uncontested settlements such as the one before us here. As long as a settlement as a whole is reasonable in light of the record, consistent with the law, and in the public interest, it should be adopted without alteration.¹⁶

4.2. Reasonable in Light of the Whole Record

There is a broad and detailed record regarding front-counter issues that includes public input at the PPHs, written testimony from several parties,¹⁷ and the two declarations attached to the Settlement Motion. The record shows that adopting the Settlement Agreement will enable PG&E to reduce costs and rates for all customers while maintaining service quality for those who have historically used front counters.

The primary concern of those parties who opposed PG&E's proposal to close all 84 of its front counters was the adverse impact that PG&E's proposal would have on those customers who use front counters. The Settlement Agreement resolves this concern by keeping 75 of 84 front counters open, and closing nine front counters that together represent only 3.3% of all transactions at

¹⁶ D.06-06-014, *mimeo.*, p. 12.

¹⁷ The written testimony includes exhibits PG&E-5, Chapters 6, 6A, and 6B; PG&E-5-WP06A&B; PG&E-18, Chapter 29; DRA-9; GI-2; and TURN-2. Although CFBF served written testimony (Exhibit CFBF-1), this testimony was not offered for admittance into the record.

front counters. Thus, the vast majority of customers who use front counters are unaffected by the Settlement.

Of those customers who are affected, the record shows that they will have reasonably comparable alternatives to the services provided by the nine closed front counters because:

- Eight of the nine front counters to be closed are within 30 minutes driving time of at least one other front counter that remains open. (Settlement Agreement, para. 9, Table 1.)
- PG&E will maintain for the next three years at least the same number of NPCs in close proximity to the nine front counters. (Settlement Agreement, para. 15.)
- NPCs are usually open longer hours than front counters. No front counters are open on nights or weekends, while 80% of NPCs are open on Saturday and 40% on Sunday. For customers at risk of shutoff and who wish to make an in-person payment during evenings or weekends, NPCs offer the option to do so. Upon paying their bill at an NPC and obtaining a receipt, customers may then call PG&E's toll-free number, available 24/7, to inform PG&E of their payment. PG&E's customer service representative can then immediately cancel the field order to prevent shutoff. (Exhibit PG&E-18, pp. 29-10 and 29-11.)
- Customers with delinquent bills who need to make payments expeditiously can do so at NPCs or by calling PG&E 24/7. If such customers need to make pay-plan arrangements, they can do so by calling PG&E 24/7. (Exhibit PG&E-18, p. 29-9.)
- PG&E will implement a five-day grace period after the bill is due so there should be no situation where a customer making a payment at an NPC (or via the Call Center) on the bill's due date is charged a late payment fee. (Exhibit PG&E-18, p. 29-19.)
- While six types of nonpayment transactions have historically been handled by front counters exclusively, this is no longer true. These six transactions accounted for approximately 10% of all nonpayment transactions at front counters in 2004. PG&E has

already modified five of the six processes to eliminate the need for customers to visit a front counter for these services. The redesign of the remaining transaction will be completed by early 2007 and prior to closure of any front counters. The redesigned processes are easier for customers in that they no longer have to go to a front counter, but may use the NPCs or the Call Center. Moreover, customers accessing service via the Call Center may do so 24/7 from the convenience of their home, office, or cell phone; and they may obtain service at the Call Center in 150 non-English languages, a clear benefit to many PG&E customers. (Exhibit PG&E-18, pp. 29-12 and 29-13.)

- To meet the special needs of agricultural customers, PG&E will create, on a pilot basis, a call center with its own toll-free phone line staffed by agricultural specialists. If the line is utilized and valued by agricultural customers, PG&E may make this an on-going service. (Settlement Agreement, para. 16.)
- PG&E will dedicate two field representatives to agricultural issues. If an agricultural customer's problem cannot be resolved over the phone, the problem will be referred to the dedicated field representative closest to the customer's location. The field representative will then call the customer to resolve the issue or schedule a time to meet. (Settlement Agreement, para. 17.)
- PG&E and Greenlining will work collaboratively to develop a plan that addresses Greenlining's concerns for underserved communities that rely on front-counters. To this end, Greenlining will help PG&E to identify service improvements. (Exhibit PG&E-18, p. 29-3; Settlement Agreement, para. 22.)
- PG&E's engineering, field, and emergency operations that are co-located with some front counters are not affected by the closure of front counters. (Exhibit PG&E-18, p. 29-14.)

To ensure that affected customers are aware of the alternatives available to them, the Settlement requires PG&E to mail a notice to all customers who have used the nine front counters in the previous 12 months that these front counters will be closed. PG&E will also post a notice at each of the nine front counters for

a 45-day period prior to closure. The mailed and posted notices will inform customers of alternate payment options, including the locations of nearby NPCs. Additionally, PG&E will meet with representatives of each of the towns affected by the closures to discuss ways to reduce the impacts on the community.¹⁸

The Settlement's reduction to PG&E's revenue requirement of \$2,757,000 through 2010 is supported by PG&E's uncontested testimony on this matter. TURN recommended a 20% across-the-board reduction for all 84 of PG&E's front counters, which is not adopted by the Settlement. PG&E's rebuttal testimony to TURN's recommendation provides reasonable support for the Settlement outcome on this matter.¹⁹

A major factor in determining whether a settlement is reasonable is the extent to which the settlement fairly balances the interests at stake.²⁰ PG&E supports the Settlement in the interest of its shareholders. Rather than close all 84 front counters, PG&E has significantly compromised its position. DRA supports the Settlement in the interest of all public utility customers pursuant to its authority under § 309.5(a). CFBF, Greenlining, and TURN support the Settlement on behalf of the consumer interests they represent. DRA, CFBF, and TURN were originally opposed to any closures, but have agreed to the closure of nine front counters as part of an overall settlement. Greenlining is also supportive because of the measures included in the Settlement to mitigate the effects of closure on underserved communities. CCUE supports the Settlement in the interest of PG&E's union employees. The Settling Parties state that they

¹⁸ Settlement Agreement, para. 26 and Attachment 3 of the Settlement.

¹⁹ Exhibit PG&E-18, p. 29-18.

²⁰ D.04-12-015, 2004 Cal. PUC LEXIS 574, *66.

represent all of the affected interests and that the Settlement fairly balances those interests.²¹ We agree.

We conclude for the previous reasons that the Settlement is reasonable in light of the whole record. We also find that the Settlement Agreement provides sufficient information to enable the Commission to (1) implement the provisions, terms, and conditions of the Settlement, and (2) discharge its future regulatory obligations with respect to the parties and their interests.

4.3. Consistent with the Law

No party alleges that the Settlement is inconsistent with the law. Based on our review of the Settlement, we find that it complies with all applicable statutes, tariffs, and Commission decisions. Of particular relevance is the Settlement's compliance with D.95-12-055, issued in PG&E's 1996 GRC proceeding. That Decision requires PG&E to (1) obtain Commission approval before it closes any front counters, and (2) describe the notice that PG&E provided to customers regarding a proposed closure, the service alternatives available to customers, and the responses that PG&E received from customers and local officials.²² PG&E provided a satisfactory demonstration of its compliance with D.95-12-055 in Exhibit PG&E-5 and supporting workpapers.²³

4.4. The Public Interest

PG&E's front counters are heavily used. Approximately 10% of all customer transactions occur at front counters. During 2005, there were 5,641,305

²¹ Settlement Motion, p. 6.

²² D.95-12-055, 1995 Cal. PUC LEXIS 965, *154.

²³ Exhibit PG&E-5, pp. 6A-11 to 6A-15. The supporting work papers are contained in Exhibit PG&E-5-WP06A&B.

transactions at front counters,²⁴ including 188,432 transactions at the nine front counters at issue here.²⁵

The importance of the front counters to PG&E's customers was highlighted at the PPHs where numerous speakers said that PG&E's front counters provide essential customer services. For example, several speakers explained that many farm workers lack checking accounts and rely on front counters to pay their bills in cash. Other speakers described how farmers' difficulties with PG&E can be very complicated. These speakers described how the staff at front counters in agricultural communities understand the special needs of farmers and can resolve problems quickly, while the PG&E's representatives in a distant call center are generally unfamiliar with the intricacies of arcane agricultural tariffs.²⁶

In light of the clear public need for the services provided by PG&E's front counters, we concur with the Settlement outcome that keeps 75 of 84 front counters open. With respect to the nine front counters slated for closure, we concluded that it is in the public interest to close these front counters, with the resultant savings passed through to PG&E's ratepayers, only if the customers who use these nine front counters have reasonably comparable alternatives.

We find that the Settlement Agreement does provide reasonable alternatives. The nine front counters slated for closure were selected based, in part, on their proximity to front counters that will remain open. As shown in

²⁴ Exhibit DRA-9, p. 9-16.

²⁵ Settlement Agreement, para. 9, Table 1.

²⁶ See, generally, Reporter's Transcript of the PPHs held in Woodland and Chico on May 17 and 18, 2006, respectively.

Table 1 of the Settlement, eight of the nine front counters are within a 30-minute drive of another front counter. The Settlement also provides that PG&E will maintain for the next three years at least the same number of NPCs in close proximity to the nine front counters.²⁷ Further, there are no transactions that require a customer to go to a front counter. Payments can be handled in several ways, including by mail, by calling PG&E's toll-free number, on-line at pge.com, and in person at NPCs. All non-payment transactions can be handled by calling PG&E's toll free number, which is available 24/7 and can provide services in over 150 languages.²⁸

One of the main concerns expressed at the PPHs was that agricultural customers rely on front counters to resolve problems. To address this concern, the Settlement requires PG&E to (1) establish, on a pilot basis, a call center for agricultural customers that has its own toll-free line and is staffed by agricultural specialists; and (2) dedicate two field representatives to agricultural issues.²⁹ We find that these measures will ensure that agricultural customers receive service that is reasonable comparable to that provided by the nine closed front counters.

The other major concern expressed at the PPHs was that front counters provide a place where persons without a checking account can pay their utility bills in cash, or where persons can pay their bills at the last minute. The record shows that NPCs accept both cash payments and last-minute payments. Lastminute payments that are non-cash can also be made at any time by calling

²⁷ Settlement, para. 15.

²⁸ Exhibit PG&E-80, Declaration of Stephen Phillips, para. 4.

²⁹ Settlement, paras. 16 and 17.

PG&E or online at pge.com.³⁰ We find that these alternatives are reasonably comparable to the services provided by the nine closed front counters.

PG&E agrees in the Settlement Agreement to make a good faith effort to educate customers who use the nine front counters about the available alternatives.³¹ Attachment 3 of the Settlement Agreement contains a "Closure Plan" that describes the procedures that PG&E will use to notify customers.

We conclude that the uncontested Settlement is in the public interest because it permits PG&E to reduce costs and rates by closing nine front counters with relatively few transactions while ensuring that customers directly affected by closure receive reasonably comparable service through alternate means.

4.5. Conclusion and Implementation

For all of the previous reasons, we conclude that the uncontested Settlement Agreement is reasonable in light of the whole record, consistent with the law, and in the public interest. Therefore, we will grant the Settling Parties' Motion to adopt the Settlement Agreement. In accordance with Rule 12.5, the adopted Settlement Agreement is binding on all parties. Such adoption does not constitute approval of, or precedent regarding, any principle or issue.

The declaration of Bruce T. Smith attached to the Settlement shows that adopting the Settlement reduces PG&E's revenue requirement by a total of \$2,757,000 through 2010 (assuming the nine front counters are closed on July 1, 2007). As set forth in the declaration, PG&E shall pass these savings to its customers by reducing the annual base revenue recorded in the electric

³⁰ Exhibit PG&E 18, Chapter 29, pp. 29-9 - 29-11.

³¹ Settlement, para. 13.

Distribution Revenue Adjustment Mechanism and the gas Core Fixed Cost Account. These savings shall be allocated 55% to electric and 45% to gas.

PG&E shall file advice letters with revised tariff sheets to implement the Settlement. The annual amount credited to customers shall mirror the amounts shown in the declaration of Bruce T. Smith, except the amount for 2007 may be adjusted to reflect the actual date the nine front counters are closed. The advice letters should be filed and processed in accordance with the procedures described in D.07-01-024 and General Order (GO) 96-B for Tier 1 advice letters.

5. Compliance with § 1701.5

This is a ratesetting proceeding. As such, the Commission is required by § 1701.5 to resolve all issues identified in the scoping memo within 18 months from the date the scoping memo was issued. The assigned Commissioner issued his Ruling and Scoping Memo on February 3, 2006. Today's Opinion resolves all remaining issues set forth in the assigned Commissioner's Ruling and Scoping Memo and within the 18-month period mandated by § 1701.5. However, this proceeding cannot be closed at this time because of two pending applications to rehear D.07-03-044 that were timely filed on April 20, 2007.

6. Waiver of the Comment Period

This is an uncontested matter in which the Commission's Opinion grants the relief requested. Therefore, the otherwise applicable 30-day period for public review and comment is waived pursuant to \$ 311(g)(2) and Rule 14.6(c)(2).

7. Assignment of Proceeding

John A. Bohn is the assigned Commissioner and Timothy Kenney is the assigned ALJ for this proceeding

Findings of Fact

1. The Settlement Agreement is uncontested and is supported by a comprehensive and detailed record.

2. The Settling Parties fairly represent the affected interests.

3. The Settlement Agreement represents a fair compromise of the Settling Parties' positions and interests.

4. The Settlement Agreement provides sufficient information to enable the Commission to (i) implement the provisions, terms, and conditions of the Settlement, and (ii) discharge its future regulatory obligations with respect to the parties and their interests.

5. The Settlement provides customers directly affected by the closure of the nine front counters with reasonably comparable service through alternate means.

6. The Settlement Agreement reduces PG&E's revenue requirement by \$2,757,000 for the period of July 2007 through 2010. This reduction may be adjusted based on the date when the nine front counters are actually closed.

7. Today's Opinion resolves all remaining issues identified in the assigned Commissioner's Ruling and Scoping Memo issued on February 3, 2006, and does so within the 18-month period mandated by § 1701.5.

Conclusions of Law

1. The Settlement Agreement is reasonable in light of the whole record, consistent with the law, and in the public interest.

2. The Motion to adopt the Settlement Agreement should be granted.

3. To pass through to ratepayers the reduction in PG&E's revenue requirement from the Settlement, PG&E should follow the guidance provided in the declaration of Bruce T. Smith that is attached to the Settlement Agreement.

4. PG&E should file advice letters with revised tariff sheets to implement the Settlement. The advice letters should be filed and processed in accordance with the procedures described in D.07-01-024 and GO 96-B for Tier 1 advice letters.

5. The following order should be effective immediately so that the Settlement Agreement adopted therein may be implemented expeditiously.

ORDER

IT IS ORDERED that:

1. The Settlement Agreement contained in Appendix B of this Order is adopted.

2. PG&E shall file advice letters with revised tariff sheets to implement the adopted Settlement Agreement. The advice letters shall be filed and processed in accordance with the procedures described in Decision 07-01-024 and General Order 96-B for Tier 1 advice letters. In addition, the advice letters shall be limited to implementing the adopted Settlement Agreement, and shall not incorporate other revenue requirement or tariff changes outside of the Settlement Agreement.

3. The reduction to PG&E's revenue requirement set forth in Attachment 2 of the Settlement Agreement shall be flowed to customers in accordance with the provisions of Attachment 2. The reduction to PG&E's revenue requirement for 2007 that is set forth in Attachment 2 may be adjusted, on a prorated basis, to reflect the date when PG&E actually closes the nine front counters identified in the Settlement Agreement. 4. The Motion to adopt the Settlement Agreement is granted.

This Order is effective today.

Dated May 24, 2007, at San Francisco, California.

MICHAEL R. PEEVEY President DIAN M. GRUENEICH JOHN A. BOHN RACHELLE B. CHONG TIMOTHY ALAN SIMON Commissioners

Appendix A:

List of Appearances

A.05-12-002 and I.06-03-003

************ APPEARANCES ***********

Marc D. Joseph, Attorney At Law ADAMS, BROADWELL, JOSEPH & CARDOZO 601 GATEWAY BLVD., STE. 1000 SOUTH SAN FRANCISCO CA 94080 (650) 589-1660 mdjoseph@adamsbroadwell.com For: Coalition of California Utility Employees

James Weil, Director AGLET CONSUMER ALLIANCE PO BOX 37 COOL CA 95614 (530) 885-5252 jweil@aglet.org For: Aglet Consumer Alliance

Donald Brookhyser, Attorney At Law ALCANTAR & KAHL LLP 1300 S.W. 5TH AVENUE, SUITE 1750 PORTLAND OR 97201 (503) 402-9900 deb@a-klaw.com For: Western States Petroleum Association

Nora Sheriff, Attorney At Law ALCANTAR & KAHL, LLP 120 MONTGOMERY STREET, SUITE 2200 SAN FRANCISCO CA 94104 (415) 421-4143 nes@a-klaw.com For: Energy Producers & Users Coalition

Rochelle Becker ALLIANCE FOR NUCLEAR RESPONSIBILITY PO BOX 1328 SAN LUIS OBISPO CA 93406 (858) 337-2703 rochelle@a4nr.org For: Alliance for Nuclear Responsibility

Edward G. Poole, Attorney At Law ANDERSON & POOLE 601 CALIFORNIA STREET, SUITE 1300 SAN FRANCISCO CA 94108-2818 (415) 956-6413 epoole@adplaw.com For: Western Manufactured Housing Community Assoc (WMA) Paul Angelopulo Legal Division 505 VAN NESS AVE, RM. 5031 San Francisco CA 94102 3298 (415) 703-4742 pfa@cpuc.ca.gov

Ronald Liebert, Attorney At Law CALIFORNIA FARM BUREAU FEDERATION 2300 RIVER PLAZA DRIVE SACRAMENTO CA 95833 (916) 561-5657 rliebert@cfbf.com For: California Farm Bureau Federation

Robert Neenan CALIFORNIA LEAGUE OF FOOD PROCESSORS 980 NINTH STREET, NO. 230 SACRAMENTO CA 95812 (916) 444-9260 rob@clfp.com For: California Leagueof Food Processors

Stephen A.S. Morrison, Attorney At Law CITY AND COUNTY OF SAN FRANCISCO 1 DR. CARLTON B. GOODLETT PLACE, RM 234 SAN FRANCISCO CA 94102 (415) 554-4637 stephen.morrison@sfgov.org For: City and County of San Francisco

Edward W. O'Neill, Attorney At Law DAVIS WRIGHT TREMAINE, LLP 505 MONTGOMERY STREET, SUITE 800 SAN FRANCISCO CA 94111-6533 (415) 276-6582 edwardoneill@dwt.com For: South San Joaquin Irrigation District

Jeffrey P. Gray, Attorney At Law DAVIS WRIGHT TREMAINE, LLP 505 MONTGOMERY STREET, SUITE 800 SAN FRANCISCO CA 94111-6533 (415) 276-6500 jeffgray@dwt.com For: South San Joaquin Irrigation District

Ann L. Trowbridge, Attorney At Law DAY CARTER MURPHY LLC 3620 AMERICAN RIVER DRIVE, SUITE 205 SACRAMENTO CA 95864 (916) 444-1000 atrowbridge@daycartermurphy.com For: Sacramento Municipal Utility District/Merced Irrigation

David Forkel DELTA WETLANDS PROJECT 1660 OLYMPIC BLVD., SUITE 350 WALNUT CREEK CA 94596 (925) 932-0251 dforkel@deltawetlands.com For: Delta Wetlands Properties

Melissa W. Kasnitz, Attorney At Law DISABILITY RIGHTS ADVOCATES 2001 CENTER STREET, THIRD FLOOR BERKELEY CA 94704-1204 (510) 665-8644 pucservice@dralegal.org

Roger Heller, Attorney At Law DISABILITY RIGHTS ADVOCATES 2001 CENTER STREET, THIRD FLOOR BERKELEY CA 94704-1204 (510) 665-8644 pucservice@dralegal.org For: Disability Rights Advocates

Peter J. Kiel ELLISON, SCHNEIDER & HARRIS L.L.P. 2015 H STREET SACRAMENTO CA 95814 (916) 447-2166 pjk@eslawfirm.com For: Delta Wetlands Properties

Lynn Haug ELLISON, SCHNEIDER & HARRIS, LLP 2015 H STREET SACRAMENTO CA 95816 (916) 447-2166 Imh@eslawfirm.com For: East Bay Municipal Utility District

Norman J. Furuta, Attorney At Law FEDERAL EXECUTIVE AGENCIES 1455 MARKET ST., SUITE 1744 SAN FRANCISCO CA 94103-1399 (415) 503-6994 norman.furuta@navy.mil For: Federal Executive Agencies

James D. Squeri, Attorney At Law GOODIN MACBRIDE SQUERI DAY & LAMPREY 505 SANSOME STREET, SUITE 900 SAN FRANCISCO CA 94111 (415) 392-7900 jsqueri@goodinmacbride.com For: California Retailers Association Gregory Heiden Legal Division 505 VAN NESS AVE, RM. 5039 San Francisco CA 94102 3298 (415) 355-5539 gxh@cpuc.ca.gov

Clyde S. Murley INDEPENDENT CONSULTANT 600 SAN CARLOS AVENUE ALBANY CA 94706 (510) 528-8953 clyde.murley@comcast.net For: San Luis Obispo Mothers for Peace

Gayatri Schilberg JBS ENERGY 311 D STREET, SUITE A WEST SACRAMENTO CA 95605 (916) 372-0534 gayatri@jbsenergy.com For: TURN

David L. Huard, Attorney At Law MANATT, PHELPS & PHILLIPS, LLP 11355 WEST OLYMPIC BOULEVARD LOS ANGELES CA 90064 (310) 312-4247 dhuard@manatt.com For: Gas Transmission Northwest Corporation

S. Nancy Whang, Attorney At Law MANATT, PHELPS & PHILLIPS, LLP 11355 WEST OLYMPIC BLVD. LOS ANGELES CA 90064 (310) 312-4000 nwhang@manatt.com For: Gas Transmission Northwest Corp.

Joy A. Warren, Attorney At Law MODESTO IRRIGATION DISTRICT 1231 11TH STREET MODESTO CA 95354 (209) 526-7389 joyw@mid.org For: Modesto Irrigation District

Peter W. Hanschen, Attorney At Law MORRISON & FOERSTER, LLP 101 YGNACIO VALLEY ROAD, SUITE 450 WALNUT CREEK CA 94596 (925) 295-3450 phanschen@mofo.com For: AECA

Andrew L. Niven, Attorney At Law PACIFIC GAS AND ELECTRIC COMPANY 77 BEALE STREET, SUITE 3109 SAN FRANCISCO CA 94105 (415) 973-7572 aln2@pge.com For: Pacific Gas and Electric Company

Patrick G. Golden, Attorney At Law PACIFIC GAS AND ELECTRIC COMPANY PO BOX 7442, MAIL CODE B30A SAN FRANCISCO CA 94120-7442 (415) 973-6642 pgg4@pge.com For: Pacific Gas and Electric Company

James Ross RCS, INC. 500 CHESTERFIELD CENTER, SUITE 320 CHESTERFIELD MO 63017 (636) 530-9544 jimross@r-c-s-inc.com For: Cogeneration Association of California

Johnny Pong SEMPRA ENERGY 555 WEST FIFTH STREET LOS ANGELES CA 90013 (213) 244-2990 jpong@semprautilities.com

Frank A. Mcnulty, Attorney At Law SOUTHERN CALIFORNIA EDISON COMPANY 2244 WALNUT GROVE AVENUE ROSEMEAD CA 91770 (626) 302-1499 francis.mcnulty@sce.com

Michael Rochman, Managing Director SPURR 1430 WILLOW PASS ROAD, SUITE 240 CONCORD CA 94520 (925) 743-1292 Service@spurr.org For: SPURR

Keith R. Mccrea, Attorney At Law SUTHERLAND, ASBILL & BRENNAN, LLP 1275 PENNSYLVANIA AVE., N.W. WASHINGTON DC 20004-2415 (202) 383-0705 keith.mccrea@sablaw.com For: California Manufacturers & Technology Association Thalia N.C. Gonzalez, Legal Counsel THE GREENLINING INSTITUTE 1918 UNIVERSITY AVE., 2ND FLOOR BERKELEY CA 94704 (510) 926-4026 thaliag@greenlining.org For: Greenlining

Hayley Goodson, Attorney At Law THE UTILITY REFORM NETWORK 711 VAN NESS AVENUE, SUITE 350 SAN FRANCISCO CA 94102 (415) 929-8876 hayley@turn.org For: TURN

Marcel Hawiger, Attorney At Law THE UTILITY REFORM NETWORK 711 VAN NESS AVENUE, SUITE 350 SAN FRANCISCO CA 94102 (415) 929-8876 marcel@turn.org For: TURN

Matthew Freedman, Attorney At Law THE UTILITY REFORM NETWORK 711 VAN NESS AVENUE, SUITE 350 SAN FRANCISCO CA 94102 (415) 929-8876 freedman@turn.org For: TURN

Robert Finkelstein, Attorney At Law THE UTILITY REFORM NETWORK 711 VAN NESS AVE., SUITE 350 SAN FRANCISCO CA 94102 (415) 929-8876 X310 bfinkelstein@turn.org

Laura J. Tudisco Legal Division 505 VAN NESS AVE, RM. 5032 San Francisco CA 94102 3298 (415) 703-2164 ljt@cpuc.ca.gov

********* STATE EMPLOYEE **********

Nilgun Atamturk Executive Division 505 VAN NESS AVE, RM. 5303 san Francisco CA 94102 3298 (415) 703-4953 nil@cpuc.ca.gov

Bernard Ayanruoh Division of Ratepayer Advocates 505 VAN NESS AVE, RM. 4205 San Francisco CA 94102 3298 (415) 703-2453 ben@cpuc.ca.gov For: DRA

Truman L. Burns Division of Ratepayer Advocates 505 VAN NESS AVE, RM. 4102 San Francisco CA 94102 3298 (415) 703-2932 txb@cpuc.ca.gov For: DRA

Ron Wetherall Electricity Analysis Office CALIFORNIA ENERGY COMMISSION 1516 9TH STREET MS 20 SACRAMENTO CA 96814-5512 (916) 654-4831 rwethera@energy.state.ca.us

Timothy Kenney Administrative Law Judge Division 505 VAN NESS AVE, RM. 5021 San Francisco CA 94102 3298 (415) 703-1626 tim@cpuc.ca.gov

Donald J. Lafrenz Energy Division 505 VAN NESS AVE, AREA 4-A San Francisco CA 94102 3298 (415) 703-1063 dlf@cpuc.ca.gov For: Energy Division

Laura A. Martin Energy Division 505 VAN NESS AVE, AREA 4-A San Francisco CA 94102 3298 (415) 703-2149 Ira@cpuc.ca.gov For: Energy Division

Robert M. Pocta Division of Ratepayer Advocates 505 VAN NESS AVE, RM. 4205 San Francisco CA 94102 3298 (415) 703-2871 rmp@cpuc.ca.gov For: DRA Rashid A. Rashid Legal Division 505 VAN NESS AVE, RM. 4107 San Francisco CA 94102 3298 (415) 703-2705 rhd@cpuc.ca.gov For: DRA

Laura Lei Strain Energy Division 505 VAN NESS AVE, AREA 4A San Francisco CA 94102 3298 (415) 703-1677 Ils@cpuc.ca.gov For: Energy Division

Clayton K. Tang Division of Ratepayer Advocates 505 VAN NESS AVE, RM. 4205 San Francisco CA 94102 3298 (415) 703-2728 ckt@cpuc.ca.gov For: DRA

********* INFORMATION ONLY *********

Tanya Gulesserian ADAMS BROADWELL JOSEPH & CARDOZO 601 GATEWAY BLVD., SUITE 1000 SOUTH SAN FRANCISCO CA 94080 (650) 589-1660 mdjoseph@adamsbroadwell.com For: Coalition of California Utility Employees

Dan Geis AGRICULTURAL ENERGY CONSUMERS ASSO. 925 L STREET, SUITE 800 SACRAMENTO CA 95814 (916) 447-6206 dgeis@dolphingroup.org

Karen Terranova ALCANTAR & KAHL, LLP 120 MONTGOMERY STREET, STE 2200 SAN FRANCISCO CA 94104 (415) 421-4143 filings@a-klaw.com

John R. Redding ARCTURUS ENERGY CONSULTING 44810 ROSEWOOD TERRACE MENDOCINO CA 95460 (707) 937-0878 johnrredding@earthlink.net

Delette Olberg, Chief Of Staff ASSEMBLYMAN SAM BLAKESLEE STATE CAPITOL, ROOM 5158 SACRAMENTO CA 95814 (916) 319-2277 delette.olberg@asm.ca.gov

Reed V. Schmidt BARTLE WELLS ASSOCIATES 1889 ALCATRAZ AVENUE BERKELEY CA 94703-2714 (510) 653-3399 rschmidt@bartlewells.com

CALIFORNIA ENERGY MARKETS 517-B POTRERO AVENUE SAN FRANCISCO CA 94110 (415) 552-1764 X 17 cem@newsdata.com

Judy Pau DAVIS WRIGHT TREMAINE LLP 505 MONTGOMERY STREET, SUITE 800 SAN FRANCISCO CA 94111-6533 (415) 276-6587 judypau@dwt.com

Clarence Binninger, Deputy Attorney General DEPARTMENT OF JUSTICE ENERGY &CORPORATE RESPONSIBILITY SECTION 455 GOLDEN GATE AVENUE,SUITE 11000 SAN FRANICSCO CA 94102 (415) 703-5528 clarence.binninger@doj.ca.gov

David Beyer EAST BAY MUNICIPAL UTILITY DISTRICT 375 11TH STREET OAKLAND CA 94607 (510) 287-1144 dbeyer@ebmud.com

Wendy L. Illingworth ECONOMIC INSIGHTS 320 FEATHER LANE SANTA CRUZ CA 95060 (831) 427-2163 wendy@econinsights.com

Greggory L. Wheatland \, Attorney At Law ELLISON, SCHNEIDER & HARRIS, LLP 2015 H STREET SACRAMENTO CA 95814 (916) 447-2166 glw@eslawfirm.com Carolyn Kehrein ENERGY MANAGEMENT SERVICES 1505 DUNLAP COURT DIXON CA 95620-4208 (707) 678-9506 cmkehrein@ems-ca.com

Kevin J. Simonsen ENERGY MANAGEMENT SERVICES 646 EAST THIRD AVENUE DURANGO CO 81301 (970) 259-1748 kjsimonsen@ems-ca.com

Bevin Hong GAS TRANSMISSION NORTHWEST CORP. 43 WOODLAND CT. SAN RAMON CA 94583 (925) 200-1476 bevin_hong@transcanada.com

David White GAS TRANSMISSION NORTHWEST 1400 SW FIFTH AVE. PORTLAND OR 97201 (503) 833-4321 david_white@transcanada.com

Raj N. Pankhania HERCULES MUNICIPAL UTILITY 111 CIVIC DRIVE HERCULES CA 94547 (510) 799-8208 raj.pankhania@ci.hercules.ca.us

Roger Levy LEVY AND ASSOCIATES 2805 HUNTINGTON ROAD SACRAMENTO CA 95864 (916) 487-0227 rogerl47@aol.com

Karen Lindh LINDH & ASSOCIATES 7909 WALERGA ROAD, NO. 112, PMB 119 ANTELOPE CA 95843 (916) 729-1562 karen@klindh.com

Jack Lynch 600 SELKIRK RANCH ROAD ANGELS CAMP CA 95222 jackplynch@sbcglobal.net

Richard Mc Cann M.CUBED 2655 PORTAGE BAY ROAD, SUITE 3 DAVIS CA 95616 (530) 757-6363 rmccann@umich.edu

Randall W. Keen, Attorney At Law MANATT, PHELPS & PHILLIPS, LLP 11355 WEST OLYMPIC BLVD LOS ANGELES CA 90064 (310) 312-4361 rkeen@manatt.com

David Marcus PO BOX 1287 BERKELEY CA 94701 (510) 528-0728 dmarcus2@sbcglobal.net

C. Susie Berlin, Attorney At Law MC CARTHY & BERLIN, LLP 100 PARK CENTER PLAZA, SUITE 501 SAN JOSE CA 95113 (408) 288-2080 sberlin@mccarthylaw.com

Christopher J. Mayer MODESTO IRRIGATION DISTRICT PO BOX 4060 MODESTO CA 95352-4060 (209) 526-7430 chrism@mid.org

MRW & ASSOCIATES, INC. 1814 FRANKLIN STREET, SUITE 720 OAKLAND CA 94612 (510) 834-1999 mrw@mrwassoc.com

Martin A. Mattes, Attorney At Law NOSSAMAN, GUTHNER, KNOX & ELLIOTT, LLP 50 CALIFORNIA STREET, 34TH FLOOR SAN FRANCISCO CA 94111 (415) 438-7273 mmattes@nossaman.com

Annadel Almendras OFFICE OF THE ATTORNEY GENERAL 455 GOLDEN GATE AVENUE, SUITE 11000 SAN FRANCISCO CA 94102 (415) 703-5565 annadel.almendras@doj.ca.gov Jayne Battey PACIFIC FOREST AND WATERSHED LANDS STEWA 303 VINTAGE PARK DRIVE, SUITE 150 FOSTER CITY CA 94404 (650) 286-5150 jbattey@stewardshipcouncil.org

Deborah S. Shefler PACIFIC GAS AND ELECTRIC COMPANY 77 BEALE ST., B30A SAN FRANCISCO CA 94105 (415) 973-2959 dss8@pge.com

Peter P. Van Mieghem Law Department PACIFIC GAS AND ELECTRIC COMPANY PO BOX 7442 SAN FRANCISCO CA 94120 (415) 973-2902 ppv1@pge.com

Room File PACIFIC GAS AND ELECTRIC COMPANY PO BOX 7442 SAN FRANCISCO CA 94120-7442 lawcpuccases@pge.com

Stella Zahariudakis PACIFIC GAS AND ELECTRIC COMPANY 77 BEALE STREET, B10A SAN FRANCISCSO CA 94105 (415) 973-4208 SxZc@pge.com

Keith Melville, Attorney At Law SAN DIEGO GAS & ELECTRIC COMPANY 101 ASH STREET, HQ 13D SAN DIEGO CA 92101 (619) 699-5039 KMelville@sempra.com

Andrew Steinberg SAN DIEGO GAS & ELECTRIC/SOCALGAS 555 WEST FIFTH STREET, GT14D6 LOS ANGELES CA 90071 (213) 244-3817 asteinberg@semprautilities.com

Sean Casey SAN FRANCISCO PUBLIC UTILITIES COMMISSIO 1155 MARKET STREET, 4TH FLOOR SAN FRANCISCO CA 94103 (415) 554-1551 scasey@sfwater.org

Morgan Rafferty SAN LUIS OBISPO MOTHERS FOR PEACE PO BOX 164 PISMO BEACH CA 93448 (805) 474-4220 mrafferty805@charter.net

Bruce Foster, Vice President SOUTHERN CALIFORNIA EDISON COMPANY 601 VAN NESS AVENUE, STE. 2040 SAN FRANCISCO CA 94102 (415) 775-1856 bruce.foster@sce.com

Case Administration SOUTHERN CALIFORNIA EDISON COMPANY 2244 WALNUT GROVE AVE., RM. 370 ROSEMEAD CA 91770 (626) 302-4875 case.admin@sce.com

James M. Lehrer RUSSEL WORDN; JOHN HUGHES Attorney At Law SOUTHERN CALIFORNIA EDISON COMPANY 2244 WALNUT GROVE AVENUE ROSEMEAD CA 91770 (626) 302-3252 james.lehrer@sce.com

John P. Hughes, Manager, Regulatory Affairs SOUTHERN CALIFORNIA EDISON COMPANY 601 VAN NESS AVENUE, STE. 2040 SAN FRANCISCO CA 94102 john.hughes@sce.com For: SOUTHERN CALIFORNIA EDISON COMPANY

Russell G. Worden SOUTHERN CALIFORNIA EDISON COMPANY 2244 WALNUT GROVE AVENUE ROSEMEAD CA 91770 (626) 302-4177 russell.worden@sce.com Robert Gnaizda, Policy Director/General Counsel THE GREENLINING INSTITUTE 1918 UNIVERSITY AVENUE, SECOND FLOOR BERKELEY CA 94704 (510) 926-4006 robertg@greenlining.org

Michael Shames, Attorney At Law UTILITY CONSUMERS' ACTION NETWORK 3100 FIFTH AVENUE, SUITE B SAN DIEGO CA 92103 (619) 696-6966 mshames@ucan.org

Michael Kerkorian UTILITY COST MANAGEMENT LLC 720 GEORGINA AVE. SANTA MONICA CA 90402 (559) 261-9230 mk@utilitycostmanagement.com

Paul Kerkorian UTILITY COST MANAGEMENT, LLC 726 W. BARSTOW AVE., SUITE 108 FRESNO CA 93704 (559) 261-9230 pk@utilitycostmanagement.com For: UTILITY COST MANAGEMENT LLC

Robert Rathie WELLINGTON LAW OFFICE 857 CASS STREET, SUITE D MONTEREY CA 93940 (831) 373-8733 attys@wellingtonlaw.com

Adar Zango ZIMMER LUCAS PARTNERS 45 BROADWAY, 28/F NEW YORK NY 10006 (212) 440-0749 zango@zimmerlucas.com

(END OF APPENDIX A)

Appendix B:

Settlement Agreement Regarding Front Counter Issues

Note: The Signed Copy of the Settlement Agreement is in the Formal File for this proceeding. Appendix B of today's Opinion is a copy of the Settlement Agreement that does not show the parties' signatures.

Settlement Agreement Among Pacific Gas and Electric Company, Division of Ratepayer Advocates, The Utility Reform Network, the Greenlining Institute, the California Farm Bureau Federation, and the Coalition of California Utility Employees

SETTLEMENT AGREEMENT

1. As a compromise among their respective litigation positions, and subject to the Settlement Conditions set forth in Section 3 of this Agreement, the parties to this Settlement (Settling Parties) agree on a mutually acceptable outcome regarding Pacific Gas and Electric Company's (PG&E) proposal set forth in Application (A.) 05-12-002, Application of Pacific Gas and Electric Company for Authority, Among Other Things, to Increase Rates and Charges for Electric and Gas Service Effective on January 1, 2007 to close the front counters at all of its 84 local offices ("PG&E proposal"). The Settlement is presented to the Commission pursuant to Rule 12 of the Commission's Rules of Practice and Procedure.

SETTLING PARTIES

 The Settling Parties are as follows: the Division of Ratepayer Advocates (DRA), PG&E, The Utility Reform Network (TURN), the California Farm Bureau Federation (CFBF), the Greenlining Institute (Greenlining) and the Coalition of California Utility Employees (CCUE).

SETTLEMENT CONDITIONS

- 3. The Settling Parties agree to the following general conditions:
 - a. This Settlement resolves all issues in this docket associated with PG&E's proposal.

- b. This Settlement and attachments thereto embody the entire understanding and agreement of the Settling Parties with respect to the matters described and supersede prior oral or written agreements, principles, negotiations, statements, representations, or understandings among the Settling Parties with respect to those matters.
- c. Except as specifically provided herein, the Settling Parties agree that this Settlement should not constitute precedent regarding any principle or issue in this proceeding or in any future proceeding.
- d. The Settling Parties agree that this Settlement is reasonable in light of the entire record, consistent with law, and in the public interest.
- e. The Settling Parties agree that no provision of this Settlement shall be construed against any Settling Party because that Settling Party or its counsel or advocate drafted the provision.
- f. This Settlement may be amended or changed only by a written agreement signed by the Settling Parties.
- g. The Settling Parties shall jointly request Commission approval of this Settlement and shall actively support prompt approval of the Settlement.
- h. The Settling Parties intend the Settlement to be interpreted and treated as a unified, integrated agreement. In the event the Commission rejects or modifies this Settlement, the Settling Parties reserve their rights under Rule 12.4.
- i. This document may be executed in counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument.
- j. This Settlement shall become effective among the Settling Parties on the date the last Party executes the Settlement as indicated below.
- k. In witness whereof, intending to be legally bound, the Settling Parties hereto have duly executed this Settlement on behalf of the Settling Parties they represent.

SETTLING PARTIES LITIGATION POSITION

- PG&E recommended that all local office front counters be closed on June 30, 2007, and stated that it would credit back to customers the associated revenue requirement.
- 5. DRA and the CFBF opposed any closures.
- 6. TURN opposed any closures and recommended that PG&E reduce the costs of providing services in local offices by 20 percent.
- 7. Greenlining did not specifically oppose PG&E's proposal, but pointed out in its testimony that the primary beneficiaries of the front counters are underserved communities and that the creation by itself of additional contract payment centers does not compensate for closing front counters. Greenlining stated that it would work closely with PG&E to develop an overall plan that will address PG&E's considerations and the needs of low-income communities.
- 8. CCUE intervened in this case on behalf of its unions whose 35,000 members work at nearly all of the electric utilities in California, including approximately 13,000 employees of PG&E. CCUE did not submit testimony regarding local offices, but was an active participant in the settlement discussions as many union members would have been affected by PG&E's proposal.

SETTLEMENT TERMS

9. Of PG&E's current total of 84 local offices, 9 local offices (as identified in Table 1) would be closed within 6 months of CPUC approval. ("approval date"). These 9 offices were selected based on the proximity of alternative PG&E offices nearby and/or low transaction volumes. PG&E will not seek any additional office closures for a minimum of three years from the approval date. After three years, PG&E could propose to close up to a maximum of an additional 20 offices, with the understanding that PG&E would not in any event seek such closures until the California Public Utilities Commission issues a decision on the merits in response to PG&E's 2010 or 2011 test year GRC. PG&E will not seek any additional front office closures for a minimum of four years from the approval date or for one year following a Commission decision on the merits in response to PG&E's 2010 or 2011 GRC application, whichever comes later.

No.	Local Office	Basis for Closure Recommendation	Payment Volume 2005	Non- Payment Volume 2005		
	9 Off	ices to be Closed within 6 months of CP	UC Approval			
		Approx. 10 minutes to the Oakland office.				
1	Alameda	Single commodity area, low volumes.	26,153	2,314		
		Approx. 25 miles to Turlock,				
2	Newman	Los Banos and Modesto, low volumes.	19,343	7,236		
		Approx. 25 minutes to Red Bluff and				
3	Orland	Chico, low volumes.	13,921	2,785		
		Approximately 20 minutes to Ukiah,				
4	Willits	low volumes.	11,436	3,994		
		Approximately thirty minutes to				
5	Corcoran	Lemoore, low volumes.	6,364	656		
6	Willow Creek	Very low transaction volumes	9,581	1,675		
		Approx. 25 minutes to San Rafael and				
7	Petaluma	Santa Rosa, low volumes.	37,469	4,561		
	Half Moon	Approx. 30 minutes to San Carlos, low				
8	Bay	volumes.	23,771	2,204		
		Approximately 25 minutes to				
9	Geyserville	Santa Rosa, low volumes.	12,741	2,228		
Total			160,779	27,653		
% of Total			3.53%	2.56%		
Transactions			3.3370	2.30 /0		

Table 1

- 10. In any future proposal to close local offices, PG&E will include within its showing data illustrating how customers formerly served by the 9 closed local offices received comparable payment and nonpayment transaction services after the closure of these offices. Such data shall include transaction volumes at Neighborhood Payment Centers in the vicinity of the closed offices before and after the closures.
- 11. PG&E agrees to determine via an annual survey the percentage of customers who use the remaining 75 front counters after calling the Call Center and the reasons why they used the front counters after contacting the Call Center. Two such surveys will be conducted following approval of this Settlement. PG&E shall make the results of these surveys available to interested parties upon request.
- 12. If PG&E at a later date seeks to close any of the remaining 75 front counters, PG&E shall include data showing that each type of transaction performed at the front counter slated for closure can be adequately resolved by other means.
- 13. PG&E will make a good faith effort to continue to educate customers on alternative payment and non-payment transaction options.
- 14. DRA, TURN, CFBF, Greenlining, and CCUE reserve the right to protest any PG&E proposal to close any front counter not listed in Table 1 and to assert that PG&E must provide information, analyses, and or studies in addition to the data listed in this Settlement. DRA, TURN, CFBF, Greenlining, and CCUE also reserve the right to challenge the accuracy or relevance of any data or

studies prepared by PG&E as part of this Settlement or any other data or studies PG&E may present as part of a future request to close additional front counters. PG&E reserves its right to argue that whatever justification it sets forth in a future request to close additional front counters is sufficient.

- 15. For each of the 9 local offices PG&E will close, PG&E will maintain for the next three years at least the same number of Neighborhood Payment Centers (NPCs) in close proximity to the local office proposed for closure as existed on January 1, 2007. PG&E will ensure that each of these Neighborhood Payment Centers has either a public phone located within one block, or a phone on the premises that PG&E customers making payments are authorized to use.
- 16. On a pilot basis, PG&E will create a call center with a toll free phone line staffed with agricultural specialists. PG&E will work with CFBF to communicate and promote the use of this line. Initially the line would be staffed from Monday through Friday from 7:00 AM to 7:30 PM and on Saturdays from 7:00 AM to 4:30 PM. If the line is utilized and valued by agricultural customers, PG&E would consider making this an on-going service.
- 17. PG&E will dedicate two account representatives throughout the service area to address agricultural customer issues. These representatives will be available to agricultural customers for field visits. Agricultural customers can call the dedicated line mentioned in item 16 above. If the Agricultural Customer Service Representative cannot solve the customer's problem over the phone, the Representative will refer the issue to the dedicated Agricultural Account Services field representative closest to the customer's
location. The Agricultural Account Services representative will then call the customer to resolve the issue or schedule a time to meet.

- 18. Representatives of PG&E and CFBF will meet on a semiannual basis or more frequently if conditions warrant to discuss implementation of the two items above and possible improvements thereto.
- PG&E reserves the right, as part of its 2010 or 2011 test year General Rate Case, to modify or cancel the service commitments set forth in paragraphs 16, 17, and 18 above, and CFBF reserves its right to assert that such services should continue.
- 20. PG&E will encourage Neighborhood Payment Centers (NPCs) to provide multilingual staff appropriate to the languages spoken in that neighborhood and will make every effort to maximize the hours and days of operation of its NPC network.
- 21. PG&E will encourage NPCs to stock brochures on PG&E's low income programs.
- 22. PG&E will work with the Greenlining Institute to incorporate additional criteria in PG&E's semi-annual NPC audits to address Greenlining's particular concerns regarding NPC customer service issues.
- 23. Impacted local office employees will have all rights under Title 19 and applicable IBEW/PG&E Transformation Letter Agreements. PG&E will offer voluntary severance within the demotion unit of those offices that are going to be closed. The Company will accept the severance request if it results in a directly impacted employee being placed in a position as a result of the severance.

- 24. PG&E would be authorized, but not required, to increase its pay station network to a maximum of 800 locations.
- 25. The costs and savings associated with the closure of the 9 offices are described in the attached declaration of Steve Phillips and Bruce T. Smith, attached hereto as Attachments 1 and 2. Settling Parties agree that these declarations will be admitted into evidence in this proceeding.
- 26. PG&E will follow the procedures outlined in Attachment 3 in closing the 9 offices.
- 27. This Settlement is subject to, and expressly contingent on, any ratification that the IBEW deems necessary and approval by the CPUC.
- 28. PG&E, DRA, TURN, CFBF, Greenlining and CCUE agree to waive the confidentiality provisions of CPUC Rule 12 in order for the IBEW to seek ratification from its members prior to filing a motion requesting approval of the Settlement.

PACIFIC GAS AND ELECTRIC COMPANY

By: <u>/s/</u>____

Name: PATRICK G. GOLDEN Date: February 15, 2007

THE COALITION OF CALIFORNIA UTILITY EMPLOYEES

By: ____/s/____

Name: MARC JOSEPH Date: February 15, 2007

THE UTILITY REFORM NETWORK

By: <u>/s/</u>

Name: <u>HAYLEY GOODSON</u> Date: February 15, 2007 DIVISION OF RATEPAYER ADVOCATES

By: <u>/s/</u>____

Name: <u>DANA S. APPLING</u> Date: March 9, 2007

THE CALIFORNIA FARM BUREAU FEDERATION

By: <u>/s/</u>____

Name: <u>RONALD LIEBERT</u> Date: February 15, 2007

THE GREENLINING INSTITUTE

By: <u>/s/</u>____

Name: <u>THALIA GONZALEZ</u> Date: February 15, 2007

SETTLEMENT AGREEMENT

ATTACHMENT 1

DECLARATION OF STEVE PHILLIPS

I, Steve Phillips, declare:

- I am employed by PG&E as a Manager in PG&E's Customer Operations department. My responsibilities include sponsoring testimony in regards to Local Office and Pay Station Operations (EXH (PG&E-05), Chapters 6, 6A and 6B) in PG&E's 2007 General Rate Case. I make this declaration in support of the settlement between PG&E, the Division of Ratepayer Advocates (DRA), The Utility Reform Network (TURN), California Coalition of Utility Employees (CCUE), California Farm Bureau Federation (CFBF), and the Greenlining Institute (Greenlining) regarding local office closures.
- The proposed settlement would close the following nine front counters within 6 months of CPUC approval:
 - a. Alameda
 - b. Newman
 - c. Orland
 - d. Willits
 - e. Corcoran
 - f. Willow Creek
 - g. Petaluma
 - h. Half Moon Bay, and
 - i. Geyserville
- 3. The volumes of transactions at these offices represent less than 4% of all payment transactions and less than 3% of all non-payment transactions made at front counters in 2005.

- 4. The costs and savings associated with the closure of the nine offices is shown in Attachment A. Data is included through 2010. This proposal would reduce PG&E's revenue requirements forecast as reflected in the declaration by Bruce Smith.
- 5. As stated in PG&E's testimony in Exhibit (PG&E-5) Chapter 6A, pp6A-11 to 14, PG&E posted notices in all local offices (including these nine) from September 1, 2005 to October 21, 2005, and mailed notices to all customers regarding the proposed office closures. During this period, PG&E received approximately 1000 responses. This represents less than 1 percent of the customers who visited the local offices during the noticing period and a much smaller percentage of the total number of customers served by PG&E. Out of the 1000 responses, only 19 responses were from customers using one of the nine front counters proposed to be closed. Of the 19, 1 customer supported the closures and 18 opposed. Of the 18 opposing, one thought the service center was closing, not the front counter. Of the remaining comments, most cited convenience and the ability to talk to a person face to face as their reasons for wanting the offices to stay open.
- 6. Payment alternatives exist for all nine offices in the form of Neighborhood Payment Centers (NPC) that provide longer operating hours at all sites and alternative language capabilities at six of the nine. Seven of the nine offices to be closed have a NPC within one mile. In addition, PG&E will make a good faith effort to continue to educate customers on alternative payment and nonpayment transaction options.
- 7. Another PG&E office is located within 30 minutes driving time of eight of the nine offices to be closed.
- 8. PG&E believes that there are no longer any transactions that require a customer to go to a local office front counter and none of the alternatives to the front counter for either payment or non-payment transactions would result in the customer having to incur additional costs other than the cost of a

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telephone call or stamp. Payments can be handled in a variety of ways, including pay by mail, Neighborhood Payment Centers, pay by phone, electronic debiting, and on-line at pge.com. PG&E believes that all non-payment transactions can be handled by calling PG&E's toll free 1-800 number, which is available 24 hours a day and can provide services in over 150 languages.

I declare under penalty of perjury under the laws of the state of California that the foregoing is true and correct.

Executed this 3rd day of April, 2007 at Sacramento, California.

/s/

Steve Phillips

Table A

Pacific Gas and Electric Company

Costs and Savings Associated with Leaving 75 Front Counters Open

			(Millions c	of Escalated	\$)*			
Activity	2007		2008		2009		201	0
	Expense	Capital	Expense	Capital	Expense	Capital	Expense	Capita 1
Chapter 6 - Proposed Local Office and Pay Station Operations Costs	\$37.10	_	\$38.29	_	\$39.62	_	\$41.00	
Exhibit 7, Chapter 7- Capital Real Estate (CRE)								
ADA Improvements	\$0.95	_	\$0.06	-	-	-		
Ergonomic Improvements	-	\$1.95	-	\$2.03	-	\$2.11		
Seismic Improvements	-	-	\$0.99	\$1.14	-	-		
TOTAL COSTS	\$38.05	\$1.95	\$39.34	\$3.17	\$39.62	\$2.11	\$41.00	-
Close 9 Local Offices -Leave 75 Open								
First six months local office's open (Includes base APS costs)	\$18.17	-	-	-	-	-		
Pay Station Mgmt Costs	\$0.33	-	\$0.34	-	\$0.35	-	\$0.36	
Second six months APS costs and annual thereafter	\$1.50	-	\$3.00	-	\$3.00	-	\$3.00	
Transfer of payments to Mail Transfer of Local Office Payments to Pay Stations	\$0.00 \$0.04	-	\$0.00 \$0.09	-	\$0.00 \$0.09	-	\$0.01 \$0.09	
Call Centers Non-Payment Costs	\$0.11	_	\$0.23	_	\$0.23	_	\$0.24	
Preparation of Offices for Closure	\$0.05	-	\$0.02	-	-	-		
Retraining and Severance Costs	\$0.09	-	-	-	-	-		
Office Closure Team Costs	\$0.18	_	_	-	-	-		
Customer Education and Communications Costs	\$0.25	-	\$ -	\$ -	\$ -	\$ -		
Capital Real Estate (CRE)								
ADA Improvements	\$0.85		\$0.05					
Ergonomic Improvements		\$1.74		\$1.81		\$1.88		
Seismic Improvements	-		\$ 0.99	\$1.14				
Costs to keep 75 offices open	\$16.37		\$33.88		\$35.16		\$36.49	
TOTAL ALTERNATIVE COSTS	\$37.94	\$1.74	\$38.60	\$2.95	\$38.83	\$1.88	\$40.19	-
TOTAL SAVINGS BASED ON SETTLEMENT AGREEMENT	\$(0.11)	\$(0.21)	\$ (0.74)	\$(0.22)	\$(0.79)	\$(0.23)	\$(0.81)	

SETTLEMENT AGREEMENT

ATTACHMENT 2

DECLARATION OF BRUCE T. SMITH

I, Bruce T. Smith, declare:

- 1. I am employed by PG&E as a Manager in PG&E's Operations Revenue Requirements Department. My responsibilities include serving as project manager for PG&E's 2007 General Rate Case. I make this declaration in support of the settlement between PG&E, the Division of Ratepayer Advocates (DRA), the Utility Reform Network (TURN), California Coalition of Utility Employees (CCUE), California Farm Bureau Federation (CFBF), and the Greenlining Institute (Greenlining).
- 2. As described in the Declaration of Steve Phillips, the proposed settlement allowing PG&E to close nine front counters will allow PG&E to revise its customer services expenses and capital expenditures compared to the forecasts presented in the 2007 GRC. I have computed the reduction in PG&E's forecast revenue requirements for 2007 through 2010 based on the revised expense and capital expenditure forecasts presented in the Declaration of Steve Phillips based on a closure date of July 1, 2007. The revenue requirement reduction includes the reduction in customer service expense and the reduction in depreciation, return and taxes associated with lower capital expenditures and rate base. PG&E's forecast revenue requirements would be reduced as follows:

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Year	Amount	
2007	\$(115,000)	(beginning July 1)
2008	\$(807,000)	
2009	\$(898,000)	
2010	\$(937,000)	
Total	\$(2,757,000)	

- 3. The average reduction in PG&E's annual revenue requirement from July, 2007, through the end of 2010 due to the closure of the nine front counters would be \$788,000 (\$2,757,000/ 3.5). To pass this revenue requirement reduction on to customers, PG&E will reduce the annual base revenue amounts recorded in the electric Distribution Revenue Adjustment Mechanism (DRAM) and the gas Core Fixed Cost Account (CFCA) by \$433,000 and \$355,000, respectively. (The revenue requirement reduction is allocated 55% to electric and 45% to gas based on the number of customers.) PG&E will file Advice letters to make these revenue requirement reductions effective on the date of the front counter closures. Thus the total reduction in revenue requirement credited to customers from 2007 through the end of 2010 will be adjusted based on the actual date of the office closures.
- 4. The input data and revenue requirement computations are shown in Appendix A to this Declaration.

I declare under penalty of perjury under the laws of the state of California that the foregoing is true and correct.

Executed this 2nd day of April, 2007, at Walnut Creek, California.

/s/

Bruce T. Smith

Declaration of Bruce T. Smith Appendix A

Computation of Revenue Requirement Reduction Due To Closure of Selected Local Offices

INPUT DATA

Plant	2007	2008	2009	2010
Beginning of year balance Addition ¹ End of year balance Average Half year average	0.000 (210.000) (210.000) (105.000) (52.500)	(210.000) (220.000) (430.000) (320.000)	(430.000) (230.000) (660.000) (545.000)	(660.000) 0.000 (660.000) (660.000)
Depreciation				
Beginning of year balance Expense (3.33%) End of year balance Average Half year average	0.000 (1.748) (1.748) (0.874) (0.437)	(1.748) (10.656) (12.404) (7.076)	(12.404) (18.149) (30.553) (21.479)	(30.553) (21.978) (52.531) (41.542)
Rate Base	(52.063)	(312.924)	(523.522)	(618.458)
Customer Service Expense ¹	(110.000)	(740.000)	(790.000)	(810.000)

¹ Data from Declaration of Steve Phillips

Declaration of Bruce T. Smith Appendix A LOCAL OFFICE SAVINGS REVENUE REQUIREMENT - 2007

INPUT DATA					
Present Revenue		0	Net to Gross Multiplier		
Other Operating Revenue		0	Revenue Base		1.000000
Fuel Expense		0	Less: Franchise	0.007600	
O&M Expense		0	Less: Uncollectibles	0.002900	
A&G Expense		0			0.010500
Customer Service Expense		(110)	Net for State Income Tax		0.989500
Expense Adjustment		Ó	State Income Tax	@ 8.84%	0.087472
Depreciation Expense		2	Net for Federal Income Tax		0.902028
Super Fund Tax		0			
Property Tax		0	Federal Income Tax	@ 35.00%	0.315710
Payroll Tax		0			
Other Taxes		0	Net Operating Revenue		0.586318
Rate Base		(52)	Net to Gross Multiplier		1.705558
Nale Dase		(32)			1.703330
State Expense Adjustment		0			
State Depreciation Expense		0			
State Tax Adjustment		0			
Federal Expense Adjustment		0			
Federal Depreciation Expense		0			
Preferred Dividend Credit		0			
Federal Tax Adjustments		0			
Cost of Common Equity	11.22%				
Equity Ratio	52.00%	5.83%			
Cost of Preferred	6.42%				
Preferred Ratio	2.50%	0.16%			
Cost of Debt	6.10%				
Debt Ratio	45.50%	2.78%			
	Total	8.77%			
Uncollectibles Expense Rate		0.29%			
Franchise Fee Rate		0.76%			
State Tax Rate		8.84%			
Federal Tax Rate		35.00%			
		20.0070			

REVENUE REQUIREMENT SUMMARY	Present Revenues	Proposed Revenues	State Tax Computation	Present Revenue s	Proposed Revenues
Base Revenue Amount	0	(115)	Total Revenue	0	(115)
Other Revenue	0	0			
Total Revenue	0	(115)	Less:		
			Total Operating Expenses	(110)	(111)
			Total Other Taxes	0	0
Operating Expenses			Interest Expense	(1)	(1)
Fuel Expense	0	0	Adjustments	0	0
O&M Expense	0	0	Depreciation	0	0
A&G Expense	0	0	Total Deductions	(111)	(113)
Customer Service Expense	(110)	(110)			
Franchise Fees	0	(1)	State Taxable Income	111	(2)
Uncollectible Accounts	0	(0)	Current State Tax	10	(0)
Expense Adjustments	0	0	Tax Adjustments	0	0
Total Operating Expenses	(110)	(111)	Total State Tax	10	(0)
Depreciation	2	2			
			Federal Tax Computation		
Taxes Other Than Income					
Super Fund Tax	0	0	Total Revenue	0	(115)
Property Tax	0	0			
Payroll Tax	0	0	Less:		
Other	0	0	Total Operating Expenses	(110)	(111)
Total Other Taxes	0	0	Total Other Taxes	0	0
			Interest Expense	(1)	(1)
Income Taxes			Adjustments	0	0
State	10	(0)	Federal Depreciation	0	0
Federal	36	(1)	State Income Tax	10	(0)
Total Income Taxes	45	(1)	Preferred Div Credit	0	0
			Total Deductions	(102)	(113)
Total Expenses	(63)	(110)			
Operating Income	63	(5)	Federal Taxable Income	102	(2)
Rate Base	(52)	(52)	Current Federal Tax	36	(1)
Rate of Return	-120.70%	8.77%	Tax Adjustments	0	0
			Total Federal Tax	36	(1)
Income Requirement @ 8.77%	(5)	(5)			
Income Deficiency	(67)	0			
Revenue Deficiency	(115)	0			

INPUT DATA Present Revenue Other Operating Revenue Fuel Expense O&M Expense A&G Expense Customer Service Expense Expense Adjustment Depreciation Expense Super Fund Tax Property Tax Payroll Tax Other Taxes		0 0 0 (740) 0 (11) 0 0 0 0 0
Rate Base		(313)
State Expense Adjustment State Depreciation Expense State Tax Adjustment		0 0 0
Federal Expense Adjustment Federal Depreciation Expense Preferred Dividend Credit Federal Tax Adjustments		0 0 0 0
Cost of Common Equity Equity Ratio	11.22% 52.00%	5.83%
Cost of Preferred Preferred Ratio	6.42% 2.50%	0.16%
Cost of Debt Debt Ratio	6.10% 45.50% Total	2.78% 8.77%
Uncollectibles Expense Rate Franchise Fee Rate State Tax Rate Federal Tax Rate		0.29% 0.76% 8.84% 35.00%

Net to Gross Multiplier		
Revenue Base		1.000000
Less: Franchise	0.007600	
Less: Uncollectibles	0.002900	
		0.010500
Net for State Income Tax		0.989500
State Income Tax	@ 8.84%	0.087472
Net for Federal Income Tax		0.902028
Federal Income Tax	@ 35.00%	0.315710
Net Operating Revenue		0.586318
Net Operating Revenue		0.560516
Net to Gross Multiplier		1.705558
-		

REVENUE REQUIREMENT SUMMARY	Present Revenues	Proposed Revenue s	State Tax Computation	Present Revenues	Proposed Revenue s
Base Revenue Amount	0	(807)	Total Revenue	0	(807)
Other Revenue	0	0	Less:		
Total Revenue	0	(807)	Total Operating Expenses	(740)	(748)
			Total Other Taxes	0	0
Operating Expenses			Interest Expense	(9)	(9)
Fuel Expense	0	0	Adjustments	0	0
O&M Expense	0	0	Depreciation	0	0
A&G Expense	0	0	Total Deductions	(749)	(757)
Customer Service Expense	(740)	(740)			
Franchise Fees	0	(6)	State Taxable Income	749	(50)
Uncollectible Accounts	0	(2)	Current State Tax	66	(4)
Expense Adjustments	0	0	Tax Adjustments	0	0
Total Operating Expenses	(740)	(748)	Total State Tax	66	(4)
Depreciation	(11)	(11)	Federal Tax Computation		
Taxes Other Than Income			Total Revenue	0	(807)
Super Fund Tax	0	0	Less:		
Property Tax	0	0	Total Operating Expenses	(740)	(748)
Payroll Tax	0	0	Total Other Taxes	0	0
Other	0	0	Interest Expense	(9)	(9)
Total Other Taxes	0	0	Adjustments	0	0
			Federal Depreciation	0	0
Income Taxes			State Income Tax	66	(4)
State	66	(4)	Preferred Div Credit	0	0
Federal	239	(16)	Total Deductions	(683)	(762)
Total Income Taxes	305	(20)			
			Federal Taxable Income	683	(45)
Total Expenses	(446)	(779)	Current Federal Tax	239	(16)
			Tax Adjustments	0	0
Operating Income	446	(27)	Total Federal Tax	239	(16)
Rate Base	(313)	(313)			
Rate of Return	-142.40%	8.77%			
Income Requirement @ 8.77%	(27)	(27)			
Income Deficiency	(473)	(0)			
Revenue Deficiency	(807)	(0)			

INPUT DATA		
Present Revenue		0
Other Operating Revenue		0
Fuel Expense		0
O&M Expense		0
A&G Expense		0
Customer Service Expense		(790)
Expense Adjustment		0
Depreciation Expense		(18)
Depreciation Expense Super Fund Tax		(18) 0
Property Tax		0
Payroll Tax		0
Other Taxes		0
		Ŭ
Rate Base		(524)
State Expense Adjustment		0
State Depreciation Expense		0
State Tax Adjustment		0
		-
Federal Expense Adjustment		0
Federal Depreciation Expense		0
Preferred Dividend Credit		0
Federal Tax Adjustments		0
Cost of Common Equity	11.22%	
Equity Ratio	52.00%	5.83%
Cost of Preferred	6.42%	
Preferred Ratio	2.50%	0.16%
	2.0070	0.1070
Cost of Debt	6.10%	
Debt Ratio	45.50%	2.78%
	Total	8.77%
		0.000/
Uncollectibles Expense Rate		0.29%
Franchise Fee Rate		0.76%
State Tax Rate Federal Tax Rate		8.84% 35.00%
reueral lax kate		35.00%

Net to Gross Multiplier Revenue Base		1.000000
Less: Franchise	0.007600	
Less: Uncollectibles	0.002900	
		0.010500
Net for State Income Tax	0.989500	
State Income Tax	@ 8.84%	0.087472
Net for Federal Income Tax		0.902028
Federal Income Tax	@ 35.00%	0.315710
Net Operating Revenue		0.586318
Net to Gross Multiplier		1.705558

	Descent	During		Present	Durant
REVENUE REQUIREMENT SUMMARY	Present Revenues	Proposed Revenues	State Tax Computation	Revenue s	Proposed Revenues
	Revenues	Revenues		5	Revenues
Base Revenue Amount	0	(898)	Total Revenue	0	(898)
Other Revenue	0	0			
Total Revenue	0	(898)	Less:		
			Total Operating Expenses	(790)	(799)
			Total Other Taxes	0	0
Operating Expenses			Interest Expense	(15)	(15)
Fuel Expense	0	0	Adjustments	0	0
O&M Expense	0	0	Depreciation	0	0
A&G Expense	0	0	Total Deductions	(805)	(814)
Customer Service Expense	(790)	(790)			
Franchise Fees	0	(7)	State Taxable Income	805	(84)
Uncollectible Accounts	0	(3)	Current State Tax	71	(7)
Expense Adjustments	0	0	Tax Adjustments	0	0
Total Operating Expenses	(790)	(799)	Total State Tax	71	(7)
Depreciation	(18)	(18)	Federal Tax Computation		
Taxes Other Than Income			Total Revenue	0	(898)
Super Fund Tax	0	0	Total Nevenue	0	(090)
Property Tax	0	0	Less:		
Payroll Tax	0	0	Total Operating Expenses	(790)	(799)
Other	0	0	Total Other Taxes	(700)	(755)
Total Other Taxes	0	0	Interest Expense	(15)	(15)
	0	Ũ	Adjustments	(10)	0
Income Taxes			Federal Depreciation	0	0
State	71	(7)	State Income Tax	71	(7)
Federal	257	(27)	Preferred Div Credit	0	0
Total Income Taxes	328	(34)	Total Deductions	(733)	(821)
		()	Federal Taxable Income	733	(76)
Total Expenses	(480)	(852)	Current Federal Tax	257	(27)
Operating Income	¥80	(46)	Tax Adjustments	0	Ó
Rate Base	(524)	(524)	Total Federal Tax	257	(27)
Rate of Return	-91.75%	8.77%			· /
Income Requirement @ 8.77%	(46)	(46)			
Income Deficiency	(526)	0			
Revenue Deficiency	(898)	0			
	(000)	Ũ			

INPUT DATA Present Revenue Other Operating Revenue Fuel Expense O&M Expense A&G Expense Customer Service Expense Expense Adjustment Depreciation Expense Super Fund Tax Property Tax Payroll Tax Other Taxes		0 0 0 (810) 0 (22) 0 0 0 0 0
Rate Base		(618)
State Expense Adjustment State Depreciation Expense State Tax Adjustment		0 0 0
Federal Expense Adjustment Federal Depreciation Expense Preferred Dividend Credit Federal Tax Adjustments		0 0 0 0
Cost of Common Equity Equity Ratio	11.22% 52.00%	5.83%
Cost of Preferred Preferred Ratio	6.42% 2.50%	0.16%
Cost of Debt Debt Ratio	6.10% 45.50% Total	2.78% 8.77%
Uncollectibles Expense Rate Franchise Fee Rate State Tax Rate Federal Tax Rate		0.29% 0.76% 8.84% 35.00%

Net to Gross Multiplier Revenue Base		1.000000
Less: Franchise	0.007600	
Less: Uncollectibles	0.002900	
		0.010500
Net for State Income Tax		0.989500
State Income Tax	@ 8.84%	0.087472
Net for Federal Income Tax		0.902028
Federal Income Tax	@ 35.00%	0.315710
Net Operating Revenue		0.586318
Net to Gross Multiplier		1.705558

REVENUE REQUIREMENT	Present	Proposed Revenue		Present Revenue	Proposed
SUMMARY	Revenues	S	State Tax Computation	S	Revenues
Base Revenue Amount	0	(937)	Total Revenue	0	(937)
Other Revenue	0	0			
Total Revenue	0	(937)	Less:		(222)
			Total Operating Expenses	(810)	(820)
			Total Other Taxes	0	0
Operating Expenses		0	Interest Expense	(17)	(17)
Fuel Expense	0	0	Adjustments	0	0
O&M Expense	0	0	Depreciation	0	0
A&G Expense	0	0	Total Deductions	(827)	(837)
Customer Service Expense	(810)	(810)	aa		(
Franchise Fees	0	(7)	State Taxable Income	827	(100)
Uncollectible Accounts	0	(3)	Current State Tax	73	(9)
Expense Adjustments	0	0	Tax Adjustments	0	0
Total Operating Expenses	(810)	(820)	Total State Tax	73	(9)
Depreciation	(22)	(22)	Federal Tax Computation		
Taxes Other Than Income			Total Revenue	0	(937)
Super Fund Tax	0	0	Less:		
Property Tax	0	0	Total Operating Expenses	(810)	(820)
Payroll Tax	0	0	Total Other Taxes	0	0
Other	0	0	Interest Expense	(17)	(17)
Total Other Taxes	0	0	Adjustments	0	0
			Federal Depreciation	0	0
Income Taxes			State Income Tax	73	(9)
State	73	(9)	Preferred Div Credit	0	0
Federal	264	(32)	Total Deductions	(754)	(846)
Total Income Taxes	337	(41)			
			Federal Taxable Income	754	(91)
Total Expenses	(495)	(882)	Current Federal Tax	264	(32)
Operating Income	495	(54)	Tax Adjustments	0	0
Rate Base	(618)	(618)	Total Federal Tax	264	(32)
Rate of Return	-80.03%	8.77%			
Income Requirement @ 8.77%	(54)	(54)			
Income Deficiency	(549)	(0)			
Revenue Deficiency	(937)	(0)			

SETTLEMENT AGREEMENT

ATTACHMENT 3

Closure Plan

The following steps will be used in the closure of the nine offices:

- 1. Prior to the closure of any office, PG&E will notify by mail all customers that have used any of the nine offices to be closed within the last 12 month period for either a payment or non-payment transaction. This communication will also provide specific details regarding the Neighborhood Payment Centers in the area.
- 2. PG&E will post notices for a 45 day period prior to the actual closure within the nine offices informing customers of the closure and of alternate payment options, including the locations of nearby Neighborhood Payment Centers. These posters will be provided in multiple languages appropriate to the office neighborhoods.
- 3. PG&E will meet with representatives of each of the towns affected by one of the office closures to discuss ways to reduce any impacts to the community as a result of the office closure.

[END OF APPENDIX B]